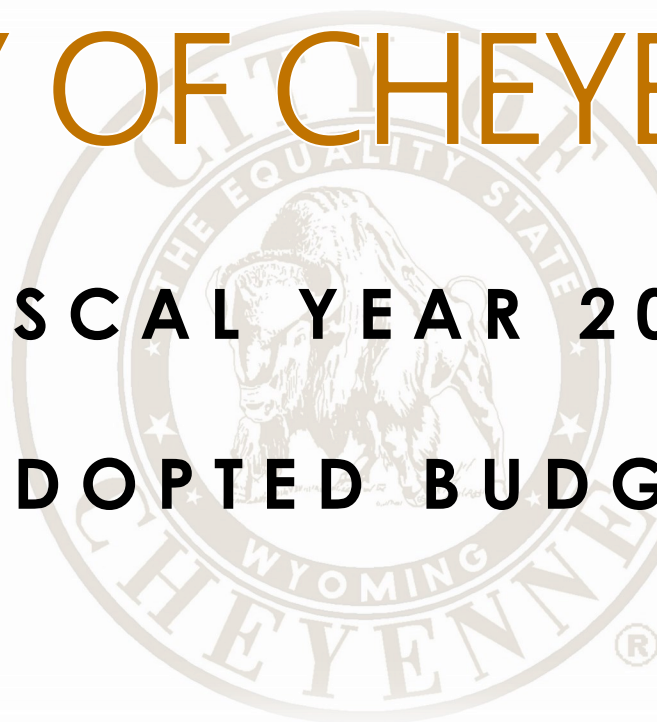




CITY OF CHEYENNE

FISCAL YEAR 2020

ADOPTED BUDGET



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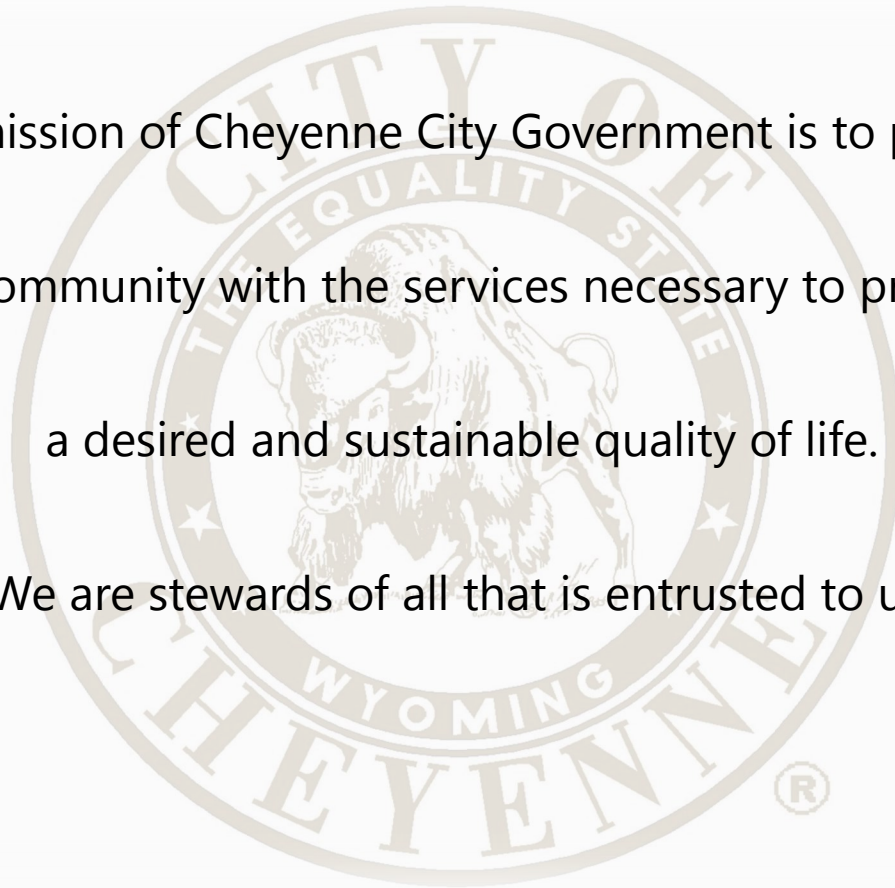
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MISSION STATEMENT

The mission of Cheyenne City Government is to provide our community with the services necessary to promote a desired and sustainable quality of life.

We are stewards of all that is entrusted to us.



CHEYENNE AT A GLANCE

FORM OF GOVERNMENT

The City operates under the Mayor-Council form of government. The Mayor is elected at large and on a non-partisan basis for a four-year term. The City is divided into three wards and three councilpersons are elected from each ward also on a non-partisan basis for a four-year term.

LOCATION & SIZE

Cheyenne is located at the intersection of Interstates 25 and 80 in southeast Wyoming. It has an area of 24.52 square miles with an elevation of 6,067 feet.

HISTORY

The City of Cheyenne had its beginning in 1867 when the Union Pacific Railroad came through on its way to the west coast. Settlement came so fast that the nickname "Magic City of the Plains" was adopted.

SERVICES

The City of Cheyenne provides a full range of services including police and fire protection, construction and maintenance of streets and other infrastructure, recreational activities and cultural events, sanitation services, and health and welfare programs.

Water and sewer services are provided through a separate Board of Public Utilities which functions, in essence, as an enterprise fund of the City of Cheyenne. The Board prepares its own budget with a resolution approved by their Board of Directors. The Board's detailed budget information is not included in this document, but will be included in the appropriation of the budget for the City of Cheyenne when approved by the Governing Body of the City.

KEY DEMOGRAPHICS

- **Population:** 63,624 people (2017 estimates)
- **Median Age:** 34.9 years
- **Income:** Median household income (2017): **\$60,878**; Per capita income (2017): **\$31,981**
- **Home Values:** Median house value (2017): **\$193,200**
- **Rent vs. Own:** Housing units occupied by their owner (2017): **64.9%**
- **Education:** High school or higher: **93.9%**; Bachelor's degree or higher: **30.8%**
- **Top Ten Employers (2018):**

1. FE Warren AFB	4,177
2. State of Wyoming	3,755
3. Laramie County School District #1	2,289
4. Cheyenne Regional Medical Center	1,900
5. Federal Government	1,728
6. Wyoming National Guard	1,130
7. VA Medical Center	980
8. Sierra Trading Post	878
9. Union Pacific Railroad	660
10. City of Cheyenne	568

SOURCES: <https://www.census.gov/quickfacts/fact/table/cheyennecitywyoming/SEX255217#SEX255217> and <http://cheyenneleads.org/doing-business-here/top-employers/>

ORGANIZATIONAL CHART



CITY COUNCIL

WARD 1 REPRESENTATIVES



Pete Laybourn



Scott Roybal

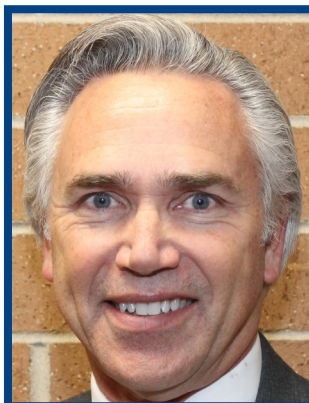


Jeff White, Chair,
Finance Committee

WARD 2 REPRESENTATIVES



Bryan M. Cook,
Vice President



Dr. Mark Rinne, Chair,
Public Services Committee



Dicky Shanor

WARD 3 REPRESENTATIVES



Rocky Case,
President



Ken Esquibel



Mike Luna

CITY ADMINISTRATION

MAYOR



Marian J. Orr

DEPARTMENT DIRECTORS



Amy Allen
City Engineer



Charles Bloom
Planning &
Development Director



Brad Brooks
BOPU Director



Greg Hoggatt
Fire and Rescue
Chief



Kris Jones
City Clerk



Brian Kozak
Police Chief



Robin Lockman
City Treasurer



Teresa Moore
Community Recreation
& Events Director



Vicki Nemecek
Public Works
Director

BUDGET PROCESS

The City of Cheyenne's Annual Budget is adopted on a basis consistent with generally accepted accounting principles for all governmental funds. All annual appropriations lapse at fiscal year end.

The annual budget serves as the foundation for the City's financial planning and control. All departments of the City of Cheyenne are required to submit requests for appropriation to the City Treasurer on or before March 15 of each year.

In accordance with Wyoming Statute §16-4-104, the Treasurer must prepare a tentative budget for each fund and file it with the Governing Body no later than May 15 of each year. The proposed budget shall be reviewed and considered by the Governing Body in a regular or special meeting called for this purpose. A public hearing shall be held no later than the third Tuesday in June. Within twenty-four (24) hours of the conclusion of the public hearing, the Governing Body shall, by resolution or ordinance, make the necessary appropriations and adopt the budget, which, subject to future amendment, shall be in effect for the next fiscal year.

At the request of the City Treasurer or upon its own motion after publication of notice, the Governing Body may by resolution transfer any unencumbered or unexpended appropriation balance or part thereof from one fund, department or account to another.

No officer or employee of the City shall make any expenditure or encumbrance in excess of the total appropriation for any department. Management may amend the budget within the department level without the approval of the Governing Body.

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BUDGET ASSUMPTIONS

Revenue Assumptions

- The City's practice is to budget revenues both conservatively and realistically, based on a combination of factors including analysis of historical revenue receipts and anticipated changes in the local and state economy.
- Additionally, information was obtained from the Consensus Revenue Estimating Group (CREG) October 2018 report as well as recent economic data from the State of Wyoming Economic Analysis Division to facilitate decisions on how to project sales and use tax collections. CREG is the official estimating body for all revenues received by the State of Wyoming.
- The Wyoming Association of Municipalities released its Fiscal Year 2020 Budget Preparation Handbook on April 19, 2019 which includes estimations of various revenue sources for each municipality in the State of Wyoming. This handbook was used to assist in projecting Fiscal Year 2020 revenues.
- All other revenue assumptions are outlined within the individual revenue sections of this budget document.

Expenditure Assumptions

- Health insurance rate increases were initially estimated in the Fiscal Year 2020 budget to be 9.5% at an annual cost of \$573K for the General Fund and \$195K for all other funds. However, the city contracted with Novo Benefits and through their aggressive negotiations we learned that the City would receive a rate pass in FY 2020 after the proposed budget was presented to the Governing Body. This will allow the city to use the funds budgeted for the health insurance increase to pursue a self-insurance plan in FY 2021.
- The Wyoming State Retirement System (WRS) contribution rates have increased .5% for regular employees (all full-time employees except fire and law enforcement). Legislation was passed in 2018 to gradually increase contributions to a total of 1.5% (.75% for the employee share and .75% for the employer share) over a four year period beginning September 1, 2018. The City elected to pay the employee's share of the increase in FY 2019. The Fiscal Year 2020 budget reflects the City again paying the employee's share of the increase at a cost of \$52K for the General Fund and \$34K for all other City funds.
- WRS contribution rates have also increased for the Paid Fire B Plan. The increase is 1% for the employer's share and .5% for the employees' share. The City must pay both increases per the negotiated union contract at a cost of \$108K to the General Fund for Fiscal Year 2020. This will be an annual increase until Fiscal Year 2022.
- The Law Enforcement Pension rates did not increase.
- It was discovered that approximately 60 employees were classified incorrectly for Worker's Compensation as clerical rather than hazardous at an estimated annual cost of \$163K. The rate difference between the two classifications is significant (clerical rates are .0055 and hazardous is .0491). Very specific criteria exists for an employee to qualify for the clerical rate per state statute.
- The City also received notification that the Worker's Compensation rates have increased at an approximate cost of \$46K for the General Fund and \$14K for all other City Funds.

BUDGET ASSUMPTIONS

- Initial estimates from the Wyoming Association of Risk Management (WARM) indicate that the City's property insurance will increase 10% and liability insurance will increase 15% at an additional cost of \$138K annually.
- All other expenditure assumptions and significant changes from Fiscal Year 2019 to Fiscal Year 2020 are outlined within the individual Division sections of this budget document.

Use of Reserves for One-Time Expenditures

- In Fiscal Year 2019 \$1M was transferred from Reserves to pay for various one-time expenditures and balance the budget.
- Currently the Fiscal Year 2020 budget includes the use of reserves in the amount of \$1,050,000 for one-time, nonrecurring expenditures. This includes deferred capital maintenance on city buildings in the amount of \$250K and \$100K to pay for amendments made on June 10, 2019.
- To increase public safety, Cheyenne Frontier Days will be paying for additional security to be present at CFD events. As part of the Fiscal Year 2020 budget, the City of Cheyenne plans to cover half of the \$100K cost out of reserves, while CFD will fund the other half. In Fiscal Year 2021, CFD will cover the entire \$100K cost.
- The Governing Body voted to use \$650K from reserves to once again fund a minimum revenue guarantee for SkyWest Airlines.

One-Time Revenue Source

- In Fiscal Year 2020 the City will receive \$261,020 for Roundhouse Impact Fees. As this is one-time revenue source, the City has identified the following one-time expenditures in the FY 2020 Budget:

Roundhouse Impact Fees Budgeted	\$	261,020.00
Description of One-Time Purpose	Amount Budgeted	
One-Time Equipment for Fire Prevention	\$	10,022
One-Time Equipment for Fire Suppression		59,000
One-Time Maintenance for Fire EMS		2,750
Supplies for Emerald Ash Borer disease		3,000
Equipment for Emerald Ash Borer disease		7,000
Appraisals for City properties		5,000
Mountain States contract to develop pay bands/new pay grades		32,000
Cemetery software and hiring Carol to convert cemetery records		35,000
Additional One-Time Maintenance for Fire Suppression		4,200
One-Time Repairs at the Depot Plaza		19,000
One-Time Parks Maintenance Activities		40,000
One-Time Frontier Days Security assistance		50,000
	\$	266,972.00
Difference	\$	(5,952.00)

STAFFING SUMMARY - GENERAL FUND

Division	2017 Full-Time Equivalent	2018 Full-Time Equivalent	2019 Full-Time Equivalent	2020 Full-Time Equivalent
City Council	1.0	1.0	1.0	1.0
Mayor	3.0	4.0	5.0	4.6
City Attorney	6.0	6.0	5.0	5.0
Human Resources	4.0	3.0	4.0	6.0
Risk Management	3.0	3.0	2.0	0.0
Compliance	0.0	0.0	0.0	18.4
Municipal Court	10.0	9.0	8.0	8.0
Youth Alternatives	4.0	3.0	3.0	4.3
City Clerk	7.0	7.0	7.0	7.0
Information Technology	8.0	8.0	8.0	7.0
Public Works Administration	4.0	6.0	3.0	2.5
Traffic	5.0	5.0	5.0	5.0
Facilities	10.0	14.0	9.0	9.0
Street and Alley	25.0	25.0	25.0	25.0
Police Administration	17.0	20.0	20.0	18.0
Police Patrol	106.0	105.0	110.0	109.0
Fire Administration	4.0	4.0	4.0	4.0
Fire Training	2.0	2.0	2.0	2.0
Fire Prevention	5.0	5.0	5.0	4.0
Public Education	0.0	0.0	1.0	1.0
Fire Suppression	79.0	79.0	79.0	83.0
Special Operations	0.0	0.0	0.0	0.0
Emergency Medical Services	1.0	1.0	1.0	1.0
Fire Honor Guard	0.0	0.0	0.0	0.0
Community Rec and Events Admin	6.0	2.0	7.0	7.0
Programs and Facilities	0.0	0.0	7.0	7.0
Forestry	7.0	7.0	7.0	7.0
Aquatics	3.0	3.0	3.0	3.0
Recreation	8.0	5.0	3.0	3.0
Recreation Buildings	2.0	0.0	0.0	0.0
Golf	6.0	7.0	7.0	7.0
Parks	20.0	17.0	17.0	17.0
Cemetery	5.0	5.0	5.0	5.0
Botanic Gardens	8.0	8.0	8.0	8.0
Clean and Safe	9.0	7.0	4.0	4.0
Engineering	11.0	9.0	11.0	11.0
Finance	8.0	8.3	8.3	8.3
Planning and Development	12.0	9.0	9.0	9.0
Building	15.0	15.0	15.0	0.0
Total	424.0	412.3	418.3	421.1

STAFFING SUMMARY - OTHER FUNDS

Other Funds	2017 Full-Time Equivalent	2018 Full-Time Equivalent	2019 Full-Time Equivalent	2020 Full-Time Equivalent
Weed and Pest	2.0	2.0	2.0	2.0
Youth Alternatives	7.0	7.0	7.0	5.0
Development Impact Fees **	0.0	0.0	0.0	0.0
Recreation Programs	3.0	3.0	4.0	4.0
Community Development Block Grant	1.0	0.8	0.8	0.8
1% Sales Tax	14.0	13.5	9.0	9.0
Law Enforcement Grants	3.0	3.0	3.0	3.0
Transportation Planning	5.0	5.0	5.0	5.0
Federal Transit Authority Grant	17.0	17.0	17.0	18.0
Juvenile Justice	3.0	2.0	2.0	1.0
Special Friends	2.0	1.0	1.0	0.75
Special Purpose Option Tax	3.0	4.0	5.0	5.0
Youth Activities **	0.0	0.0	0.0	0.0
Golf Facilities **	0.0	0.0	0.0	0.0
Fleet Maintenance	17.0	17.0	16.0	16.0
Solid Waste Management	75.5	75.5	79.0	78.5
Civic Center	5.0	5.0	3.0	5.0
Ice and Event Center	3.0	4.0	4.0	4.0
Cemetery Perpetual Care **	0.0	0.0	0.0	0.0
Total Other Funds Staffing	160.5	159.8	157.8	157.0
Total City Staffing	584.5	572.0	576.0	578.1

** - Responsibilities for these funds are accomplished within assigned Departments.

As part of this adopted budget, the Governing Body voted to cap the number of FTE's for FY 2020 at 580.1.

FUND OVERVIEW

The City's governmental functions and accounting system are organized, controlled and operated on a fund basis. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Each fund has its own set of self-balancing accounts which are comprised of its assets, liabilities, fund equity, revenues and expenditures.

The City of Cheyenne Fiscal Year 2020 budget contains 20 separate funds which account for the City's services including public safety, general government administration, public works, community recreation and events and health and welfare.

GENERAL FUND

The General Fund is the City's primary operating fund. It is used to account for all revenue sources and expenditures which are not required to be accounted for in other funds. Revenues accounted for in the General Fund are derived primarily from taxes, federal and state distributions and charges for goods and services. Expenditures include all major functions of the City in addition to allocations to support agencies.

SPECIAL REVENUE FUNDS

These funds are used to account for the proceeds of specific revenue sources such as taxes, governmental grants or other revenue sources that are legally restricted and designed to finance particular functions or activities of the City. The City has the following Special Revenue Funds:

- **Weed and Pest Control (010)** – monies received from a general county tax levy to administer a program of weed and pest control.
- **Youth Alternatives Grants (012)** – monies received from various agencies to administer a program for youth.
- **Development Impact (013)** – community facility fees received to be used for park development and infrastructure costs.
- **Recreation Programs (014)** – monies received from special recreational programs to administer those activities.
- **Community Development Block Grant (018)** – funds received from the U.S. Department of Housing and Urban Development to assist low income individuals.
- **Law Enforcement Grants (024)** – federal, state and local grants received by the police department to administer various programs.
- **Transportation Planning (026)** - funds received from federal and local sources to provide metropolitan street planning for the City and County.
- **Federal Transit Authority (FTA) Grant (027)** - funds received from federal, state and local sources to provide public transportation.
- **Juvenile Justice (028)** monies received from various grants to be used for programs which assist youth in trouble.
- **Special Friends (029)** – accounts for a program which brings adults together with young people, funded by grants and donations.

FUND OVERVIEW

CAPITAL PROJECT FUNDS

The Capital Project Funds account for financial resources to be used for the acquisition, construction or renovation of capital facilities or other equipment that ultimately become City fixed assets. The City has the following four Capital Project Funds:

- **1% Sales Tax (020, 021 & 022)** – revenue received from an optional sales tax approved by voters every four years to be used primarily for street and road projects, commonly referred to as the 5th penny.
- **Special Purpose Option Tax (030)** – accounts for major projects financed through a special voter approved capital facilities sales tax, referred to as the 6th penny.
- **Youth Activities (031)** – accounts for construction of Youth Alternatives projects with funds received from the Ropes Course.
- **Golf Facilities (041)** – accounts for improvements to City golf facilities funded with a portion of revenues received from golf annual memberships.

PROPRIETARY FUNDS

Proprietary funds are used to account for the City's business type activities. There are two types of proprietary funds: Enterprise Funds and Internal Service Funds. Each type of fund imposes fees or charges for services. Enterprise Funds provide services to customers outside the entity. Internal Service Funds are used when a fund primarily provides benefits to other funds, departments, or agencies of the primary government and its component units, or to other governments. The City's four Proprietary Funds are:

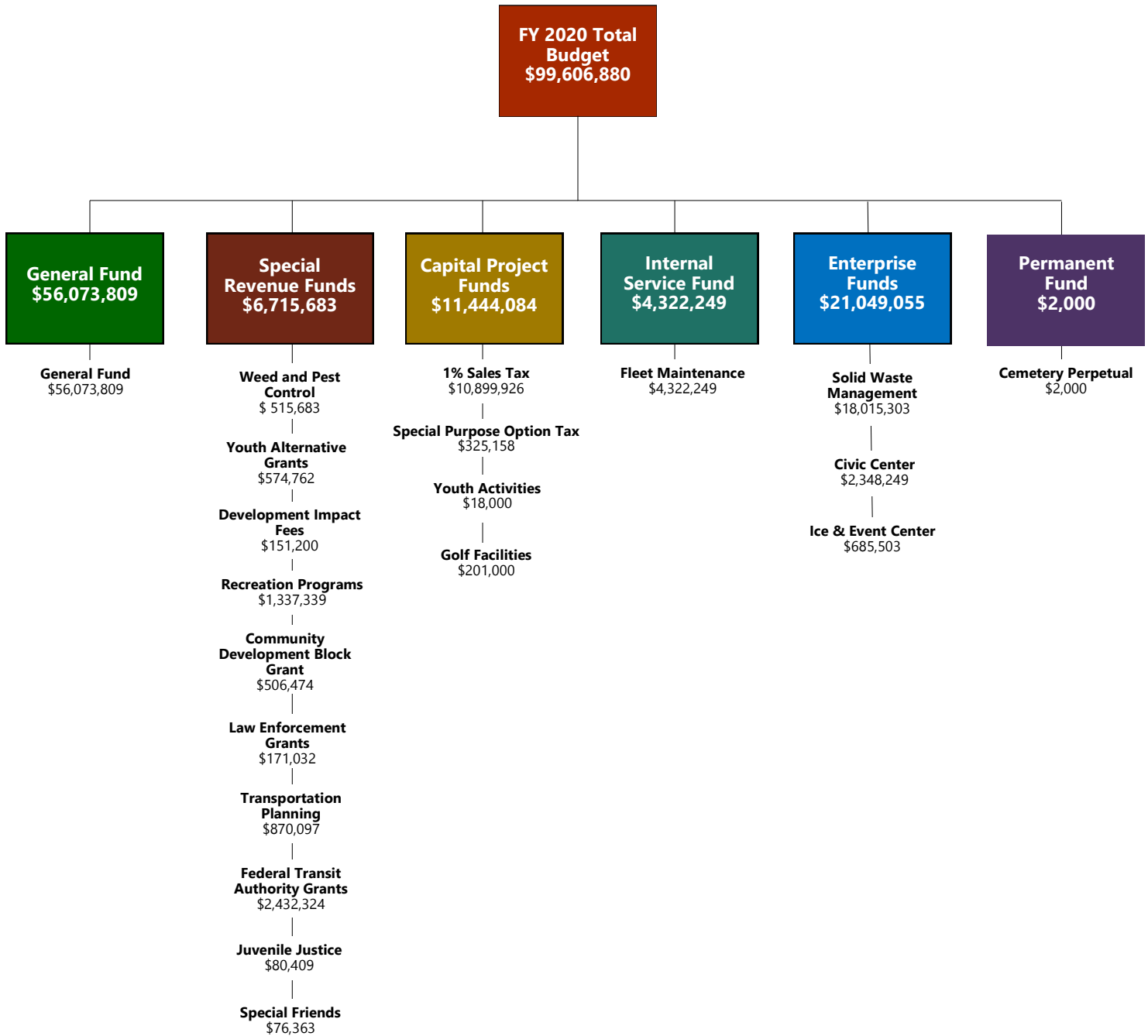
- **Fleet Maintenance (101)** – accounts for the costs of fueling and maintaining all fleet vehicles and equipment used in City operations. This is an Internal Service Fund.
- **Solid Waste Management (023)** – monies received from Solid Waste charges and allocated to the operation and maintenance of the City's solid waste activities as mandated by federal and state regulations and to accumulate funds for the closure and post-closure costs of the landfill. This is an Enterprise Fund.
- **Civic Center (110)** - provides a location for concerts, stage performances and other shows. This is an Enterprise Fund.
- **Ice and Events Center (114)** - provides activities at the Center including ice hockey, concerts, roller skating, miniature golf and other public and private events. This is an Enterprise Fund.

PERMANENT FUND

Permanent Funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support the reporting government's programs.

- **Cemetery Perpetual Care (220)** – this fund was set up for the perpetual care of Cheyenne cemeteries. Four hundred dollars is put into the fund each time a cemetery space is purchased.

FUND OVERVIEW



EXPENDITURE BY FUND SUMMARY

FUND	2017	2018	2019	2020
	Actuals	Actuals	Adopted Budget	Proposed Budget
GENERAL FUND	\$ 47,982,416	\$ 49,832,617	\$ 53,750,797	\$ 56,073,809
SPECIAL REVENUE FUNDS				
Weed and Pest	587,920	571,126	583,147	515,683
Youth Alternatives Grants	506,978	536,900	635,008	574,762
Development Impact Fees	584,754	194,756	151,200	151,200
Recreation Programs	1,130,405	1,105,623	1,159,555	1,337,339
Community Development Block Grants	429,012	488,279	398,422	506,474
Law Enforcement Grants	500,557	552,464	221,584	171,032
Transportation Planning	923,112	693,305	870,097	870,097
Federal Transit Authority Grants	1,792,257	2,394,997	2,447,162	2,432,324
Juvenile Justice	166,618	139,363	73,037	80,409
Special Friends	75,955	85,060	77,394	76,363
Total	6,697,569	6,761,873	6,616,606	6,715,683
CAPITAL PROJECT FUNDS				
1% Sales Tax	9,067,061	10,513,615	11,185,325	10,899,926
Special Purpose Option Tax	9,600,953	3,279,252	-	325,158
Youth Activities	9,974	10,200	18,000	18,000
Golf Facilities	75,747	16,488	201,000	201,000
Total	18,753,736	13,819,554	11,404,325	11,444,084
PROPRIETARY FUNDS				
Fleet Maintenance	3,709,131	3,794,578	3,949,084	4,322,249
Solid Waste	13,097,867	14,603,213	16,573,784	18,015,303
Civic Center	941,686	1,385,280	2,177,792	2,348,249
Ice and Events Center	644,228	745,895	644,760	685,503
Total	18,392,912	20,528,967	23,345,420	25,371,304
PERPETUAL				
Cemetery	3,612	8,350	2,000	2,000
Total	3,612	8,350	2,000	2,000
TOTAL EXPENDITURES - ALL FUNDS	\$ 91,830,244	\$ 90,951,360	\$ 95,119,148	\$ 99,606,880

DEBT SUMMARY

The City currently has two forms of debt with outstanding balances:

The Refunding Revenue Bonds were issued in 2012 and are secured by a pledge of federal mineral royalties and gross parking fee revenues received. The bonds were originally issued in 1994 for the George Cox Parking Garage and were refunded and refinanced in 2003 to include the Jack R. Spiker Parking Structure construction costs. In 2012 the Refunding Revenue Bonds were refinanced at a lower interest rate. The payments on the bonds are budgeted and paid for out of the General Fund on an annual basis. In the Fiscal Year 2020 budget a payment of \$672,987 (\$500,000 towards the debt principal and \$172,987 for interest costs) is included. As of June 30, 2020 the balance of the Refunding Revenue Bonds will be \$6,325,000.

The City also incurs debt in the form of capital leases on equipment used in the solid waste activity. The payments on the capital lease obligation are budgeted and paid for in the Solid Waste Enterprise Fund. As of June 30, 2020 the balance of the solid waste capital leases will be \$2,217,343.

The City has a general obligation bonding capacity of 4% of the assessed valuation of the taxable property in the City. The 2018 assessed value was \$685,730,266 which provides a legal debt margin of \$27,429,210. The City's Refunding Revenue Bonds or capital leases do not count towards its legal bonding capacity.

Fiscal Year Ended	PARKING LOT BONDS: REPORTED IN GENERAL FUND:			EQUIPMENT LEASED: REPORTED IN SOLID WASTE FUND:		
	Principal	Interest	Total	Principal	Interest	Total
June 30:						
2013	300,000	187,639	487,639			
2014	300,000	225,488	525,488			
2015	330,000	217,238	547,238			
2016	350,000	209,813	559,813			-
2017	425,000	201,938	626,938			
2018	450,000	192,375	642,375	-	-	-
2019	475,000	182,250	657,250	865,167	90,471	955,638
2020	500,000	172,987	672,987	644,650	70,516	715,166
2021	525,000	162,488	687,488	1,154,458	53,580	1,208,038
2022	575,000	150,937	725,937	747,082	25,400	772,482
2023	625,000	137,425	762,425	315,803	7,453	323,256
2024	650,000	121,800	771,800	-	-	-
2025	700,000	106,200	806,200	-	-	-
2026	750,000	88,700	838,700	-	-	-
2027	800,000	69,200	869,200	-	-	-
2028	1,700,000	47,600	1,747,600	-	-	-
	\$ 9,455,000	\$ 2,474,076	\$ 11,929,076	\$ 3,727,160	\$ 247,420	\$ 3,974,580

GENERAL FUND SUMMARY



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GENERAL FUND BY DEPARTMENT

REVENUE:	2017	2018	2019		\$ Difference 2019 & 2020
	Actuals	Actuals	Adopted Budget	2020 Proposed Budget	
Taxes and Special Assessments	\$ 11,838,912	\$ 12,082,678	\$ 12,983,281	\$ 12,386,281	\$ (597,000)
Licenses and Permits	3,320,988	2,743,853	2,473,500	2,870,290	396,790
Intergovernmental	24,117,080	25,786,827	26,397,412	29,387,400	2,989,988
Special Distribution From State	4,674,286	4,701,664	4,701,664	4,382,318	(319,346)
Charges for Services	2,501,255	1,950,377	2,599,650	1,807,000	(792,650)
Fines and Forfeitures	1,239,122	1,342,877	1,373,000	1,485,000	112,000
Interest	19,819	68,369	191,000	264,000	73,000
Miscellaneous	807,689	2,101,872	737,000	1,229,520	492,520
Grants	502,093	507,437	500,000	500,000	-
Transfers	753,612	816,350	794,290	712,000	(82,290)
Transfer from Reserves	-	-	1,000,000	1,050,000	50,000
TOTAL REVENUE	\$ 49,774,857	\$ 52,102,304	\$ 53,750,797	\$ 56,073,809	\$ 2,323,012
EXPENDITURES:					
City Council	\$ 251,244	\$ 285,388	\$ 296,572	\$ 272,185	\$ (24,387)
Mayor	3,142,870	3,379,477	3,120,783	4,579,433	1,458,650
City Clerk	1,886,995	1,782,477	2,070,203	2,073,490	3,287
Public Works	3,810,886	4,359,034	4,177,124	4,182,614	5,490
Police	12,718,944	13,325,798	14,351,555	14,636,688	285,133
Fire	9,914,656	10,928,752	11,544,548	11,496,254	(48,294)
Community Recreation & Events	7,096,410	7,247,086	7,664,788	7,870,886	206,098
Engineering	1,035,881	988,479	1,027,917	1,246,183	218,266
Treasurer	647,711	678,205	833,814	900,421	66,607
Planning Services	1,810,974	1,681,813	2,085,079	915,936	(1,169,143)
Economic/Community Development	3,592,205	3,059,709	2,211,059	2,872,416	661,357
Miscellaneous	2,073,642	2,116,400	4,067,355	4,727,303	659,948
Special Projects			50,000	50,000	-
Reserved for Capital Improvements			250,000	250,000	-
TOTAL EXPENDITURES	\$ 47,982,416	\$ 49,832,617	\$ 53,750,797	\$ 56,073,809	\$ 2,323,012
EXCESS REVENUES OVER (UNDER) EXPENDITURES	\$ 1,792,441	\$ 2,269,687	\$ 0	\$ (0)	\$ (0)

GENERAL FUND BY DIVISION

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	Difference 2019 to 2020
REVENUE:					
Taxes and Special Assessments	\$ 11,838,912	\$ 12,082,678	\$ 12,983,281	\$ 12,386,281	\$ (597,000)
Licenses and Permits	3,320,988	2,743,853	2,473,500	2,870,290	396,790
Intergovernmental	24,117,080	25,786,827	26,397,412	29,387,400	2,989,988
Special Distribution From State	4,674,286	4,701,664	4,701,664	4,382,318	(319,346)
Charges for Services	2,501,255	1,950,377	2,599,650	1,807,000	(792,650)
Fines and Forfeitures	1,239,122	1,342,877	1,373,000	1,485,000	112,000
Interest	19,819	68,369	191,000	264,000	73,000
Miscellaneous	807,689	2,101,872	737,000	1,229,520	492,520
Grants	502,093	507,437	500,000	500,000	-
Transfers	753,612	816,350	794,290	712,000	(82,290)
Transfers from Reserves	-	-	1,000,000	1,050,000	50,000
TOTAL REVENUE	49,774,857	52,102,304	53,750,797	56,073,809	2,323,012
EXPENDITURES:					
Council					
1101 Council	251,244	285,388	296,572	272,186	(24,386)
Mayor					
1201 Mayor	221,482	366,547	795,393	531,637	(263,756)
1210 City Attorney	591,963	554,112	578,697	600,143	21,446
1211 Human Resources	312,254	406,203	545,478	827,328	281,850
1302 Risk Management	1,001,558	1,084,208	175,974	-	(175,974)
1212 Compliance	-	-	-	1,521,891	1,521,891
1220 Municipal Court	723,398	656,303	632,337	668,835	36,498
1221 Youth Alternatives	292,214	312,105	392,904	429,599	36,695
City Clerk					
1301 City Clerk	613,731	559,168	695,429	744,510	49,081
1320 Information Technology	1,273,264	1,223,309	1,374,774	1,328,980	(45,794)
Public Works					
1401 Public Works Administration	249,420	256,002	415,204	299,949	(115,255)
1403 Traffic	497,877	499,325	551,808	528,413	(23,395)
1412 Facilities Maintenance	936,474	953,921	924,293	978,308	54,015
1416 Street and Alley	2,127,115	2,649,786	2,285,819	2,375,943	90,124
Police					
1511 Police Administration	3,277,937	3,305,726	3,642,177	3,548,687	(93,490)
1514 Police Patrol	9,441,007	10,020,072	10,709,378	11,088,001	378,623
Fire					
1601 Fire Administration	495,935	509,557	580,233	576,922	(3,311)
1612 Training	266,150	297,640	314,194	352,489	38,295
1613 Prevention	580,035	638,607	685,370	542,270	(143,100)
1614 Public Education	1,213	-	88,485	91,843	3,358
1616 Special Operations	5,184	125,580	-	-	-
1615 Suppression	8,434,881	9,224,025	9,638,035	9,761,765	123,730
1618 EMS	131,257	133,344	199,863	170,966	(28,897)
1619 Fire Honor Guard	-	-	38,368	-	(38,368)

GENERAL FUND BY DIVISION

		2017	2018	2019	2020	Difference
		Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
Community Recreation and Events						
1701	Community Rec & Events Adm	666,506	513,306	596,002	733,731	137,729
1710	Forestry	608,404	580,317	696,970	696,460	(510)
1721	Aquatics	1,010,885	1,115,441	1,020,342	1,112,835	92,493
1730	Recreation	604,939	701,176	436,358	297,535	(138,823)
1732	Recreation Buildings	92,499	(6,719)	129,060	116,060	(13,000)
1733	Kiwanis Community House	104,085	48,423			-
1740	Golf Courses	592,915	827,590	890,702	916,107	25,405
1750	Parks	1,762,586	1,706,151	1,900,069	1,853,984	(46,085)
1751	Cemetery	434,595	444,789	495,788	477,395	(18,393)
1760	Botanic Gardens	575,594	599,185	690,702	679,002	(11,700)
1770	Clean and Safe	-	165,124	394,319	491,763	97,444
1302	Programs and Facilities	643,404	552,303	414,476	496,015	81,539
Engineering						
1801	Engineering	1,035,881	988,479	1,027,917	1,246,183	218,266
City Treasurer						
1901	Finance	647,711	678,205	833,814	900,421	66,607
Planning & Development						
2010/2030	Planning Services	808,665	683,923	839,994	915,936	75,942
2020	Building	1,002,309	997,889	1,245,085	-	(1,245,085)
Other						
2111	Miscellaneous	3,142,683	2,979,809	4,067,355	4,727,303	659,948
2113	Special Projects	449,521	79,900	50,000	50,000	-
2211	Economic Development	49,825	49,825	50,000	49,825	(175)
2212	City-County Support	1,205,317	1,188,620	1,262,059	1,983,591	721,532
2213	Community Services Support	818,500	877,955	899,000	839,000	(60,000)
0000	Reserved-Capital Improvements			250,000	250,000	-
TOTAL EXPENDITURES		47,982,416	49,832,617	53,750,797	56,073,809	2,323,012
EXCESS REVENUES						
OVER (UNDER) EXPENDITURES		\$ 1,792,441	\$ 2,269,687	\$ 0	\$ (0)	(0)

GENERAL FUND RESERVES

Fund balance is the difference between assets and liabilities in a governmental fund. The fund balance is essentially what is left over after the fund's assets have been used to meet its liabilities. Fund balance is required to be reported in two components—reserved and unreserved. When fund balance is *reserved*, it either means that the resources are in a form that cannot be appropriated and spent (such as inventory) or that the resources are legally limited to being used for a particular purpose. For example, the City is required to maintain a bond reserve in the amount of \$938,893 for the Refunding Revenue Bonds which will then be used as part of the final principal payment to relieve the debt. This portion of fund balance is designated as reserved.

The portion of fund balance that is not reserved or restricted is fittingly called *unreserved* fund balance. Unreserved fund balance in the General Fund can be used for any purpose at all. However, the City's Reserve Policy requires an unreserved fund balance of at least 60 days of budgeted General Fund expenditures.

CITY OF CHEYENNE RESERVE SUMMARY		
Total Fund Balance as of June 30, 2018 (Audited)		\$ 23,007,259
•Nonspendable	(250)	
•Restricted	(938,893)	
•Committed or Assigned	(8,493,715)	(9,432,858)
Projected Fund Balance as of June 30, 2019		13,574,401
Use of Reserves for Frontier Days Security		(50,000)
Use of Reserves for Airline Minimum Revenue Guarantee		(650,000)
Use of Reserves to Balance Budget		(100,000)
Transfer to Reserves for FY 2020 Capital Improvement Projects		(250,000)
Use of Reserves in Fiscal Year 2020 Budget		(1,050,000)
Projected Fund Balance as of June 30, 2020		12,524,401
60 Days of General Fund Expenditures (Required Balance)		(9,217,613)
Projected Unreserved Fund Balance (Available to Spend)		\$ 3,306,788

Calculation of 60 Days of General Fund Expenditures		
FY 2020 General Fund Expenditures	\$	56,073,809
60 Days of General Fund Expenditures (Required Balance)	\$	9,217,613

Definitions	
Nonspendable	- balances that cannot be spent because they are not in spendable form (i.e. inventories)
Restricted	- balances restricted by outside sources (i.e. Bond Reserve)
Committed	- balances with self-imposed limitations through formal Council action (example: designating funds for the Municipal Court 2nd Floor shell)
Assigned	- balances with intended use designated by Management (i.e. Project funds)

GENERAL FUND REVENUES

General Fund Revenue Categories

The City of Cheyenne receives revenues from various sources which must be used prudently to provide services to residents and businesses. The City General Fund revenues are divided into seven basic categories. Below is a breakdown of the sources of revenue included in the Fiscal Year 2020 budget.

- **Taxes and Special Assessments** - franchise fees, property and vehicle taxes
- **Licenses and Permits** - building permits and various business licenses
- **Intergovernmental** - sales taxes, mineral royalties, severance taxes and other revenue from governmental entities
- **Special Distribution from State** - direct appropriation from the State of Wyoming
- **Charges for Services** - recreation, parking and other miscellaneous charges for services
- **Fines and Forfeitures** - fines from parking and other municipal code violations
- **Miscellaneous, Grants, Transfers and Interest** - miscellaneous charges, police grant for school district services and other miscellaneous revenues

Top 10 General Fund Revenue Sources for the City of Cheyenne

1. Sales Tax - 37.4%
2. Vehicle and Property Taxes - 12.7%
3. Franchise Fees - 9.7%
4. Special Distribution from the State - 7.9%
5. Mineral Royalties - 4.9%
6. Fuel Tax - 4.3%
7. Building Permits - 4.1%
8. Severance Tax - 4.0%
9. Court Bonds—1.9%
10. Transfer from Solid Waste Fund - 1.3%

TAXES & SPECIAL ASSESSMENTS

Franchise Fees

A municipal franchise fee is the “rent” that a utility company pays the city to use the rights-of-way (ROW) for its lines, pipes, poles, etc. While the utility company collects this fee, it is turned over to the city, which uses it as a revenue source. Franchise fees are set by contracts with various utility, cable television and telecommunication companies and are based on a percentage (from 1% to 5%) of sales.

Electric and natural gas franchise fees are currently expected to be under revenue projections for Fiscal Year 2019 by approximately 2.4% and therefore we have adjusted Fiscal Year 2020 revenue projections downward accordingly. Actual revenues for telecommunications and cable television franchises are also expected to be lower than projected for Fiscal Year 2019 and also have been lowered by 5% and 8%, respectively.

Property and Vehicle Taxes

Property taxes are based on property value assessments set by the Laramie County Assessor. The assessed value for 2020 (which will be collected from taxpayers during the Fiscal Year ended June 30, 2019) has not been set as of the preparation of this budget. Based on review of actual revenues to be received in Fiscal Year 2019, it appears that the property tax collection revenues were overestimated by more than \$600k. As a result, the Fiscal Year 2020 property tax revenue budget was lowered by \$545k. However, we anticipate a slight increase of property tax valuations for Fiscal Year 2020 and have increased property tax revenue by 2%.

Vehicle taxes are collected by the Laramie County Treasurer, and are remitted to the City. Revenues for Fiscal Year 2019 are estimated to be above budget and therefore we have projected the Fiscal Year 2020 budget to be slightly higher than Fiscal Year 2019.

	2017	2018	2019	2020	\$ Change
Taxes & Special Assessments	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
Electric and Natural Gas Franchises	\$ 4,199,162	\$ 4,229,218	\$ 4,300,000	\$ 4,215,000	\$ (85,000)
Telephone Franchise	189,856	178,504	190,000	180,000	(10,000)
Cable TV Franchise	949,695	916,681	1,000,000	970,000	(30,000)
Property Taxes	5,066,721	5,296,887	6,051,281	5,506,000	(545,281)
Vehicle Taxes	1,433,478	1,461,388	1,442,000	1,515,281	73,281
TOTAL	\$ 11,838,912	\$ 12,082,678	\$ 12,983,281	\$ 12,386,281	\$ (597,000)

LICENSES & PERMITS

The City of Cheyenne requires various licenses to allow businesses to operate within the city limits. Permits are given to address safety issues such as building projects.

Permits

The most significant permit revenue is through issuing building permits, which accounts for 4% of General Fund revenue. Building permit revenue collected through March 31, 2019 is \$1,928,631, which is expected to result in a final Fiscal Year 2019 total at approximately 25% above budget. However, this significant increase is due in part to a boost in building permits requested as a result of the hail storms that occurred in Cheyenne during the summer of 2018 which caused widespread rebuilding and repair projects.

The building permit revenue projection for Fiscal Year 2020 takes the hailstorms into consideration, but we believe there will continue to be an increase in this revenue line item with the significant number of housing and construction projects occurring in Cheyenne.

Licenses

Each license type has stable pricing or fees, with revenue generally only increasing with volume. With volume being limited either by market demand or by State Statute (liquor licenses) the room for growth in license revenue is generally constrained. Most license fees that can be changed by local ordinance or resolution have not been increased in several years, with many that haven't been adjusted in decades. The City will be reviewing these fees during Fiscal Year 2020 and providing recommendations of possible increases to the Governing Body. In the meantime, license revenues are predicted to remain fairly flat.

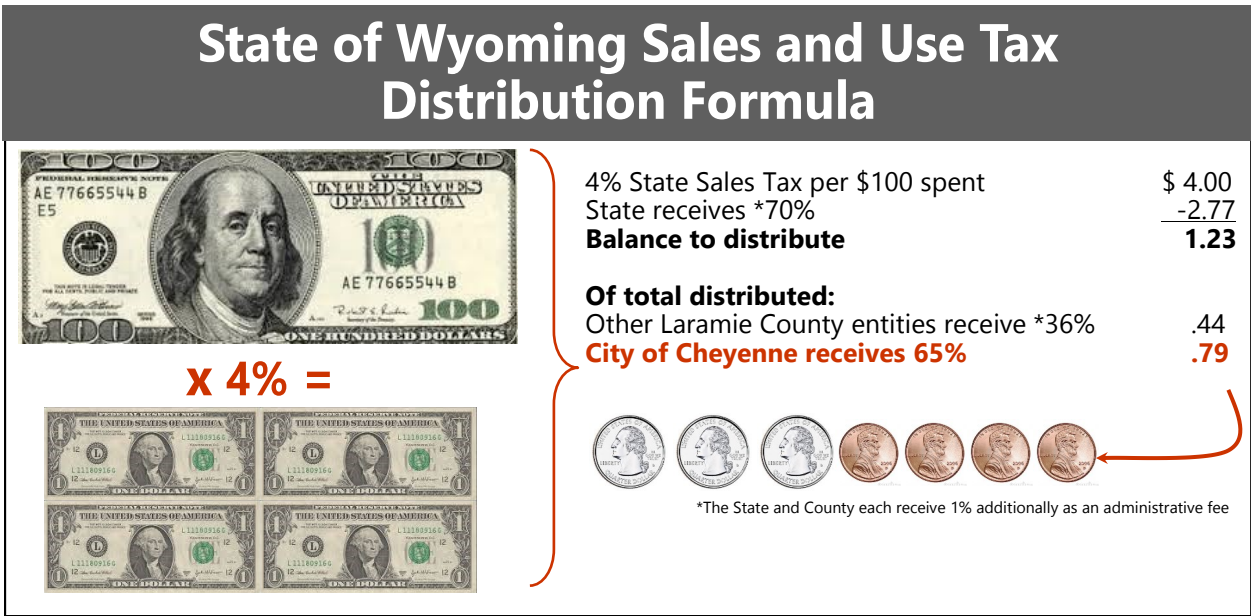
LICENSES AND PERMITS

Licenses and Permits	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
Building Permits	\$ 2,737,865	\$ 2,166,230	\$ 1,900,000	\$ 2,275,000	\$ 375,000
Cemetery Permits	2,490	2,645	2,600	2,600	-
Retail Liquor Licenses	58,500	55,700	55,700	55,500	(200)
Liquor License Transfers	900	200	500	200	(300)
Resort Liquor Licenses	5,500	4,500	5,500	4,500	(1,000)
Restaurant Liquor Licenses	21,470	22,958	21,000	20,000	(1,000)
Bar and Grill Licenses	18,000	6,181	12,000	21,000	9,000
Limited Retail Liquor Licenses	8,330	6,250	8,300	6,250	(2,050)
Malt Beverage Permits	6,200	7,620	8,000	8,000	-
Catering Permits (Alcohol)	15,500	15,100	16,000	16,000	-
Consumption Permits	910	1,030	750	750	-
Microbrewery/Winery Permits	1,000	1,000	1,000	1,000	-
Billiards/Pool/Bowling Licenses	310	310	375	300	(75)
Massage Est/Therapists	16,610	16,350	17,300	16,350	(950)
Theater Licenses	390	390	400	390	(10)
Barbershop Licenses	390	390	400	390	(10)
Beauty Shop Licenses	4,290	4,485	4,100	4,300	200
Noise Permits	4,065	3,225	3,700	3,300	(400)
Parade Permits	750	855	800	800	-
Body Art Est/Artists	5,690	5,190	5,600	5,000	(600)
Portable Fire Extinguishers	1,080	1,170	1,000	1,200	200
Food Service Establishment Licenses	23,920	24,610	25,000	25,000	-
Foodwagon Permits	14,450	13,275	13,000	13,000	-
Dairy Licenses	225	225	-	225	225
Soft Drink/Tobacco Licenses	13,260	13,000	14,000	13,000	(1,000)
Sidewalk Cafe Licenses	440	270	400	270	(130)
Event/Vendor Licenses	260	90	500	90	(410)
Gambling Permits	60	-	50	-	(50)
Contractor Licenses	264,412	295,135	275,000	300,000	25,000
Transient Merchant Licenses	18,535	11,305	12,000	12,000	-
Auctioneer Licenses	810	810	425	800	375
Firearms Dealer Licenses	1,350	1,440	1,600	1,500	(100)
Pawnbroker Licenses	930	775	500	775	275
Private Det./Security Licenses	2,940	4,060	2,700	4,000	1,300
Secondhand Dealer Licenses	2,880	3,200	3,200	3,200	-
Garage/Car Lot Licenses	5,915	5,785	5,500	5,500	-
Junkyard/Auto Wreck. Licenses	1,400	1,040	1,400	1,100	(300)
Mobile Home Park Licenses	1,035	1,035	1,000	1,100	100
Public Trans. License/Drivers	2,695	1,430	2,400	2,000	(400)
Christmas Tree Sales Licenses	720	880	1,000	1,000	-
Vending Machine Licenses	4,080	4,265	5,700	4,300	(1,400)
Burglar Alarm Permits	33,475	26,900	30,000	26,000	(4,000)
Tree Removal/Trimming Licenses	2,430	2,160	2,400	2,100	(300)
Inflammable Liquid Stor. Licenses	3,185	3,315	2,700	3,000	300
Bingo Licenses	2,120	-	-	-	-
Miscellaneous Licenses	9,222	7,069	8,000	7,500	(500)
TOTAL	\$ 3,320,988	\$ 2,743,853	\$ 2,473,500	\$ 2,870,290	\$ 396,790

INTERGOVERNMENTAL

State Sales and Use Tax

The City's share of sales and use taxes collected by the State of Wyoming is the largest contributor to General Fund revenue. Wyoming Statute §39-15-111 governs the distribution process for the 4% state sales tax. Of the amount collected, 69% of the tax is credited to the State's General Fund. Of the remaining 31%, the State is allowed to deduct 1% as an administrative fee. From the remaining balance, the City receives a portion of sales tax collected in the County based on population. For sales tax calculations, the portion of sales tax revenue returned to the counties and municipalities is distributed based upon the decennial census population within their counties. The City's population from the 2010 Census was 59,466 compared to the total County population of 91,738; therefore, the City receives 64.8% of the sales tax distributed to Laramie County.



During Fiscal Year 2017, the City's actual share of state sales and use tax collections was \$15,811,851. Sales and use tax collections grew by \$1,439,148, or 9%, between Fiscal Year 2017 and Fiscal Year 2018 to \$17,250,999. Projected actual collections for Fiscal Year 2019 are \$19,500,000, which is another increase of 11%. Projections for Fiscal Year 2020 have been based on an 8% increase, which is higher than statewide estimates from the October 2018 Consensus Revenue Estimating Group (CREG) report. For the Fiscal Year 2019-2020 biennium, CREG increased the forecast for the General Fund share of sales and use tax for the entire state by 10.2%, or 5.1% annually.

In Wyoming, sales and use tax collections reflect a revenue stream that is somewhat less volatile than other revenue sources, but is still quite variable. In fact, CREG reports that between Fiscal Year 2007 and Fiscal Year 2018, there has never been three consecutive years of year-over-year increased collections.

INTERGOVERNMENTAL

Gasoline and Special Fuel Tax

Fuel tax consists of the City's share of the state tax on gas and diesel (special fuels) sales as described in Wyoming Statute §39-17-111 and §39-17-211. The State of Wyoming increased the tax of \$0.13 per gallon on gas and diesel (subject to certain exemptions and exclusions) to \$0.23 per gallon effective July 1, 2013. Fifteen percent of the gas tax (after deduction for a contribution to the University Technology Transfer Program) is distributed to cities and towns in Wyoming based on a combination of location of the dealers and a ratio of the population of cities and towns. Of the total tax collection on diesel fuel, 5% is distributed to cities and towns based on a ratio of total population of the municipality to the total population of all municipalities within the state. This tax is shown on the budget as Special Fuel Tax.

The fuel tax projections are provided to the City by the Wyoming Association of Municipalities and is based on information obtained from the Wyoming Department of Transportation, and are compared to historical averages to determine the projection for Fiscal Year 2020. Fiscal Year 2019 estimates were overestimated by approximately \$125,000.

Cigarette Tax

Cigarette tax is governed by Wyoming Statute §39-18-111. Of the taxes collected (\$.006 per cigarette), and after deductions for fees, approximately 75% is distributed to local governments (including counties) in the proportion the taxes derived from sales within each entity bears to total cigarette taxes collected. The projection of cigarette taxes to be collected by the City for Fiscal Year 2020 is provided by the Wyoming Association of Municipalities based on information provided by the Wyoming Department of Revenue in addition to comparisons with prior years.

Mineral Royalties

Mineral royalties are set by Wyoming Statute §9-4-601 which states that 9.375% of up to \$198 million of Federal Mineral Royalties, not including coal bonus funds received by the State of Wyoming, will be distributed to cities and towns. After a base amount, the total is distributed to municipalities based on the Average Daily Membership of students in each municipality. The City of Cheyenne's share of royalties is projected to be \$2,710,000 in Fiscal Year 2020.

Mineral Severance Tax

Mineral severance taxes are set by Wyoming Statute §39-14-801. The total amount "under the cap" that is distributed to cities and towns is 9.25% of a maximum cap of \$155 million for the State. This amount (\$14,337,500) is distributed to cities and towns based on pro rata population. The total municipal population of the State in the 2010 census is 384,960 of which 59,466 live in the City of Cheyenne. This represents approximately 15.4% of the total, or \$2,209,100 of severance taxes, for Fiscal Year 2020.

INTERGOVERNMENTAL

Historic Horse Racing Payout

The Historic Horse Racing revenue is off-track horse racing wagering that is played in approved, permitted locations. The activity is regulated by the Wyoming Pari-Mutuel Commission. In accordance with Wyoming Statute §11-25-105, the commission may issue pari-mutuel permits for a specified period not to exceed three (3) years from the date of issuance to any Wyoming county, city, incorporated town, county fair board or any corporation that provides a bond acceptable to the commission. The commission pays an amount equal to one percent (1%) of the total amount wagered attributable to historic pari-mutuel events to the city or town in which the permittee is located. The Fiscal Year 2019 budget was underestimated by nearly \$250K, and therefore the Fiscal Year 2020 budget was increased by 75% on the amount budgeted in Fiscal Year 2019.

Lottery Proceeds

Wyoming Statute §19-17-111(b) authorized the WYO Lotto which features Powerball, Cowboy Draw and Lucky for Life games sold through approved retailers. The statute allows that the "net profits" in each fiscal year shall be paid to counties, cities and towns in a percentage related to sales tax collections. The first payment from the WYO Lotto was received by the City of Cheyenne in 2016. We are estimating that the City will receive 35% more in Fiscal Year 2020 compared to what was budgeted in Fiscal Year 2019.

Special Distribution from the State of Wyoming

The source of this revenue is essentially "over-the-cap" mineral revenues that flow through the state general fund to this account prior to the Budget Session. The Governor may "recommend" a supplemental funding amount, and the Legislature may choose to appropriate the funding. In the current Biennium the Wyoming Legislature approved \$105M for direct distributions split into two payments per fiscal year. The Fiscal Year 2019 budget was overestimated by \$187K. The actual amount received in Fiscal Year 2019 is \$4,514,599. However, the Wyoming Association of Municipalities Budget Preparation Handbook released April 19, 2019 reports that it will be \$132,281 lower.

	2017	2018	2019	2020	\$ Change
Intergovernmental	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
State Sales and Use Tax	\$ 15,811,851	\$ 17,250,999	\$ 17,917,412	\$ 20,676,300	\$ 2,758,888
Gasoline Tax	1,818,378	1,709,059	1,891,000	1,778,000	(113,000)
Special Fuel Tax	595,612	588,270	636,400	625,000	(11,400)
Cigarette Tax	334,339	306,987	350,000	305,000	(45,000)
Mineral Royalties	2,670,739	2,675,508	2,654,000	2,710,000	56,000
Severance Tax	2,214,458	2,214,540	2,209,100	2,209,100	-
Historic Horse Racing Payout	352,346	548,537	327,000	575,000	248,000
Lottery Proceeds	254,336	431,603	332,500	449,000	116,500
State Traffic Reimbursement	65,022	61,324	80,000	60,000	(20,000)
Total Before Special Distribution	\$ 24,117,080	\$ 25,786,827	\$ 26,397,412	\$ 29,387,400	\$ 2,989,988
Special Distribution from State	\$ 4,674,286	\$ 4,701,664	\$ 4,701,664	\$ 4,382,318	\$ (319,346)
Total	\$ 28,791,367	\$ 30,488,491	\$ 31,099,076	\$ 33,769,718	\$ 2,670,642

CHARGES FOR SERVICES

Charges for services include revenue that the City collects for providing parking, miscellaneous police and recreational services to the public. The rates for most charges are determined by ordinance of the governing body.

Parking Revenues

Parking revenues are charged to governmental agencies, private businesses and individuals for the use of the City's three parking facilities. The proposed revenue has been projected based on the spaces available and contracted amounts. A new revenue line item "Special Use Parking Permits" is included in the FY 2020 budget. Fiscal Year 2019's revenues were overestimated by nearly \$100K and therefore have been adjusted accordingly.

Police Charges

The Cheyenne Police Department charges for various services including police record checks, burglar alarm false alarm responses (charged a tiered amount after two false alarms) and vehicle inspections.

Recreation Charges

Recreation charges are for golf and aquatic activities. All other recreation programs activities are now accounted for in the Recreation (014) and the Golf Facilities (041) Funds. Fiscal Year 2019 pool revenues were overestimated by \$51K and therefore estimates for Fiscal Year 2020 have been based on a history of the revenues as well as discussions with the Community Recreation and Events management. In addition, Recreation Volleyball, Basketball and Other Recreation Programs revenue in the amount of \$146K was budgeted for in Fiscal Year 2019. However, all the expenditures were moved to the 014 Fund in Fiscal Year 2019 and therefore the revenues should have followed.

Intra City Charges

Cost allocation is the reimbursement of the cost of indirect, or administrative services, paid for by the General Fund but used by other City funds. These services include Human Resources, Finance, Attorney, Risk Management, Information Technology and Facilities and are charged to other city funds based on an approved Cost Allocation Plan. In Fiscal Year 2019 cost allocation was overestimated by approximately \$475K.

Other Intra City charges include reimbursement to the General Fund for postage charges and various supplies used by other City funds, as well as reimbursement by the Board of Public Utilities for insurance.

CHARGES FOR SERVICES

Charges for Service	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
Parking-Loading/Unloading Permits	\$ 655	\$ 1,480	\$ 750	\$ 1,500	\$ 750
Parking-Cox Parking Lot	99,137	88,645	120,000	135,000	15,000
Parking-Jack R. Spiker Parking Structure	298,489	232,984	375,000	260,000	(115,000)
Parking - East Lot	5,274	4,920	12,000	5,000	(7,000)
Parking-Special Use Parking Permits	-	-	-	15,000	15,000
Police-Record Checks	19,191	13,984	20,000	11,000	(9,000)
Police-Burglar Alarms	18,460	12,500	25,000	15,000	(10,000)
Police-Vehicle Inspections	36,290	32,640	40,000	32,000	(8,000)
Compliance-Nuisance Abatement	4,230	4,340	5,000	6,000	1,000
Compliance-Junk Vehicles	-	31,234	-	-	-
Recreation-Airport Golf	94,357	98,990	91,000	95,000	4,000
Recreation-Prairie View Golf	94,013	77,278	85,000	80,000	(5,000)
Recreation-Golf Annual Membership	159,564	169,841	165,000	165,000	-
Recreation-Pool Open Swim	213,414	208,996	275,000	200,000	(75,000)
Recreation-Pool Punch Cards	40,888	37,102	40,000	35,000	(5,000)
Recreation-Pool Lessons	64,806	89,711	60,000	87,000	27,000
Recreation-Johnson Open Swim	6,980	10,363	7,000	9,000	2,000
Recreation-Paddle Boats/Canoes	6,470	3,369	5,000	5,000	-
Recreation-Basketball	13,735	10,130	16,000	-	(16,000)
Recreation-Volleyball	22,530	32,429	30,000	-	(30,000)
Recreation-Other Rec Programs	108,468	109,981	100,000	-	(100,000)
Cost Allocation Charge	1,087,390	651,339	1,100,000	625,000	(475,000)
Intra City Postage Charges	1,344	909	2,000	500	(1,500)
Intra City BOPU Charges	47,685	23,461	21,900	22,000	100
Misc. Intra City Charges	5,388	3,752	4,000	3,000	(1,000)
Fire - AMR	52,500	-	-	-	-
TOTAL	\$ 2,501,255	\$ 1,950,377	\$ 2,599,650	\$ 1,807,000	\$ (792,650)

FINES AND FORFEITURES

Fines and forfeitures are amounts charged by the Municipal Court for violations of parking and other City ordinances. If amounts are paid prior to disposition of the court case, the revenue is considered court bonds revenue. If the amounts are paid after the disposition of the court case, they are considered court fines.

The amount estimated for Fiscal Year 2020 has been determined by a review of the previous three years of activity and current year collections. In addition, Court Fines Revenue was increased by \$40K due to the Court's decision to stop offering a reduction of the cost of driving citations once the Driver Improvement Program was successfully completed. It has been determined that this program has not changed driving behaviors and therefore will end in Fiscal Year 2020.

A new revenue line item, Liquor Violation Fee, has been added in Fiscal Year 2020. Per City Code these fees are assessed for each conviction of a liquor violation within a twelve month licensing term.

	2017	2018	2019	2020	\$ Change
Fines and Forfeits	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
Parking Fines	\$ 77,646	\$ 85,548	\$ 110,000	\$ 143,000	\$ 33,000
Court Fines	313,248	281,461	370,000	322,000	(48,000)
Court Bonds	848,228	975,868	893,000	1,018,000	125,000
Liquor Violation Fee	-	-	-	2,000	2,000
TOTAL	\$ 1,239,122	\$ 1,342,877	\$ 1,373,000	\$ 1,485,000	\$ 112,000

INTEREST

Interest income of the City is the amount that is earned on deposits of the General Fund. These deposits are in the State's Investment Pool (Wyo-Star I and II), in investment accounts with Multi-Bank Securities and Royal Bank of Canada (RBC), local bank certificates of deposit, and in a bank sweep account (similar to a money market account). The amount budgeted for Fiscal Year 2020 is based on year-to-date revenues received in Fiscal Year 2019.

	2017	2018	2019	2020	\$ Change
Interest	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
Interest	\$ 58,888	\$ 66,960	\$ 90,000	\$ 155,000	\$ 65,000
Accounts Receivable Interest	2,520	8,048	6,000	4,000	\$ (2,000)
Gain (Loss) on Investments	81,712	83,525	95,000	105,000	\$ 10,000
Change in Fair Market Value	(123,301)	(90,164)	-	-	\$ -
TOTAL	\$ 19,819	\$ 68,369	\$ 191,000	\$ 264,000	\$ 73,000

MISCELLANEOUS

Miscellaneous revenue consists of amounts collected by the City for various rentals and other fees that are not accounted for elsewhere. The estimates of revenue for Fiscal Year 2020 have been determined through averages of prior years including history from 2009-2018, estimated Fiscal Year 2019 revenue, and through discussion with department personnel.

A new line item, Roundhouse Impact Fees, was created in Fiscal Year 2020 for revenues projected to be received for unmitigated fiscal impacts to the City as a result of the Roundhouse Energy Project. These impact fees are calculated based on an empirical formula that was discussed at an impact assistance meeting as well as responses from City Departments. The City's total impact assistance request is \$261,020.

Miscellaneous	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
Cemetery Custodial Services	\$ 17,378	\$ 15,914	\$ 13,000	\$ 30,000	\$ 17,000
Cemetery Lots	13,830	23,288	25,000	24,000	(1,000)
Cemetery Columbarium Niche	1,850	3,215	3,200	1,500	(1,700)
Cemetery Opening/Closing	80,675	75,825	80,000	76,000	(4,000)
Cemetery Tent Setup	13,350	12,000	14,000	12,000	(2,000)
Community House Rentals	436	-	-	-	-
Pioneer Park Rentals	2,545	2,519	3,000	2,000	(1,000)
Amphitheater Rentals	2,540	3,075	3,000	1,500	(1,500)
Activity Center Rentals	1,070	2,724	3,000	1,000	(2,000)
Park Shelter Rentals	24,338	27,846	20,000	25,000	5,000
Golf Course Rentals	2,000	1,000	2,000	1,000	(1,000)
Kiwanis Community House Rentals	87,097	90,753	100,000	90,000	(10,000)
Miscellaneous Rentals and Leases	272,476	348,987	400,000	450,000	50,000
Miscellaneous Building Charges	207	-	-	-	-
Police Property Auctions	-	1,527	-	500	500
Miscellaneous Police Charges	2,562	2,052	1,800	500	(1,300)
Police Overtime Reimbursements	-	-	-	130,000	130,000
Planning Fees	28,880	28,141	30,000	30,000	-
Administrative Fees	19,194	23,601	20,000	25,000	5,000
Advertising Fees	3,150	2,550	4,000	3,500	(500)
Roundhouse Impact Fees	-	-	-	261,020	261,020
Miscellaneous Donations	-	-	15,000	-	(15,000)
Property Sales	211,312	1,262,634	-	35,000	35,000
NSF Check Charges	(120)	-	-	-	-
Miscellaneous	22,920	174,224	-	30,000	30,000
TOTAL	\$ 807,689	\$ 2,101,872	\$ 737,000	\$ 1,229,520	\$ 492,520

GRANTS

Police grants are amounts charged to other entities for police services, the largest of which is the contract with Laramie County School District #1 for School Resource Officers. The Fiscal Year 2020 budget for Police Grants will remain the same as Fiscal Year 2019.

Grants	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
Police Grants	\$ 502,093	\$ 507,437	\$ 500,000	\$ 500,000	\$ -
TOTAL	\$ 502,093	\$ 507,437	\$ 500,000	\$ 500,000	\$ -

TRANSFERS

Transfer from the Solid Waste Fund

The Solid Waste Fund (023) was made an enterprise fund in 2014. Since Fiscal Year 2015, a portion of the net revenues for the Solid Waste Fund are transferred to the General Fund. For Fiscal Year 2015, that amount was based on 9% of total Solid Waste Fund expenditures by resolution. For Fiscal Year 2016 and beyond, that percentage was lowered by resolution to 5%. Expenditures in the Solid Waste Fund are projected to be approximately \$2M less in Fiscal Year 2020 than Fiscal Year 2019 and therefore the amount transferred to the General Fund will be \$91K less.

Transfer from the Perpetual Care Fund

Transfers from the Cemetery Perpetual Care Fund (220) are amounts received from interest earned in that fund. When a customer pays for a cemetery lot, \$400 of the fee goes into the perpetual care fund and those dollars are never transferred to the General Fund. However, at the end of each month, the amount of interest earned on the perpetual care fund investments is computed, less the bank fees paid, and transferred to the General Fund. The transferred amount is considered unrestricted revenue in the general fund.

Transfers	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
Transfer from Solid Waste Fund	\$ 750,000	\$ 808,000	\$ 791,290	\$ 700,000	\$ (91,290)
Transfer from Perpetual Care Fund	3,612	8,350	3,000	12,000	9,000
TOTAL	\$ 753,612	\$ 816,350	\$ 794,290	\$ 712,000	\$ (82,290)

GENERAL FUND EXPENDITURES

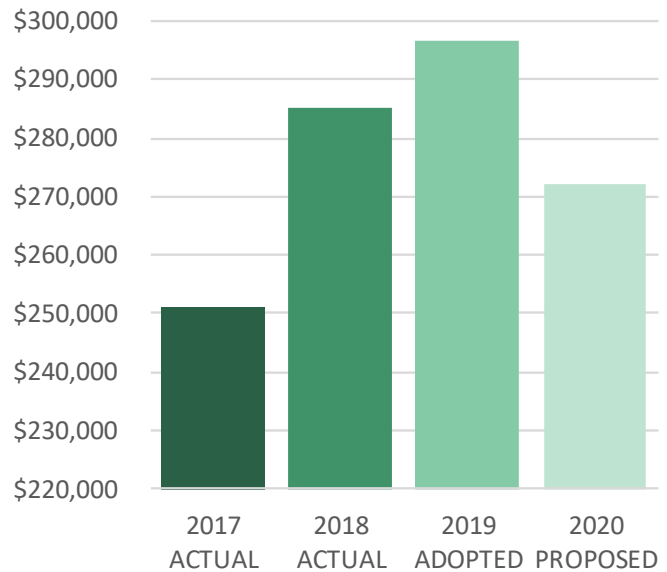
Once the City collects taxes and other revenues, the monies must be spent efficiently to provide services to the residents and businesses of the City of Cheyenne. As this section will further detail, the City provides a variety of services to its residents and businesses. To provide those services, the City has included the following 11 Departments and 44 Divisions in the General Fund Fiscal Year 2020 Budget:

CITY COUNCIL	<ul style="list-style-type: none"> ■ City Council
MAYOR	<ul style="list-style-type: none"> ■ Mayor ■ City Attorney ■ Human Resources ■ Risk Management ■ Compliance ■ Municipal Court ■ Youth Alternatives
CITY CLERK	<ul style="list-style-type: none"> ■ City Clerk ■ Information Technology
PUBLIC WORKS	<ul style="list-style-type: none"> ■ Public Works Admin ■ Facilities ■ Street and Alley ■ Traffic
POLICE	<ul style="list-style-type: none"> ■ Police Admin ■ Police Patrol
FIRE	<ul style="list-style-type: none"> ■ Fire Admin ■ Training ■ Prevention ■ Public Education ■ Special Operations ■ Suppression ■ EMS ■ Honor Guard
COMMUNITY RECREATION & EVENTS	<ul style="list-style-type: none"> ■ CRE Admin ■ Forestry ■ Aquatics ■ Recreation ■ Recreation Buildings ■ Golf Courses ■ Parks ■ Cemetery ■ Botanic Gardens ■ Clean and Safe ■ Programs and Facilities
CITY ENGINEER	<ul style="list-style-type: none"> ■ Engineering
CITY TREASURER	<ul style="list-style-type: none"> ■ Finance
PLANNING & DEVELOPMENT	<ul style="list-style-type: none"> ■ Planning & Development ■ Building (Moved to Compliance)
GENERAL SUPPORT	<ul style="list-style-type: none"> ■ Miscellaneous ■ Special Projects ■ Economic Development ■ City-County Support ■ Community Services Support

CITY COUNCIL

Division 1101 Overview:

- Consists of nine individuals elected on a non-partisan basis from three separate wards established within the City.
- Responsible for enacting ordinances, approving City growth and development, establishing rules and regulations and appropriating funds to conduct City business.
- Supported by one full-time and one part-time administrative staff.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	243,044	267,885	279,212	241,169	-14%
Contractual Services	2,082	1,449	4,860	6,110	26%
Parts and Supplies	5,118	4,494	6,500	6,500	0%
Miscellaneous	1,000	7,900	1,000	18,407	1741%
Capital	-	3,660	5,000	-	-100%
Total Expenditures	\$ 251,244	\$ 285,388	\$ 296,572	\$ 272,186	

Significant Changes for 2020:

- The overall budget for the City Council decreased in FY 2020 by \$24,386.
- The Council payroll costs were less with the change in administrative staff in Fiscal Year 2019.
- Professional Development increased to provide training opportunities for the Executive Assistant and Administrative Assistant.
- The equipment budget was not needed in FY 2020.
- Funds were budgeted in FY 2020 for Ward and General Council Contingency line items which are used for specific ward projects and for support of the annual Employee Christmas Deli and the Summer Employee Picnic.

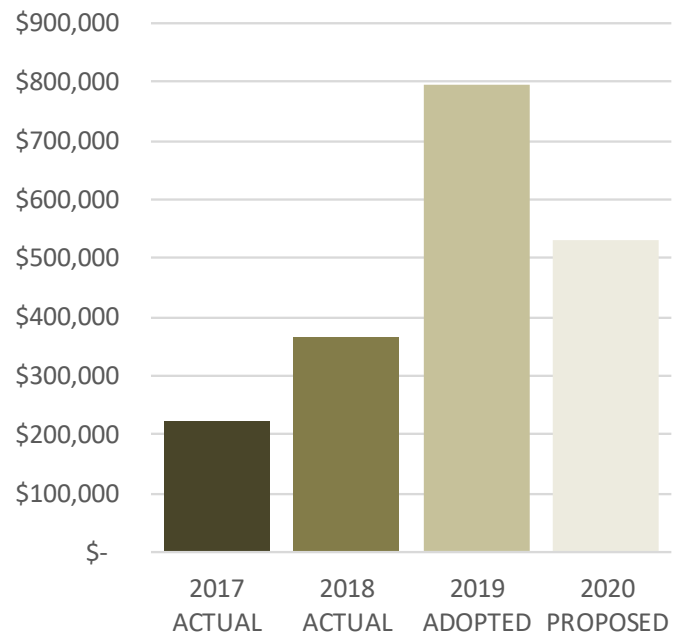
CITY COUNCIL

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
City Council Salaries	\$ 108,064	\$ 108,000	\$ 108,000	\$ 108,000	\$ -
Administrative Assistant	-	1,853	6,100	6,100	-
Executive Assistant to City Council	51,260	57,504	59,000	\$ 46,599	(12,401)
Overtime	1,617	3,018	-	-	-
Health Insurance	61,997	75,862	81,540	59,165	(22,375)
Social Security	11,755	12,301	13,625	12,293	(1,332)
State Pension	6,787	7,706	7,556	6,347	(1,209)
Workers Compensation	185	263	-	2,239	2,239
Longevity Pay	900	900	900	-	(900)
Mileage Allowance	27	11	-	-	-
Life Insurance	453	468	480	425	(55)
Performance Pay	-	-	1,627	-	(1,627)
Performance Pay Additives	-	-	384	-	(384)
Subtotal	243,044	267,885	279,212	241,169	(38,043)
CONTRACTUAL SERVICES					
Professional Development	\$ 1,000	\$ 225	\$ 1,500	\$ 2,750	\$ 1,250
Local Meeting Expense	327	413	1,500	1,500	-
Dues and Subscriptions	156	156	200	200	-
Professional Services	-	-	1,000	1,000	-
Telecommunications	599	656	660	660	-
Subtotal	2,082	1,449	4,860	6,110	1,250
PARTS AND SUPPLIES					
Office Supplies	\$ 4,587	\$ 4,434	\$ 5,500	\$ 5,500	\$ -
Memorials and Trophies	531	60	1,000	1,000	-
Subtotal	5,118	4,494	6,500	6,500	-
MISCELLANEOUS					
Ward I Discretionary	\$ -	\$ 6,900	\$ -	\$ 4,500	\$ 4,500
Ward II Discretionary	-	-	-	4,500	4,500
Ward III Discretionary	-	-	-	4,500	4,500
General Council Discretionary	1,000	1,000	1,000	4,907	3,907
Subtotal	1,000	7,900	1,000	18,407	17,407
CAPITAL					
Equipment	\$ -	\$ 3,660	\$ 5,000	-	\$ (5,000)
Subtotal	-	3,660	5,000	-	(5,000)
TOTAL	\$ 251,244	\$ 285,388	\$ 296,572	\$ 272,186	\$ (24,386)

MAYOR

Division 1201 Overview:

- Responsible for the overall direction and management of City operations.
- The Mayor serves as the Chief Executive and Operating Officer for the City.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 211,276	\$ 340,124	\$ 392,235	\$ 500,438	28%
Contractual Services	3,076	16,914	24,441	24,400	0%
Parts and Supplies	6,359	8,460	6,117	6,200	1%
Miscellaneous	771	1,049	372,600	600	-100%
Total Expenditures	\$ 221,482	\$ 366,547	\$ 795,393	\$ 531,637	

Significant Changes for 2020:

- The Mayor's budget had an overall decrease of \$263,756 from Fiscal Year 2019 to Fiscal Year 2020.
- The increase in payroll costs is the result of the addition of a Chief Economic Development Officer in Fiscal Year 2019.
- The Mayor's General Contingency was not budgeted for in Fiscal Year 2020.
- The Chief of Staff position is now allocated 40 percent to the new Compliance Division and 60 percent to the Mayor's Division budget.

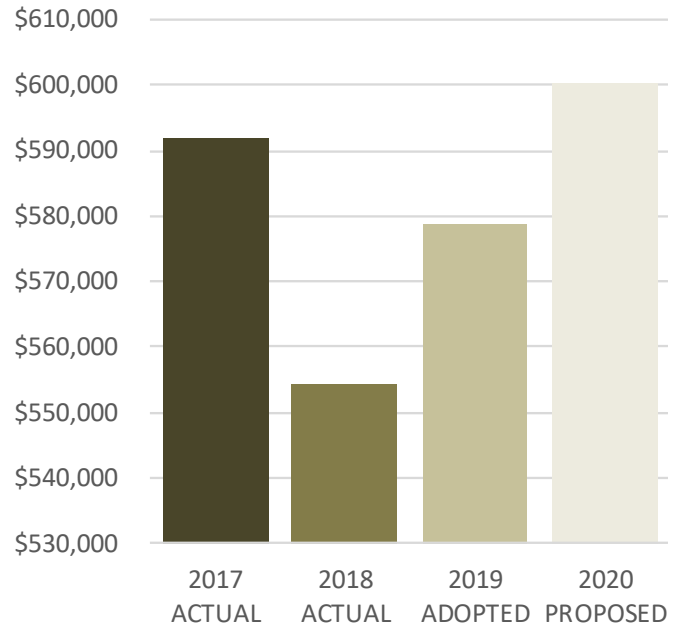
MAYOR

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Mayor	\$ 96,408	\$ 95,358	\$ 95,000	\$ 95,000	\$ (0)
Chief of Staff	18,023	73,608	77,500	54,300	(23,200)
Chief Economic Development	-	-	-	89,998	89,998
Executive Secretary	19,954	-	-	-	-
Project Information Officer	1,351	30,845	55,500	50,463	(5,037)
Director of Constituent Services	22,576	46,358	46,000	47,384	1,384
Temporary/Part Time	-	6,038	10,000	31,500	21,500
Health Insurance	17,981	37,266	44,000	48,970	4,970
Social Security	14,365	18,904	21,727	26,540	4,813
State Pension	19,881	30,931	34,780	42,961	8,181
Workers Compensation	244	654	800	13,118	12,318
Longevity Pay	409	-	59	-	(59)
Life Insurance	85	163	196	205	9
Performance Pay	-	-	5,400	-	(5,400)
Performance Pay Additives	-	-	1,273	-	(1,273)
Subtotal	211,276	340,124	392,235	500,438	108,203
CONTRACTUAL SERVICES					
Professional Development	\$ 674	\$ 12,305	\$ 20,100	\$ 20,000	\$ (100)
Local Meeting Expense	1,064	2,418	2,500	2,500	-
Dues and Subscriptions	120	492	341	400	59
Telecommunications	1,218	1,700	1,500	1,500	-
Subtotal	3,076	16,914	24,441	24,400	(41)
PARTS AND SUPPLIES					
Office Supplies	\$ 5,327	\$ 7,070	\$ 5,237	\$ 5,300	\$ 63
Food and Medical Supplies	144	345	355	400	45
Memorials and Trophies	90	79	100	100	-
Fleet Parts and Fuel	799	966	425	400	(25)
Subtotal	6,359	8,460	6,117	6,200	83
MISCELLANEOUS					
Youth Activities	\$ 599	\$ 590	\$ 600	\$ 600	\$ -
General Contingency	172	459	372,000	-	(372,000)
Subtotal	771	1,049	372,600	600	(372,000)
TOTAL	\$ 221,482	\$ 366,547	\$ 795,393	\$ 531,637	\$ (263,756)

CITY ATTORNEY

Division 1210 Overview:

- Provides legal representation to the City Council, the Mayor and all Departments of City government.
- Works on a wide variety of legal issues, including constitutional, contract development, real and personal property, tort, finance, tax, water, employment, collective bargaining and public records.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 508,711	\$ 522,620	\$ 541,797	\$ 563,243	4%
Contractual Services	77,247	24,273	30,400	30,400	0%
Parts and Supplies	6,004	7,219	6,500	6,500	0%
Total Expenditures	591,963	554,112	578,697	600,143	

Significant Changes for 2020:

- The City Attorney’s budget increased by \$21,446 from Fiscal Year 2019 and 2020.
- This increase is attributed to corrections in Worker’s Compensation employee classifications and rate increases for pension and Worker’s Compensation.

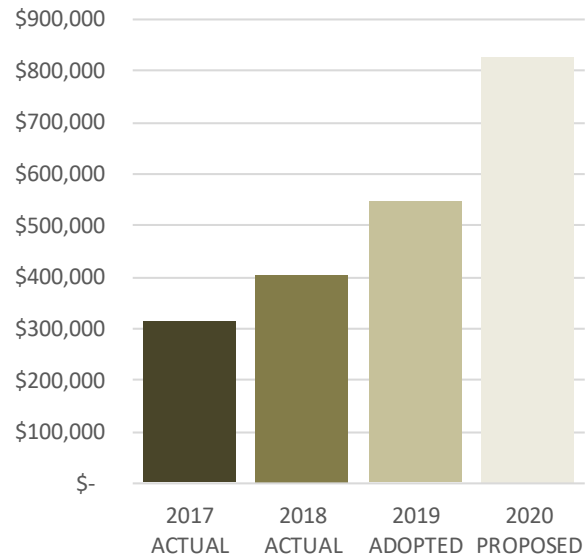
CITY ATTORNEY

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
City Attorney	\$ 55,344	\$ 112,858	\$ 115,000	\$ 110,000	\$ (5,000)
Assistant City Attorney I	184,944	214,599	221,025	74,000	(147,025)
Assistant City Attorney II	-	-	-	76,817	76,817
Deputy City Attorney	63,133	-	-	93,974	93,974
Senior Assistant City Attorney	23,744	-	-	-	-
Law Office Manager/Legal Assistant	53,366	55,724	57,366	59,095	1,729
Temporary/Part Time	-	-	-	-	-
Health Insurance	50,357	55,124	51,325	42,667	(8,658)
Social Security	28,604	28,646	30,095	31,745	1,650
State Pension	46,241	52,768	49,646	56,518	6,872
Workers Compensation	1,299	1,599	1,389	17,124	15,735
Longevity Pay	1,470	1,080	1,080	1,080	-
Life Insurance	210	222	288	222	(66)
Performance Pay	-	-	11,801	-	(11,801)
Performance Pay Additives	-	-	2,782	-	(2,782)
Subtotal	508,711	522,620	541,797	563,243	21,446
CONTRACTUAL SERVICES					
Professional Development	\$ 4,641	\$ 5,490	\$ 5,000	\$ 5,000	\$ -
Local Meeting Expense	-	100	400	400	-
Dues and Subscriptions	19,687	16,399	21,000	21,000	-
Professional Services	-	960	1,000	1,000	-
Licenses and Fees	1,412	1,324	2,000	2,000	-
Attorney Fees	51,507	-	1,000	1,000	-
Subtotal	77,247	24,273	30,400	30,400	-
PARTS AND SUPPLIES					
Office Supplies	\$ 6,004	\$ 7,219	\$ 6,500	\$ 6,500	\$ -
Subtotal	6,004	7,219	6,500	6,500	-
TOTAL	\$ 591,963	\$ 554,112	\$ 578,697	\$ 600,143	\$ 21,446

HUMAN RESOURCES

Division 1211 Overview:

- Strives to attract and retain a productive workforce by providing competitive compensation and benefit packages, training and career development opportunities.
- Develops, implements and monitors personnel policies and practices for the City, including assistance with dispute resolution and mediation; recruiting and retaining employees; and monitoring the City's performance evaluation system.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change from 2019 to 2020
Payroll	\$ 258,063	\$ 315,226	\$ 370,818	\$ 541,668	46%
Contractual Services	50,148	85,741	171,860	282,860	65%
Parts and Supplies	3,652	4,938	2,800	2,800	0%
Miscellaneous	390	297	-	-	
Total Expenditures	\$ 312,254	\$ 406,203	\$ 545,478	\$ 827,328	

Significant Changes for 2020:

- The Human Resources budget increased by \$281,850 from Fiscal Year 2019 to Fiscal Year 2020.
- Human Resources contracted to purchase an \$18,000 applicant tracking software system to enhance the hiring process for new employees. This will be an annual cost. These funds were budgeted for in Fiscal Year 2019 within Information Technology's budget and are now included in Human Resource's Professional Services budget.
- Also in Fiscal Year 2019 the City contracted to outsource its payroll with Paycom. The \$158,000 annual cost of this contract is included in the Professional Services budget and is shared between the City Treasurer's Department (75%) and Human Resources (25%).
- The division will also partner with Mountain States Employment Council to develop new pay grades/pay bands by position pulling in current, comparable salary data at a cost of \$32,000, also included in the Professional Services budget.
- Random drug testing is mandated by the Federal Transit Administration and is expected to increase by 50% and therefore \$4,200 has been added to the Professional Services line item.
- Payroll costs have increased due to the addition of two positions: a Deputy Human Resources Director (\$132,700 for salary and benefits) and a Human Resource Education Facilitator (\$78,786 for salary and benefits).

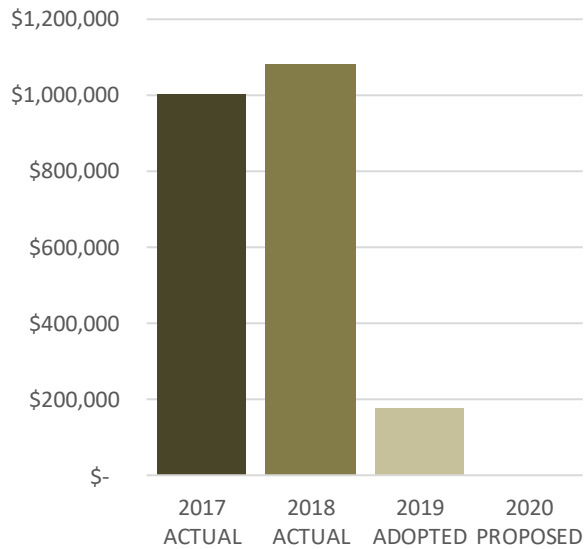
HUMAN RESOURCES

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Director of Human Resources	\$ 75,123	\$ 80,358	\$ 85,000	\$ 104,998	\$ 19,998
Deputy Director of Human Resources	-	13,295	-	85,010	85,010
HR Education Facilitator	41,339	94,009	117,500	62,161	(55,339)
Human Resources Benefit Specialist	25,290	-	-	-	-
Human Resources Specialist	42,032	44,543	38,000	118,875	80,875
Temporary/Part Time	419	3,830	18,200	-	(18,200)
Overtime	54	4,449	-	-	-
Health Insurance	35,278	25,195	50,300	74,048	23,748
Social Security	13,527	17,758	20,250	28,463	8,213
State Pension	23,190	29,585	31,108	50,675	19,567
Workers Compensation	638	1,005	950	16,178	15,228
Longevity Pay	1,020	1,020	1,020	1,020	-
Life Insurance	154	178	186	240	54
Performance Pay			6,720	-	(6,720)
Performance Pay Additives			1,584	-	(1,584)
Subtotal	258,063	315,226	370,818	541,668	170,850
CONTRACTUAL SERVICES					
Professional Development	\$ 703	\$ 1,662	\$ 2,000	\$ 4,000	\$ 2,000
Dues and Subscriptions	199	209	500	500	-
Professional Services	42,419	79,901	153,360	257,360	104,000
Employee Development	2,956	458	10,000	13,000	3,000
Advertising	-	104	2,000	4,000	2,000
Telecommunications	(42)	-	-	-	-
Maintenance	3,913	3,408	4,000	4,000	-
Subtotal	50,148	85,741	171,860	282,860	111,000
PARTS AND SUPPLIES					
Office Supplies	\$ 1,747	\$ 3,920	\$ 2,800	\$ 2,800	\$ -
Memorials and Trophies	1,906	1,019	-	-	-
Fleet Parts and Fuel	-	-	-	-	-
Subtotal	3,652	4,938	2,800	2,800	-
MISCELLANEOUS					
ADA	\$ 390	\$ -	\$ -	\$ -	\$ -
Subtotal	390	-	-	-	-
CAPITAL					
Equipment	\$ -	\$ 297	\$ -	\$ -	\$ -
Subtotal	-	297	-	-	-
TOTAL	\$ 312,254	\$ 406,203	\$ 545,478	\$ 827,328	\$ 281,850

RISK MANAGEMENT

Division 1302 Overview:

- This Division is being moved to the Compliance Division effective July 1, 2019



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 211,030	\$ 209,888	\$ 158,674	\$ -	-100.00%
Contractual Services	784,279	872,897	8,300	-	-100.00%
Parts and Supplies	6,249	1,423	9,000	-	-100.00%
Total Expenditures	\$ 1,001,558	\$ 1,084,208	\$ 175,974	\$ -	

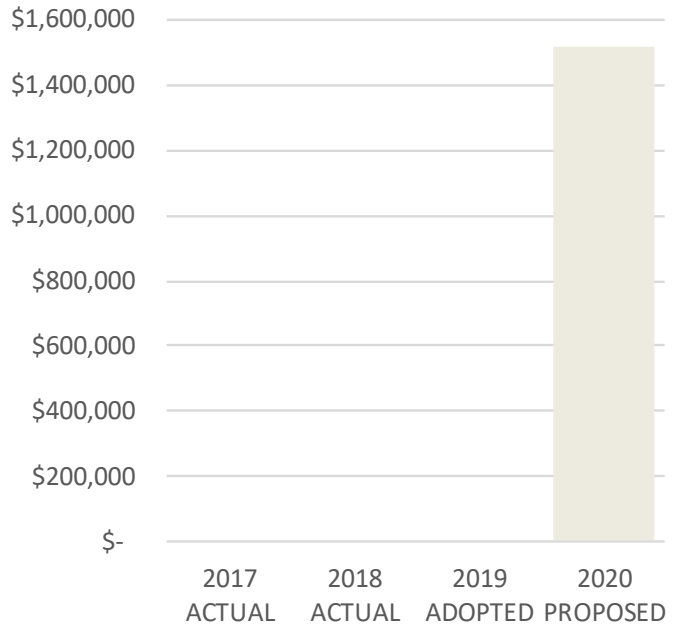
RISK MANAGEMENT

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Director of Risk Management	\$ 64,595	\$ 53,318	\$ -	\$ -	\$ -
Risk Specialist	33,885	38,301	42,000	-	(42,000)
Risk Safety Officer	40,210	50,332	58,000	-	(58,000)
Overtime	1,183	2,316	1,000	-	(1,000)
Health Insurance	36,286	31,892	28,000	-	(28,000)
Social Security	10,469	10,851	7,727	-	(7,727)
State Pension	17,961	15,821	12,746	-	(12,746)
Workers Compensation	3,867	4,811	3,650	-	(3,650)
Longevity Pay	2,450	2,140	1,700	-	(1,700)
Life Insurance	123	107	144	-	(144)
Performance Pay	-	-	3,000	-	(3,000)
Performance Pay Additives	-	-	707	-	(707)
Subtotal	211,030	209,888	158,674	-	(158,674)
CONTRACTUAL SERVICES					
Professional Development	\$ -	\$ -	\$ 5,000	\$ -	\$ (5,000)
Local Meeting Expense	-	-	-	-	-
Dues and Subscriptions	1,174	840	2,200	-	(2,200)
Professional Services	-	110	-	-	-
Licenses and Fees	-	-	-	-	-
Employee Development	-	-	-	-	-
Insurance	781,758	871,118	600	-	(600)
Telecommunications	1,347	830	500	-	(500)
Subtotal	784,279	872,897	8,300	-	(8,300)
PARTS AND SUPPLIES					
Office Supplies	\$ 947	\$ 387	\$ 3,000	\$ -	\$ (3,000)
Fleet Parts and Fuel	5,302	1,035	6,000	-	(6,000)
Subtotal	6,249	1,423	9,000	-	(9,000)
TOTAL	\$ 1,001,558	\$ 1,084,208	\$ 175,974	\$ -	\$ (175,974)

COMPLIANCE

Division 1212 Overview:

- Oversees property, vehicle and liability coverages and claims, recommends and monitors employee safety programs and practices, and provides safety as well as employee new hire training.
- Division staff provides risk management services for liability incidents and claims for the Board of Public Utilities, and also coordinates the Mayor’s Employee Safety Committee.
- Provides nuisance control services.
- Exists to protect citizens through enforcing safe building practices, providing building code inspections and ensuring the industry builds to adopted codes.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ -	\$ -	\$ -	\$ 1,443,916	
Contractual Services				39,250	
Parts and Supplies				38,725	
Total Expenditures	\$ -	\$ -	\$ -	\$ 1,521,891	

Significant Changes for 2020:

- Compliance is a new Division within the Mayor’s Department that consolidated Risk Management (formerly under the City Attorney’s office), nuisance activities (formerly under Police) and the Building Division (formerly under Planning and Development).

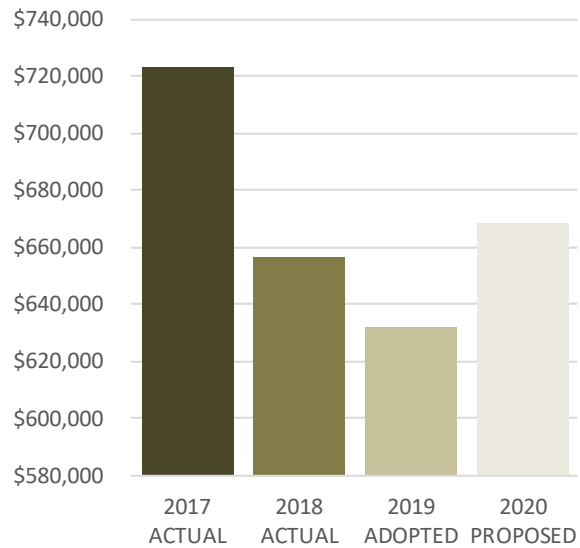
COMPLIANCE

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Compliance Coordinator	\$ -	\$ -	\$ -	\$ 36,200	\$ 36,200
Code Inspector Plumbing	-	-	-	132,980	132,980
Chief Building Official	-	-	-	84,000	84,000
Code Inspector Mechanical	-	-	-	69,849	69,849
Deputy Chief Building Official	-	-	-	72,657	72,657
Code Inspector Electrical	-	-	-	64,378	64,378
Building/Development Tech	-	-	-	130,707	130,707
Lead Permit and License Specialist	-	-	-	43,494	43,494
Development Inspector	-	-	-	59,865	59,865
Assistant Plan Examiner	-	-	-	62,964	62,964
Code Enforcement Officer	-	-	-	42,517	42,517
Administrative Assistant	-	-	-	32,137	32,137
Risk Specialist	-	-	-	43,266	43,266
Risk Safety Officer	-	-	-	59,740	59,740
Overtime	-	-	-	2,000	2,000
Health Insurance	-	-	-	266,855	266,855
Social Security	-	-	-	70,556	70,556
State Pension	-	-	-	125,344	125,344
Workers Compensation	-	-	-	36,325	36,325
Longevity Pay	-	-	-	7,260	7,260
Life Insurance	-	-	-	821	821
Subtotal	-	-	-	1,443,916	1,443,916
CONTRACTUAL SERVICES					
Professional Development	\$ -	\$ -	\$ -	\$ 8,500	\$ 8,500
Dues and Subscriptions	-	-	-	1,000	1,000
Professional Services	-	-	-	6,500	6,500
Licenses and Fees	-	-	-	250	250
Attorney Fees	-	-	-	7,000	7,000
Telecommunications	-	-	-	6,000	6,000
Junk Vehicle Towing Fees	-	-	-	5,000	5,000
Nuisance Abatement	-	-	-	5,000	5,000
ADA	-	-	-	-	-
Subtotal	-	-	-	39,250	39,250
PARTS AND SUPPLIES					
Office Supplies	\$ -	\$ -	\$ -	\$ 13,750	\$ 13,750
Clothing	-	-	-	1,700	1,700
Small Equipment	-	-	-	1,275	1,275
Fleet Parts and Fuel	-	-	-	22,000	22,000
Subtotal	-	-	-	38,725	38,725
TOTAL	\$ -	\$ -	\$ -	\$ 1,521,891	\$ 1,521,891

MUNICIPAL COURT

Division 1220 Overview:

- The Municipal Court hears cases involving violations of the City of Cheyenne Municipal Code.
- The Court consists of one full-time judge and one part-time juvenile judge.
- The Court administration is responsible for ensuring the fair and lawful execution and disposition of all municipal court cases.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 635,991	\$ 602,446	\$ 563,337	\$ 630,835	11.98%
Contractual Services	68,997	36,354	52,000	21,000	-59.62%
Parts and Supplies	11,602	12,259	12,000	12,000	0.00%
Capital	\$ 6,808	\$ 5,243	\$ 5,000	\$ 5,000	0.00%
Total Expenditures	\$ 723,398	\$ 656,303	\$ 632,337	\$ 668,835	

Significant Changes for 2020:

- The Municipal Court budget increased by \$36,498 from Fiscal Year 2019 to Fiscal Year 2020.
- Professional Services decreased by \$29,000 due to the move to the Municipal Building which resulted in a decrease of \$3,500 in monthly security costs that were previously paid to Laramie County.
- Professional Development and Dues and Subscriptions line items were decreased to actuals spent in Fiscal Years 2018 and 2019.
- Payroll costs increased due to the addition of a Municipal Court Clerk in Fiscal Year 2019.

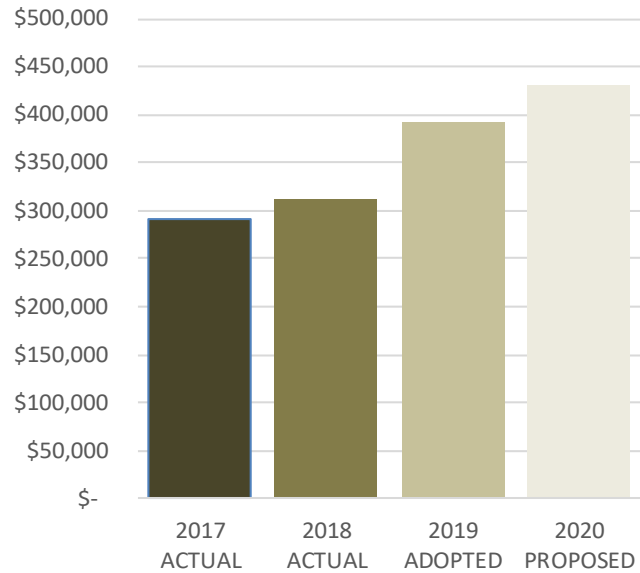
MUNICIPAL COURT

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Municipal Court Senior Judge	\$ 88,595	\$ 111,791	\$ 115,000	\$ 115,000	\$ 0
Municipal Court Judge	79,116	13,046	-	-	-
Municipal Court Bailiff	49,200	49,558	49,200	49,200	-
Municipal Court Clerk	56,449	51,466	56,449	48,000	(8,449)
Municipal Court Warrant Tech	32,442	32,800	32,442	32,447	5
Municipal Court Deputy Clerk	62,684	56,519	66,244	94,537	28,293
Municipal Court Tech	61,385	34,041	32,035	34,320	2,285
Municipal Court Judicial Assistant	-	52,695	-	-	-
Temporary/Part Time	30,615	38,630	36,000	36,000	-
Overtime	967	-	-	-	-
Health Insurance	75,954	68,805	82,123	124,381	42,258
Social Security	34,704	33,011	29,634	31,561	1,927
State Pension	55,843	51,593	44,343	51,288	6,945
Workers Compensation	2,851	3,324	3,300	10,669	7,369
Longevity Pay	4,800	4,840	4,800	3,060	(1,740)
Life Insurance	385	327	432	372	(60)
Performance Pay	-	-	9,172	-	(9,172)
Performance Pay Additives	-	-	2,163	-	(2,163)
Subtotal	635,991	602,446	563,337	630,835	67,498
CONTRACTUAL SERVICES					
Professional Development	\$ 900	\$ 429	\$ 2,000	\$ 500	\$ (1,500)
Local Meeting Expense	-	-	-	-	-
Dues and Subscriptions	812	355	1,000	500	(500)
Professional Services	59,540	28,498	39,000	10,000	(29,000)
Postage and Freight	-	1,072	-	-	-
Telecommunications	1,745	-	2,000	2,000	-
Maintenance	6,000	6,000	8,000	8,000	-
Subtotal	68,997	36,354	52,000	21,000	(31,000)
PARTS AND SUPPLIES					
Office Supplies	\$ 11,602	\$ 12,259	\$ 12,000	\$ 12,000	\$ -
Subtotal	11,602	12,259	12,000	12,000	-
CAPITAL					
Equipment	\$ 6,808	\$ 5,243	\$ 5,000	\$ 5,000	\$ -
Subtotal	6,808	5,243	5,000	5,000	-
TOTAL	\$ 723,398	\$ 656,303	\$ 632,337	\$ 668,835	\$ 36,498

YOUTH ALTERNATIVES

Division 1221 Overview:

- Youth Alternatives is a family-centered program designed to respond to the needs of youth, ages 5-18, and their families.
- The program is supported by the General Fund of the City and various local, state and federal grants reported in Special Revenue Funds.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 284,292	\$ 300,770	\$ 381,064	\$ 418,049	9.71%
Contractual Services	6,423	8,791	9,250	9,000	-2.70%
Parts and Supplies	1,500	2,544	2,590	2,550	-1.54%
Total Expenditures	\$ 292,214	\$ 312,105	\$ 392,904	\$ 429,599	

Significant Changes for 2020:

- The Youth Alternatives budget increased by \$36,695 from Fiscal Year 2019 to Fiscal Year 2020.
- Payroll costs increased due in part to moving 25% of the Volunteer Coordinator's position from Fund 012 - Youth Alternatives Grants to the General Fund. This position is responsible for coordination of the Mayor's Youth Council.
- Another increase in payroll costs is attributed to \$15,000 added to the temporary/part-time line item that was not budgeted for in Fiscal Year 2019. This increase is due to hiring a part-time counselor.

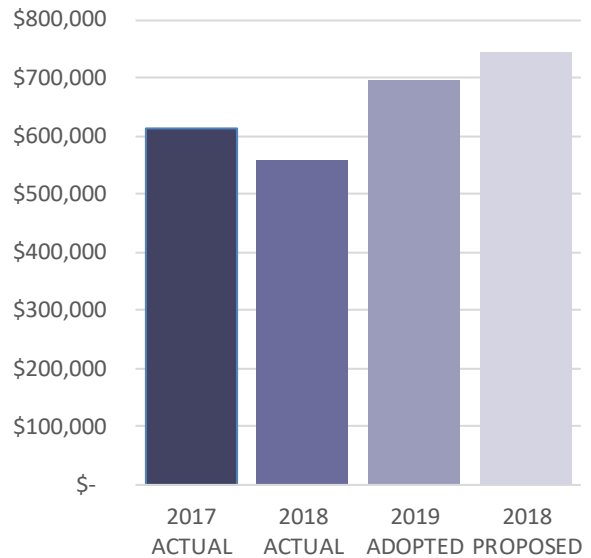
YOUTH ALTERNATIVES

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Director of Youth Alternatives	\$ 89,798	\$ 90,156	\$ 89,798	\$ 87,093	\$ (2,705)
Assistant Director	42,685	64,386	69,986	69,971	(15)
Court Services Coordinator	19,676	-	52,298	-	(52,298)
Operations Manager	43,707	45,358	48,000	49,443	1,443
Volunteer Coord/Case Mgr/MYC	-	-	-	10,982	10,982
Prevention Services Clinical Sup	-	-	-	52,298	52,298
Secretary	-	-	-	-	-
Temporary/Part Time	-	4,663	-	15,000	15,000
Overtime	-	-	-	-	-
Health Insurance	40,195	46,428	50,687	59,423	8,736
Social Security	14,628	14,978	19,667	21,372	1,705
State Pension	26,739	27,165	32,444	36,008	3,564
Workers Compensation	4,580	5,352	5,353	13,229	7,876
Longevity Pay	2,160	2,160	3,060	3,030	(30)
Life Insurance	123	123	144	198	54
Performance Pay	-	-	7,764	-	(7,764)
Performance Pay Additives	-	-	1,863	-	(1,863)
Subtotal	284,292	300,770	381,064	418,049	36,985
CONTRACTUAL SERVICES					
Professional Development	\$ 100	\$ 587	\$ 1,000	\$ 1,000	\$ -
Local Meeting Expense	-	-	250	-	(250)
Dues and Subscriptions	230	180	-	300	300
Professional Services	-	42	-	-	-
Telecommunications	1,440	2,444	2,600	2,600	-
Light, Fuel and Power	4,652	5,537	5,400	5,100	(300)
Maintenance	-	-	-	-	-
Subtotal	6,423	8,791	9,250	9,000	(250)
PARTS AND SUPPLIES					
Office Supplies	\$ 1,465	\$ 2,493	\$ 2,500	\$ 2,500	\$ -
Food and Medical Supplies	35	51	90	50	(40)
Subtotal	1,500	2,544	2,590	2,550	(40)
TOTAL	\$ 292,214	\$ 312,105	\$ 392,904	\$ 429,599	\$ 36,695

CITY CLERK

Division 1301 Overview:

- Responsible for City records, licensing and permitting. Also oversees City-owned property files and affiliated database management. Provides municipal elections assistance, and serves as clerk to several City boards and commissions.
- Receipts monies due to the City. Maintains cemetery records. Oversees City Codebook supplementation and the City's internet/intranet website, including streaming video services for Governing Body meetings.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2018 PROPOSED	% Change
Payroll	\$ 486,650	\$ 448,556	\$ 554,779	\$ 571,404	3.00%
Contractual Services	118,079	101,384	125,650	163,606	30.21%
Parts and Supplies	9,002	8,728	10,500	9,000	-14.29%
Capital	-	500	4,500	500	-88.89%
Total Expenditures	\$ 613,731	\$ 559,168	\$ 695,429	\$ 744,510	

Significant Changes for 2020:

- The City Clerk's budget increased by \$49,081 from Fiscal Year 2019 to Fiscal Year 2020.
- Payroll costs increased due to various salary adjustments in Fiscal Year 2019 and worker's compensation misclassification of non-clerical employees.
- Professional Services increased as a result of hiring a consultant to complete the cemetery software conversion as well as anticipated increases for the City's contract attorney's time to assist with Commissions (Police Civil Service Commission, Fire Civil Service Commission, Building Code of Appeals, and Personnel Commission).
- A 5% increase is included for computer maintenance agreements paid for by the City Clerk's maintenance budget.
- Office Supplies was decreased by \$1,500 to reflect actual costs and address budget shortfall.
- Capital was decreased by \$4,000 due to a one-time software upgrade that occurred in Fiscal Year 2019.

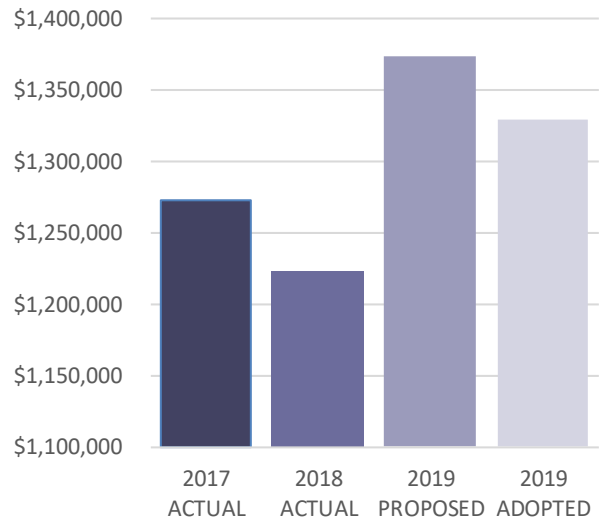
CITY CLERK

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
City Clerk	\$ 93,595	\$ 94,237	\$ 93,595	\$ 92,997	\$ (598)
Deputy City Clerk	75,061	61,998	66,560	71,992	5,432
Land Management Tech	45,224	-	-	-	-
Administrative Assistant	28,209	34,158	35,360	38,565	3,205
Operations Specialist	-	-	42,083	44,992	2,909
City Records Tech	42,128	42,486	42,667	45,554	2,887
Licensing/Receipts Clerk	49,861	58,475	62,400	62,399	(1)
Temporary/Part Time	4,674	9,117	11,440	12,850	1,410
Overtime	593	360	500	-	(500)
Health Insurance	76,122	83,881	111,400	107,248	(4,152)
Social Security	25,270	22,172	26,821	28,576	1,755
State Pension	39,511	36,945	43,173	49,127	5,954
Workers Compensation	2,078	1,260	2,027	12,575	10,548
Longevity Pay	4,035	3,180	4,260	4,200	(60)
Life Insurance	289	288	336	330	(6)
Performance Pay	-	-	9,837	-	(9,837)
Performance Pay Additives	-	-	2,320	-	(2,320)
Subtotal	486,650	448,556	554,779	571,404	16,625
CONTRACTUAL SERVICES					
Professional Development	\$ 1,728	\$ 1,944	\$ 2,500	\$ 2,500	\$ -
Local Meeting Expense	-	-	200	200	-
Dues and Subscriptions	1,311	1,136	1,510	1,710	200
Professional Services	5,799	13,889	24,000	59,000	35,000
Licenses and Fees	23	-	-	-	-
Advertising	72,962	45,908	55,000	55,000	-
Telecommunications	459	656	670	1,340	670
Maintenance	35,797	37,852	41,770	43,856	2,086
Subtotal	118,079	101,384	125,650	163,606	37,956
PARTS AND SUPPLIES					
Office Supplies	\$ 8,418	\$ 7,104	\$ 10,000	\$ 8,500	\$ (1,500)
Small Equipment	174	382	500	500	-
Fleet Parts and Fuel	410	1,242	-	-	-
Subtotal	9,002	8,728	10,500	9,000	(1,500)
CAPITAL					
Equipment	\$ -	\$ 500	\$ 4,500	\$ 500	\$ (4,000)
Subtotal	-	500	4,500	500	(4,000)
TOTAL	\$ 613,731	\$ 559,168	\$ 695,429	\$ 744,510	\$ 49,081

INFORMATION TECHNOLOGY

Division 1320 Overview:

- Responsible for administration, backup and maintenance of the City's client/server infrastructure and computer network operating systems, hardware, affiliated connections and operations, and hosting of various software applications.
- Oversees the City's mail room, leased copiers, printers, in-house print shop services, VoIP phone system, security cameras, municipal building door security controllers, and provides "help desk" services to network users.



	2017 ACTUAL	2018 ACTUAL	2019 PROPOSED	2019 ADOPTED	% Change
Payroll	\$ 568,437	\$ 534,182	\$ 625,053	\$ 569,859	-8.83%
Contractual Services	629,403	611,900	672,441	676,841	0.65%
Parts and Supplies	38,522	34,227	34,280	39,280	14.59%
Capital	36,902	43,000	43,000	43,000	0.00%
Total Expenditures	\$ 1,273,264	\$ 1,223,309	\$ 1,374,774	\$ 1,328,980	

Significant Changes for 2020:

- The Information Technology budget decreased by \$45,794 from Fiscal Year 2019 to Fiscal Year 2020.
- Payroll costs decreased by \$55,194 as a result of in house employee reorganization.
- Maintenance decreased by \$12,000 because the expense of a software contract was moved to the Human Resources Division budget.
- Computer Software/Maintenance increased by \$16,000 due to anticipated annual software maintenance increases.
- A new \$5,000 line item for citywide copy paper use was funded as the City had a copy paper inventory that lasted three years but now the stock has been depleted and must be reordered.

INFORMATION TECHNOLOGY

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Director of IT	\$ 88,483	\$ 88,841	\$ 88,483	\$ 95,704	\$ 7,221
Assistant Director of IT	59,867	66,465	66,100	68,102	2,002
Network Systems Technicians	147,213	162,632	162,660	168,021	5,361
Duplication Specialist	34,049	38,567	38,209	39,355	1,146
Data Technician	54,190	-	50,440	-	(50,440)
Health Insurance	94,653	94,481	110,252	99,255	(10,997)
Social Security	28,307	26,311	29,898	28,552	(1,346)
State Pension	48,865	44,932	49,322	50,833	1,511
Workers Compensation	9,436	9,593	11,138	17,672	6,534
Longevity Pay	3,030	2,040	3,120	2,040	(1,080)
Life Insurance	345	321	384	324	(60)
Performance Pay	-	-	12,177	-	(12,177)
Performance Pay Additives	-	-	2,870	-	(2,870)
Subtotal	568,437	534,182	625,053	569,859	(55,194)
CONTRACTUAL SERVICES					
Professional Development	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -
Local Meeting Expense	-	52	100	500	400
Professional Services	5,215	6,000	6,000	6,000	-
Postage and Freight	480	432	500	500	-
Telecommunications	774	776	780	780	-
Rental	1,610	1,597	1,700	1,700	-
Maintenance	531,324	474,043	534,361	522,361	(12,000)
Computer Software/Maintenance	85,000	124,000	124,000	140,000	16,000
Subtotal	629,403	611,900	672,441	676,841	4,400
PARTS AND SUPPLIES					
Office Supplies	\$ 35,914	\$ 31,327	\$ 31,205	\$ 31,205	\$ -
Printer/Copier Paper for City	-	-	-	5,000	5,000
Small Equipment	2,250	2,500	2,500	2,500	-
Fleet Parts and Fuel	358	400	575	575	-
Subtotal	38,522	34,227	34,280	39,280	5,000
CAPITAL					
Equipment	\$ 36,902	\$ 43,000	\$ 43,000	\$ 43,000	\$ -
Subtotal	36,902	43,000	43,000	43,000	-
TOTAL	\$ 1,273,264	\$ 1,223,309	\$ 1,374,774	\$ 1,328,980	\$ (45,794)

PUBLIC WORKS ADMINISTRATION

Division 1401 Overview:

- Assigned to support the needs of the Public Works Department plus division administrators at Facilities, Fleet Maintenance, Solid Waste, Traffic and Transit.
- Provides oversight of the Belvoir Ranch and heads the Belvoir Ranch Steering Committee.
- Administers the Optional 1% Sales Tax Fund (Fifth Penny Tax) and the Solid Waste Fund.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 247,303	\$ 252,759	\$ 402,904	\$ 280,399	-30.41%
Contractual Services	522	260	500	1,100	120.00%
Parts and Supplies	1,595	2,983	11,800	18,450	56.36%
Total Expenditures	\$ 249,420	\$ 256,002	\$ 415,204	\$ 299,949	

Significant Changes for 2020:

- The Public Works Administration budget decreased \$115,255 from Fiscal Year 2019 to Fiscal Year 2020.
- This occurred due to the elimination of the Transportation Director position.
- Fleet Parts and Fuel budget increased by \$6,650 because this line item was underestimated in Fiscal Year 2019 as well as increased fuel costs.

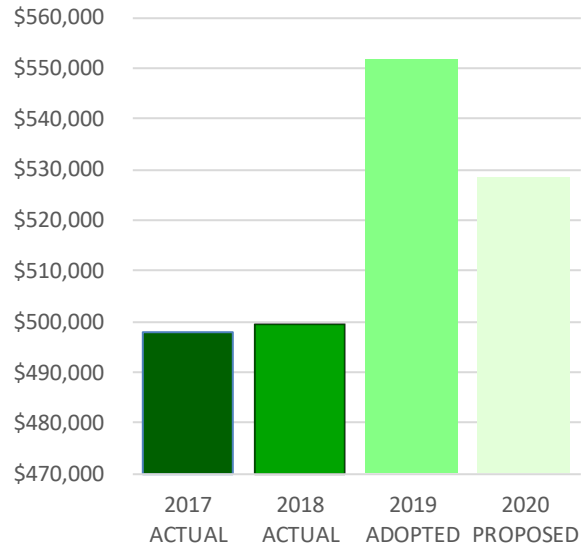
PUBLIC WORKS ADMINISTRATION

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Director of Public Works	\$ 96,961	\$ 100,358	\$ 100,000	\$ 100,000	\$ -
Transportation Director	-	-	87,500	-	(87,500)
Operations Manager	48,650	49,238	48,880	50,359	1,479
Deputy Director of Public Works	28,261	30,647	45,000	46,355	1,355
Secretary	5,985	-	-	-	-
Health Insurance	25,176	29,327	45,465	35,578	(9,887)
Social Security/Medicare	13,466	13,427	21,526	13,437	(8,089)
State Pension	22,810	22,914	35,511	23,924	(11,587)
Workers Compensation	3,820	4,571	5,100	8,317	3,217
Longevity Pay	2,057	2,165	3,200	2,310	(890)
Life Insurance	115	112	256	120	(136)
Performance Pay	-	-	8,441	-	(8,441)
Performance Pay Additives	-	-	2,025	-	(2,025)
Subtotal	247,303	252,759	402,904	280,399	(122,505)
CONTRACTUAL SERVICES					
Dues and Subscriptions	\$ 42	\$ -	\$ 500	\$ 500	\$ -
Telecommunications	480	260	-	600	600
Subtotal	522	260	500	1,100	600
PARTS AND SUPPLIES					
Office Supplies	\$ 276	\$ 32	\$ 450	\$ 450	\$ -
Fleet Parts and Fuel	1,319	2,951	11,350	18,000	6,650
Subtotal	1,595	2,983	11,800	18,450	6,650
TOTAL	\$ 249,420	\$ 256,002	\$ 415,204	\$ 299,949	\$ (115,255)

TRAFFIC

Division 1403 Overview:

- Maintains and repairs signs, paint and traffic signals in the City to ensure a safe and efficient transportation system.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 399,934	\$ 402,572	\$ 442,858	\$ 429,463	-3.02%
Contractual Services	84,493	79,078	90,200	78,700	-12.75%
Parts and Supplies	13,450	17,675	18,750	20,250	8.00%
Total Expenditures	\$ 497,877	\$ 499,325	\$ 551,808	\$ 528,413	

Significant Changes for 2020:

- The Traffic budget decreased by \$23,395 from Fiscal Year 2019 to Fiscal Year 2020.
- Light, Fuel and Power decreased based on actual usage projected in Fiscal Year 2019.
- Office Supplies and Clothing decreased by a total of \$500.
- The Fleet Parts and Fuel budget increased by \$2,000 due to being underestimated in Fiscal Year 2019 as well as increased fuel costs.

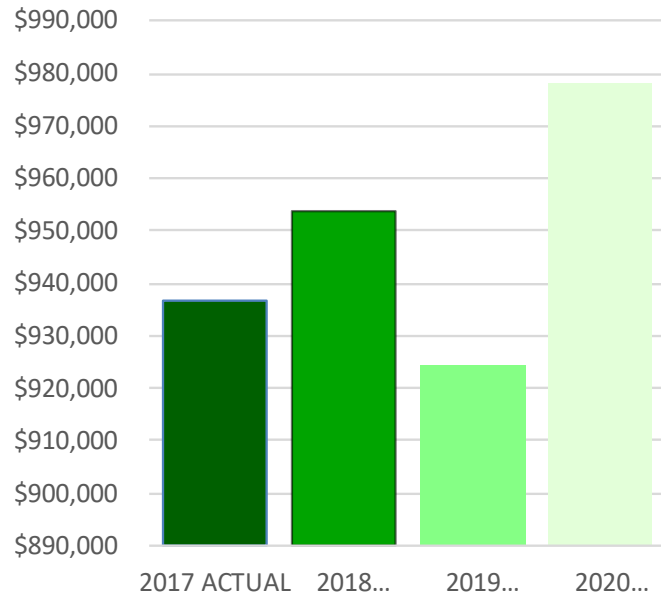
TRAFFIC

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
PAYROLL					
Director of Traffic Operations	\$ 58,983	\$ 59,898	\$ 60,320	\$ 62,132	\$ 1,812
Traffic Signal Technician	79,954	84,990	90,284	86,615	(3,669)
Traffic Signal Supervisor	51,440	56,205	55,078	54,665	(413)
Traffic Operations Worker	32,098	33,125	34,320	34,280	(40)
Temporary/Part Time	44,144	25,573	30,000	30,000	-
Overtime	3,279	2,985	10,000	5,000	(5,000)
Health Insurance	69,598	77,460	87,850	85,382	(2,468)
Social Security/Medicare	20,119	19,359	23,115	21,132	(1,983)
State Pension	28,845	29,886	30,415	32,856	2,441
Workers Compensation	7,881	8,683	8,592	13,080	4,488
Longevity Pay	2,810	3,625	3,540	3,540	-
Uniform Allowance	550	550	550	550	-
Life Insurance	234	234	240	234	(6)
Performance Pay	-	-	6,922	-	(6,922)
Performance Pay Additives	-	-	1,632	-	(1,632)
Subtotal	399,934	402,572	442,858	429,463	(13,395)
CONTRACTUAL SERVICES					
Dues and Subscriptions	\$ 465	\$ 535	\$ 700	\$ 700	\$ -
Professional Services	1,246	-	-	-	-
Telecommunications	1,310	1,601	2,500	3,000	500
Light, Fuel and Power	81,472	76,942	87,000	75,000	(12,000)
Subtotal	84,493	79,078	90,200	78,700	(11,500)
PARTS AND SUPPLIES					
Office Supplies	\$ -	\$ -	\$ 900	\$ 500	\$ (400)
Food and Medical Supplies	43	-	1,000	1,000	-
Clothing	550	419	850	750	(100)
Fleet Parts and Fuel	12,857	17,256	16,000	18,000	2,000
Subtotal	13,450	17,675	18,750	20,250	1,500
TOTAL	\$ 497,877	\$ 499,325	\$ 551,808	\$ 528,413	\$ (23,395)

FACILITIES

Division 1412 Overview:

- Responsible for cleaning, repair and maintenance of approximately 50 city facilities.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 610,594	\$ 585,416	\$ 603,418	\$ 568,308	-5.82%
Contractual Services	208,792	252,525	207,633	273,700	31.82%
Parts and Supplies	117,088	115,980	113,242	136,300	20.36%
Total Expenditures	\$ 936,474	\$ 953,921	\$ 924,293	\$ 978,308	

Significant Changes for 2020:

- The Facilities budget increased by \$54,015 from Fiscal Year 2019 to Fiscal Year 2020.
- Payroll costs decreased by \$35,110 due in part to employees changing health insurance coverages.
- Professional Services increased by \$9,800 because the cost of electrical and plumbing services have increased both in price and frequency.
- The Maintenance line item increased by \$54,967 due to loss of emergency funds allocated in the past. We have required re-appropriations at year end both in Fiscal Year 2018 and 2019 to maintain adequate funding.
- Maintenance Supplies increased by \$20,083 because the cost and amount of required supplies have increased due to inflation and size expansions on multiple facilities.
- Fleet Parts and Fuel budget increased by \$2,750 due to being underestimated in Fiscal Year 2019 and increased fuel costs.

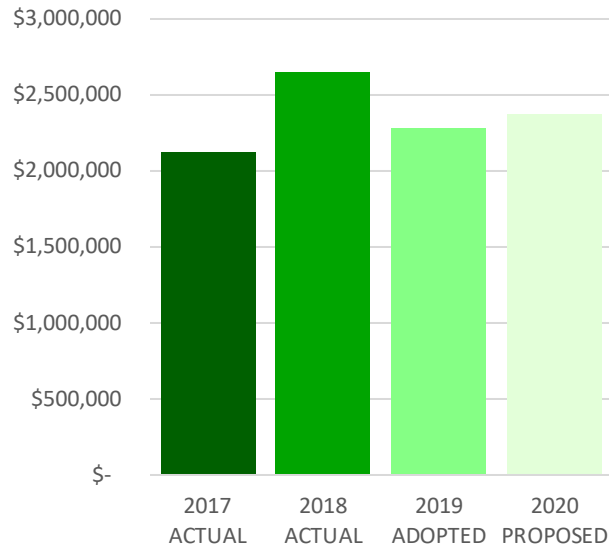
FACILITIES

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Director of Facilities Maintenance	\$ 64,840	\$ 77,734	\$ 65,100	\$ 66,417	\$ 1,317
Supervisor	100,779	102,080	101,853	-	(101,853)
Foreman	-	-	-	97,740	97,740
Senior Maintenance Technician	-	-	-	36,422	36,422
Maintenance Technician	60,029	65,085	64,472	31,888	(32,584)
Sprinkler Tech/Plumber	42,210	42,568	42,747	43,474	727
Custodian I	106,330	84,412	83,217	85,741	2,524
Custodian III	11,014	-	-	-	-
Temporary/Part Time	11,345	-	-	-	-
Overtime	6,581	1,760	4,000	2,000	(2,000)
Health Insurance	105,373	116,186	128,974	100,113	(28,861)
Social Security/Medicare	30,350	27,989	29,940	28,271	(1,669)
State Pension	48,977	45,310	45,105	50,062	4,957
Workers Compensation	11,793	12,479	14,991	17,499	2,508
Longevity Pay	7,115	6,480	6,375	5,880	(495)
Tool Allowance	3,450	2,950	3,000	2,400	(600)
Life Insurance	409	383	396	402	6
Performance Pay	-	-	10,721	-	(10,721)
Performance Pay Additives	-	-	2,527	-	(2,527)
Subtotal	610,594	585,416	603,418	568,308	(35,110)
CONTRACTUAL SERVICES					
Local Meeting Expense	\$ -	\$ 228	\$ 1,000	\$ 1,000	\$ -
Professional Services	19,736	36,379	15,200	25,000	9,800
Telecommunications	1,112	489	400	700	300
Light, Fuel and Power	96,125	95,630	96,000	97,000	1,000
Maintenance	91,819	119,799	95,033	150,000	54,967
Subtotal	208,792	252,525	207,633	273,700	66,067
PARTS AND SUPPLIES					
Office Supplies	\$ 653	\$ 338	\$ 525	\$ 750	\$ 225
Maintenance Supplies	103,271	107,825	104,917	125,000	20,083
Clothing	756	549	550	550	-
Fleet Parts and Fuel	12,408	7,268	7,250	10,000	2,750
Subtotal	117,088	115,980	113,242	136,300	23,058
TOTAL	\$ 936,474	\$ 953,921	\$ 924,293	\$ 978,308	\$ 54,015

STREET AND ALLEY

Division 1416 Overview:

- Provides a safe transportation system to the traveling public by repairing and maintaining roadways as well as the City's storm water drainage system in all weather conditions.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 1,718,708	\$ 2,177,346	\$ 1,843,369	\$ 1,750,393	-5.04%
Contractual Services	19,503	17,969	21,600	20,700	-4.17%
Parts and Supplies	388,904	454,471	420,850	604,850	43.72%
Total Expenditures	\$ 2,127,115	\$ 2,649,786	\$ 2,285,819	\$ 2,375,943	

Significant Changes for 2020:

- The Street and Alley budget increased by \$90,124 from Fiscal Year 2019 to Fiscal Year 2020.
- Payroll costs decreased by \$92,976.
- Fleet Parts and Fuel budget increased by \$184,000 due to being underestimated in Fiscal Year 2019 as well as increased fuel costs.

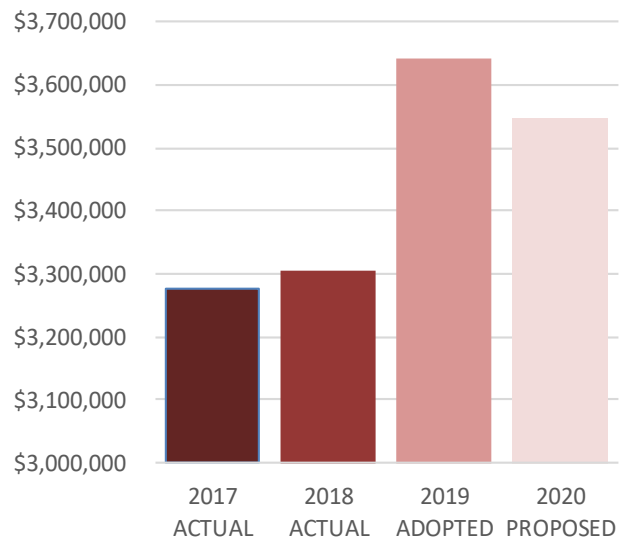
STREET AND ALLEY

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Director of Street and Alley	\$ 67,779	\$ 70,229	\$ 72,800	\$ 72,096	\$ (704)
Supervisor	174,062	165,186	189,900	116,441	(73,459)
Foreman II	108,179	109,044	104,957	106,540	1,583
Equipment Operator III	341,616	313,100	343,695	-	(343,695)
Heavy Equipment Operator	401,604	406,036	415,480	364,879	(50,601)
Senior Heavy Equipment Operator	-	29,250	-	402,875	402,875
Temporary/Part Time	8,212	9,807	15,000	15,000	-
Overtime	23,944	20,619	28,000	30,000	2,000
Health Insurance	300,530	768,331	336,897	337,287	390
Social Security/Medicare	86,389	86,109	89,495	85,915	(3,580)
State Pension	149,726	140,758	145,740	146,833	1,093
Workers Compensation	33,837	38,469	39,860	53,177	13,317
Longevity Pay	18,935	16,920	18,960	15,240	(3,720)
Uniform Allowance	2,750	2,420	3,000	3,000	-
Life Insurance	1,145	1,069	1,200	1,110	(90)
Performance Pay	-	-	31,480	-	(31,480)
Performance Pay Additives	-	-	6,905	-	(6,905)
Subtotal	1,718,708	2,177,346	1,843,369	1,750,393	(92,976)
CONTRACTUAL SERVICES					
Dues and Subscriptions	\$ 248	\$ -	\$ 1,000	\$ 1,000	\$ -
Professional Services	115	-	500	-	(500)
Telecommunications	500	330	500	1,200	700
Light, Fuel and Power	18,040	17,640	19,000	18,500	(500)
Maintenance	600	-	600	-	(600)
Subtotal	19,503	17,969	21,600	20,700	(900)
PARTS AND SUPPLIES					
Office Supplies	\$ 35	\$ -	\$ 1,100	\$ 1,100	\$ -
Clothing	2,915	2,595	3,750	3,750	-
Fleet Parts and Fuel	385,954	451,876	416,000	600,000	184,000
Subtotal	388,904	454,471	420,850	604,850	184,000
TOTAL	\$ 2,127,115	\$ 2,649,786	\$ 2,285,819	\$ 2,375,943	\$ 90,124

POLICE ADMINISTRATION

Division 1511 Overview:

- The mission of the Cheyenne Police Department is "Protecting the Legend" of Cheyenne by working in cooperation with citizens to lead the charge in preventing crime and defending the rights of the community.
- The Administration Division provides support for the uniform police officers and monitors expenditures for all operating aspects of the department.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 1,114,688	\$ 1,248,962	\$ 1,417,542	\$ 1,346,187	-5.03%
Contractual Services	1,031,918	950,453	1,176,135	1,123,500	-4.48%
Parts and Supplies	815,866	630,802	723,500	729,000	0.76%
Capital	4,026	-	-	-	
Miscellaneous	311,439	475,510	325,000	350,000	7.69%
Total Expenditures	\$ 3,277,937	\$ 3,305,726	\$ 3,642,177	\$ 3,548,687	

Significant Changes for 2020:

- The Police Administration budget decreased by \$93,490 from Fiscal Year 2019 to Fiscal Year 2020.
- The payroll budget decrease of \$71,355 was due in part to moving two Nuisance employees to the new Compliance Division. However, several salary adjustments are proposed to bring positions to competitive market levels.
- Professional Development was higher by \$17,500 due to an increased need for forensic computer training as well as new recruit training at the Wyoming Law Enforcement Academy at \$1,500 each and opportunities for more civilian training.
- Jail costs were decreased by \$50,000 to reflect current actuals.
- The Nuisance Abatement line item was moved to the new Compliance Division.
- The Light, Fuel and Power line item was decreased by \$20,000 to reflect actuals in Fiscal Year 2018 and 2019.
- Computer Software/Maintenance increased by \$15,000 to add maintenance not covered by the Information Technology Division
- Ammunition decreased by \$10,000 to assist in budget shortfall measures.
- Parts and Fuel - Motorcycle line item increased due to the need for high octane fuel not available at Fleet and motorcycle and parts maintenance not provided by Fleet.

POLICE ADMINISTRATION

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Police Chief	\$ 104,597	\$ 120,358	\$ 120,000	\$ 120,000	\$ (0)
Police Services Manager	50,953	51,311	50,953	52,688	1,735
Records Supervisor	52,248	52,606	52,248	52,976	728
Administrative Assistant	27,183	27,541	31,200	-	(31,200)
Executive Secretary	46,277	46,635	46,277	49,346	3,069
Property/Evidence Manager	51,128	41,355	43,680	46,815	3,135
Accountant	58,125	58,483	58,125	61,390	3,265
Parking Patrol I		31,276	98,249	69,888	(28,361)
Code Enforcement Officer	41,276	41,634	41,276	-	(41,276)
Police Services Tech	101,688	126,475	124,354	136,397	12,043
Police Records Technician	109,184	109,546	127,921	175,515	47,594
Police Lab Tech	33,492	33,850	33,492	40,554	7,062
Secretary	28,125	28,483	31,200	-	(31,200)
Agency Coordinator	38,651	39,009	39,009	44,104	5,095
Temporary/Part Time	22,117	24,382	36,180	38,122	1,942
Overtime	5,738	3,199	10,000	5,000	(5,000)
Health Insurance	177,589	226,560	239,787	240,591	804
Social Security/Medicare	50,299	54,368	60,852	58,796	(2,056)
State Pension	80,677	88,567	100,011	100,877	866
Police Pension	8,995	10,320	10,320	10,320	(0)
Workers Compensation	16,170	20,597	21,167	30,985	9,818
Longevity Pay	8,980	11,540	10,770	10,980	210
Uniform Allowance	420	-	-	-	-
Life Insurance	777	867	960	840	(120)
Performance Pay	-	-	24,062	-	(24,062)
Performance Pay Additives	-	-	5,449	-	(5,449)
Subtotal	1,114,688	1,248,962	1,417,542	1,346,187	(71,355)
CONTRACTUAL SERVICES					
Professional Development	\$ 64,647	\$ 60,106	\$ 52,500	\$ 70,000	\$ 17,500
Local Meeting Expense	1,562	1,456	3,500	3,500	-
Dues and Subscriptions	3,750	3,769	4,000	4,500	500
Professional Services	81,387	87,516	117,000	117,000	-
Jail Costs	522,068	448,757	620,000	570,000	(50,000)
Juvenile Detention	10,823	12,480	7,500	7,500	-
Nuisance Abatement	3,525	5,515	10,000	-	(10,000)
Small Grant Match	8,808	12,490	26,000	26,000	-
Telecommunications	117,407	94,831	100,000	100,000	-
Light, Fuel and Power	159,413	138,354	165,000	145,000	(20,000)
Maintenance	48,528	78,087	55,000	55,000	-
Computer Software/Maintenance	10,000	-	-	15,000	15,000
Tuition Refund	-	7,092	15,635	10,000	(5,635)
Subtotal	1,031,918	950,453	1,176,135	1,123,500	(52,635)

POLICE ADMINISTRATION

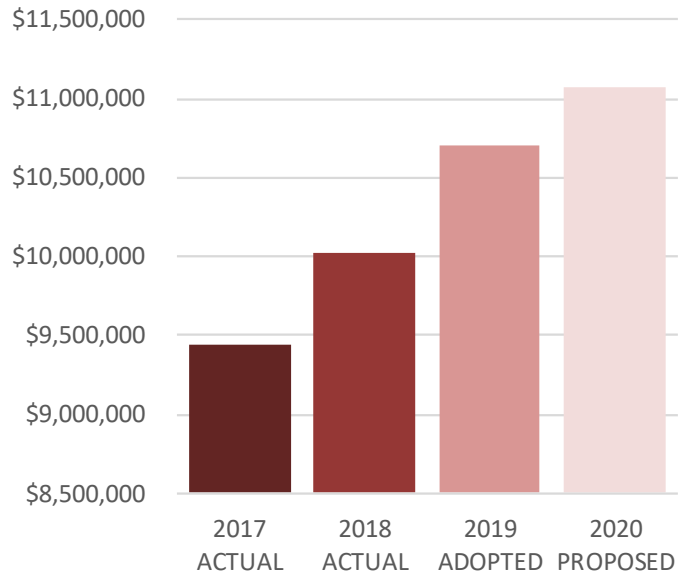
	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PARTS AND SUPPLIES					
Office Supplies	\$ 105,104	\$ 51,624	\$ 60,000	\$ 65,000	\$ 5,000
Food and Medical Supplies	4,238	3,977	4,000	4,000	-
Maintenance Supplies	22,495	19,994	20,000	20,000	-
Clothing	96,957	65,699	67,500	75,000	7,500
Ammunition	72,397	15,604	60,000	50,000	(10,000)
Small Equipment	99,608	24,570	24,000	24,000	-
Fleet Parts and Fuel	415,066	449,333	488,000	488,000	-
Parts and Fuel - Motorcycle	-	-	-	3,000	3,000
Subtotal	815,866	630,802	723,500	729,000	5,500
CAPITAL					
Computers	\$ 4,026	\$ -	\$ -	\$ -	\$ -
Subtotal	4,026	-	-	-	-
MISCELLANEOUS					
Combined Communication Center	\$ 311,439	\$ 475,510	\$ 325,000	\$ 350,000	\$ 25,000
Subtotal	311,439	475,510	325,000	350,000	25,000
	\$ 3,277,937	\$ 3,305,726	\$ 3,642,177	\$ 3,548,687	\$ (93,490)

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POLICE PATROL

Division 1514 Overview:

- The patrol division accounts for the wage and benefit costs for all uniform Police Officers and Community Services Officers.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 9,441,007	\$ 10,020,072	\$ 10,709,378	\$ 11,088,001	3.54%

Significant Changes for 2020:

- The Police Patrol budget has increased by \$378,623 from Fiscal Year 2019 to Fiscal Year 2020.
- A Police Captain position has been added at a cost of \$141,422 for salary and benefits.
- A Community Services Officer has been moved from part-time to full-time.
- Holiday Overtime increased by \$50,000 due to more City Holidays.
- Frontier Days Overtime in the amount of \$82,000 has been added to the Fiscal Year 2020 budget to pay for additional security at the July event.
- The Temporary/Part-Time line item increased by \$14,632.
- Worker's compensation increased by \$115,128 due to rate increases and the Fiscal Year 2019 budget being underestimated.
- Health insurance increased due to rate and coverage changes.

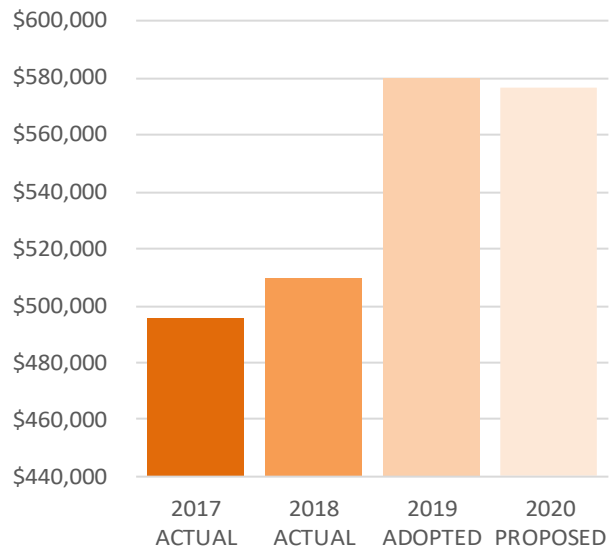
POLICE PATROL

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Police Captain	\$ 124,871	\$ 101,995	\$ 102,000	\$ 207,333	\$ 105,333
Police Sergeant	974,862	985,112	1,034,586	1,076,234	41,648
Police Lieutenant	405,371	346,217	357,915	366,450	8,535
Police Officer	4,881,253	5,205,988	5,473,672	5,572,422	98,750
Community Service Officer	-	-	-	46,815	46,815
Temporary/Part Time	71,612	120,022	128,266	142,898	14,632
Overtime	257,614	283,852	250,000	250,000	-
Holiday Overtime	192,710	207,133	200,000	250,000	50,000
Frontier Days Overtime				82,000	82,000
Operation Change Overtime	-	-	-	10,344	10,344
Health Insurance	1,345,109	1,510,444	1,699,488	1,619,830	(79,658)
Social Security/Medicare	94,753	101,426	115,039	128,572	13,533
Police Pension	611,762	638,403	672,908	682,864	9,956
Workers Compensation	210,851	253,432	266,317	381,445	115,128
Longevity Pay	48,880	47,625	47,400	47,100	(300)
Specialty Pay	94,250	88,175	95,760	96,600	840
Police Vacation Buyout	89,795	92,446	95,000	95,000	-
Uniform Allowance	19,180	18,180	18,150	18,000	(150)
Life Insurance	4,701	4,924	5,040	5,094	54
Retirees Insurance	13,435	14,698	15,000	9,000	(6,000)
Performance Pay	-	-	107,115	-	(107,115)
Performance Pay Additives	-	-	25,722	-	(25,722)
Subtotal	9,441,007	10,020,072	10,709,378	11,088,001	378,623
TOTAL	\$ 9,441,007	\$ 10,020,072	\$ 10,709,378	\$ 11,088,001	\$ 378,623

FIRE ADMINISTRATION

Division 1601 Overview:

- Responsible to provide policy direction, accountability, fiscal and personnel management for the program and services offered by the department.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 476,261	\$ 486,878	\$ 512,227	\$ 545,242	6.45%
Contractual Services	15,273	15,754	64,006	27,680	-56.75%
Parts and Supplies	4,401	6,925	4,000	4,000	0.00%
Total Expenditures	\$ 495,935	\$ 509,557	\$ 580,233	\$ 576,922	

Significant Changes for 2020:

- Fire Administration's budget increased \$3,311 from Fiscal Year 2019 to Fiscal Year 2020.
- Payroll costs increased \$33,015 due to coverage changes in health insurance.
- Professional Development increased \$4,000 as a result of additional training needs.
- Dues and Subscriptions decreased \$14,326 to actuals spent in Fiscal Years 2017, 2018 and 2019.
- Telecommunications decreased \$26,000 due to a one-time equipment purchase in Fiscal Year 2019.

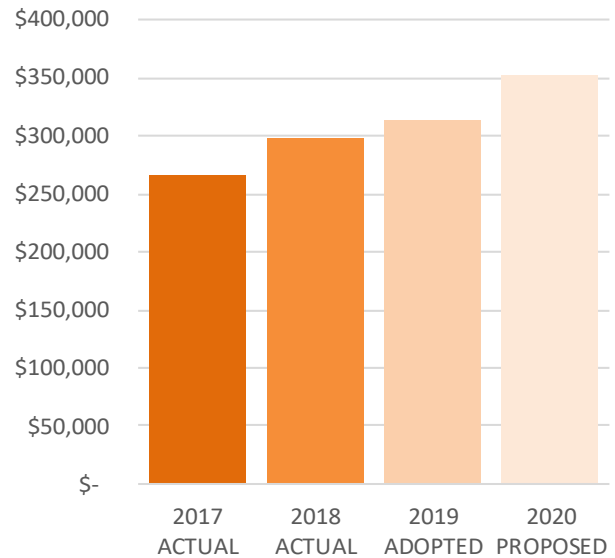
FIRE ADMINISTRATION

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Fire Chief	\$ 94,439	\$ 94,358	\$ 108,000	\$ 108,000	\$ (0)
Office Manager	55,702	54,444	54,086	55,705	1,619
Fire Safety Technician	61,803	62,161	61,803	63,650	1,847
Secretary	36,004	35,228	34,870	34,280	(590)
Health Insurance	30,442	20,836	17,411	50,194	32,783
Social Security/Medicare	11,676	12,882	13,118	13,471	353
State Pension	19,796	19,374	19,056	21,195	2,139
Fire Pension	9,898	12,150	15,250	16,200	950
Workers Compensation	4,892	5,434	6,200	12,388	6,188
Longevity Pay	4,736	2,760	4,200	1,980	(2,220)
Life Insurance	145	157	192	180	(12)
Retirees Insurance	146,728	167,093	168,600	168,000	(600)
Performance Pay	-	-	7,763	-	(7,763)
Performance Pay Additives	-	-	1,678	-	(1,678)
Subtotal	476,261	486,878	512,227	545,242	33,015
CONTRACTUAL SERVICES					
Professional Development	\$ 978	\$ 6	\$ -	\$ 4,000	\$ 4,000
Local Meeting Expense	1,426	193	1,800	1,800	-
Dues and Subscriptions	954	727	16,326	2,000	(14,326)
Professional Services	1,878	1,778	1,880	1,880	-
Telecommunications	8,020	10,049	41,000	15,000	(26,000)
Maintenance	2,018	3,000	3,000	3,000	-
Subtotal	15,273	15,754	64,006	27,680	(36,326)
PARTS AND SUPPLIES					
Office Supplies	\$ 4,401	\$ 5,925	\$ 3,000	\$ 3,000	\$ -
Clothing	-	1,000	1,000	1,000	-
Subtotal	4,401	6,925	4,000	4,000	-
TOTAL	\$ 495,935	\$ 509,557	\$ 580,233	\$ 576,922	\$ (3,311)

FIRE TRAINING

Division 1612 Overview:

- Responsible for planning, coordinating and training fire department personnel throughout the year. Assists with a sixteen week Fire Academy two times a year as a member of the Front Range Fire Consortium.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 245,322	\$ 245,140	\$ 228,594	\$ 270,722	18.43%
Contractual Services	18,078	49,833	82,850	68,500	-17.32%
Parts and Supplies	2,750	2,667	2,750	13,267	382.44%
Total Expenditures	\$ 266,150	\$ 297,640	\$ 314,194	\$ 352,489	

Significant Changes for 2020:

- Fire Training's budget increased \$38,295 from Fiscal Year 2019 to Fiscal Year 2020.
- Payroll costs increased \$42,128 in part as a result of salary adjustments for firefighters that were increased 3% for Fiscal Year 2020 for day personnel and 1.5% for all other uniform firefighters as a part of the negotiated agreement with the Union.
- Professional Development decreased by \$18,000 to reflect actuals spent in Fiscal Year 2018 and projected actuals in Fiscal Year 2019.

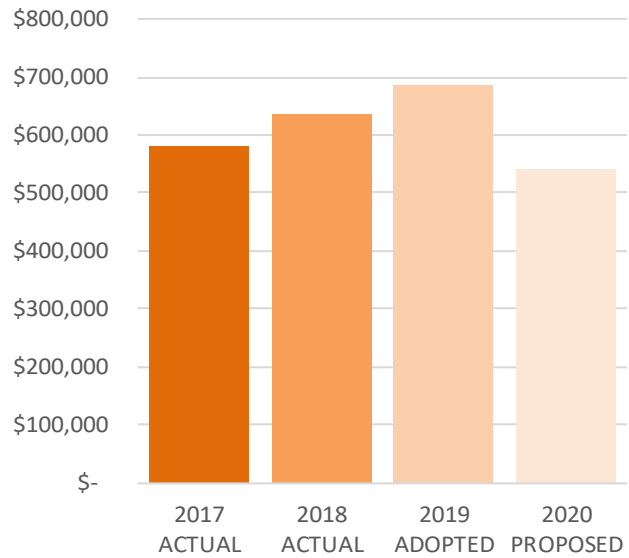
FIRE TRAINING

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Fire Division Chief	\$ 91,268	\$ 90,206	\$ 93,724	\$ 95,607	\$ 1,883
Fire Lieutenant	73,752	82,902	75,928	78,205	2,277
Overtime	8,638	2,134	-	10,000	10,000
Health Insurance	37,214	37,673	23,657	40,088	16,431
Social Security/Medicare	2,452	2,521	2,445	2,762	317
Fire Pension	23,144	20,867	23,088	28,575	5,487
Workers Compensation	5,029	5,865	5,850	8,703	2,853
Longevity Pay	2,694	2,372	2,772	2,772	-
Degree Allowance				1,034	1,034
Specialty Pay	1,034	517	1,034	2,880	1,846
Life Insurance	96	84	96	96	-
Subtotal	\$ 245,322	\$ 245,140	\$ 228,594	\$ 270,722	\$ 42,128
CONTRACTUAL SERVICES					
Professional Development	\$ 330	\$ 30,682	\$ 63,000	\$ 45,000	\$ (18,000)
Local Meeting Expense	616			1,000	1,000
Dues and Subscriptions	255		350	500	150
Professional Services	2,619	2,426	2,500	5,000	2,500
Light, Fuel and Power	14,258	16,725	17,000	17,000	-
Subtotal	\$ 18,078	\$ 49,833	\$ 82,850	\$ 68,500	\$ (14,350)
PARTS AND SUPPLIES					
Office Supplies	\$ 750	\$ 749	\$ 750	\$ 1,245	\$ 495
Small Equipment	2,000	1,917	2,000	12,022	10,022
Subtotal	2,750	2,667	2,750	13,267	10,517
CAPITAL					
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	-	-	-	-	-
TOTAL	\$ 266,150	\$ 297,640	\$ 314,194	\$ 352,489	\$ 38,295

FIRE PREVENTION

Division 1613 Overview:

- Responsible for assisting the Fire Chief in the administration and enforcement of the Fire Codes, investigation of fires, and fire safety and prevention programs to the community.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 571,083	\$ 629,279	\$ 680,870	\$ 532,770	-21.75%
Contractual Services	7,423	1,075	1,000	7,000	600.00%
Parts and Supplies	1,530	8,252	3,500	2,500	-28.57%
Total Expenditures	\$ 580,035	\$ 638,607	\$ 685,370	\$ 542,270	

Significant Changes for 2020:

- Fire Prevention's budget decreased \$143,100 from Fiscal Year 2019 to Fiscal Year 2020.
- Payroll costs decreased \$148,100 as a result of one less Lieutenant position.
- Professional Development increased \$6,000 due to more training needs.
- Small Equipment decreased \$1,000.

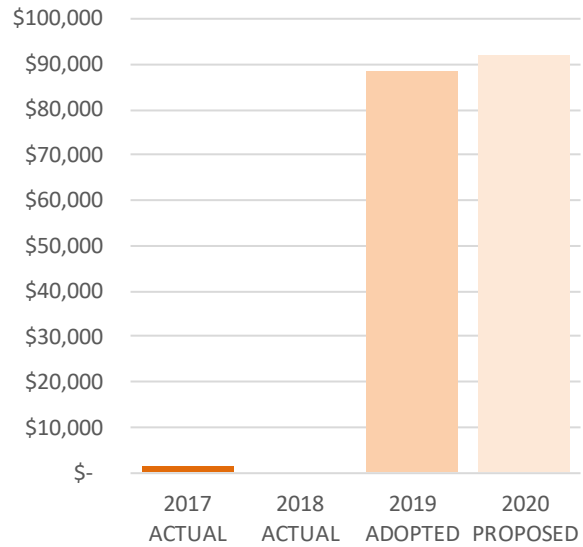
FIRE PREVENTION

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Fire Division Chief	\$ 89,209	\$ 94,453	\$ 93,723	\$ 93,755	\$ 32
Fire Lieutenant	286,845	315,917	331,070	230,557	(100,513)
Overtime	8,479	9,988	17,008	17,000	(8)
Health Insurance	86,037	98,256	116,630	86,828	(29,802)
Social Security/Medicare	5,891	6,697	6,612	5,349	(1,263)
Fire Pension	57,491	63,388	61,470	55,336	(6,134)
Workers Compensation	12,250	15,725	23,255	16,161	(7,094)
Shift Differential	-	125	-	-	-
Longevity Pay	7,943	8,484	11,070	7,116	(3,954)
Degree Allowance	3,962	3,101	4,522	3,101	(1,421)
Specialty Pay	12,741	12,913	15,050	17,375	2,325
Life Insurance	236	232	460	192	(268)
Subtotal	571,083	629,279	680,870	532,770	(148,100)
CONTRACTUAL SERVICES					
Professional Development	\$ 6,474	\$ -	\$ -	\$ 6,000	\$ 6,000
Dues and Subscriptions	949	1,075	1,000	1,000	-
Subtotal	7,423	1,075	1,000	7,000	6,000
PARTS AND SUPPLIES					
Office Supplies	\$ 1,245	\$ 7,149	\$ 2,000	\$ 2,000	\$ -
Small Equipment	285	1,104	1,500	500	(1,000)
Subtotal	1,530	8,252	3,500	2,500	(1,000)
TOTAL	\$ 580,035	\$ 638,607	\$ 685,370	\$ 542,270	\$ (143,100)

PUBLIC EDUCATION

Division 1614 Overview:

- Responsible to educate the public in the areas of fire safety prevention through all aspects and to all ages of our community,



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ -	\$ -	\$ 86,355	\$ 91,343	5.78%
Contractual Services	-	-	1,480	-	-100.00%
Parts and Supplies	1,213	-	650	500	-23.08%
Total Expenditures	\$ 1,213	\$ -	\$ 88,485	\$ 91,843	

Significant Changes for 2020:

- Fire Education's budget increased by \$3,358 from Fiscal Year 2019 to Fiscal Year 2020.
- The primary reason for this increase is the correction of worker's compensation misclassifications and pension and worker's compensation rate increases.

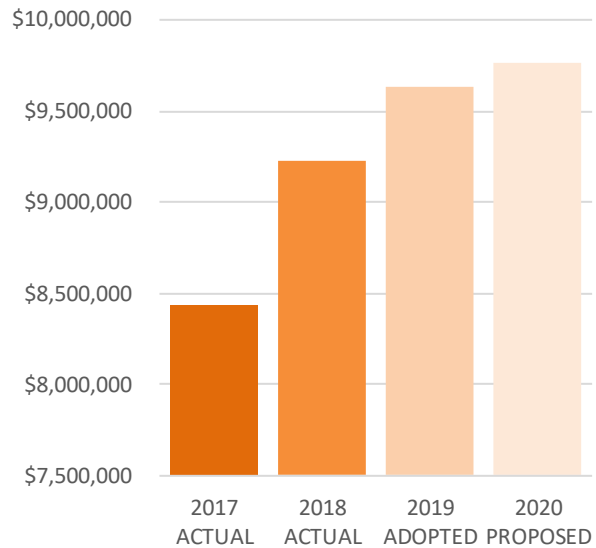
PUBLIC EDUCATION

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Public Information Officer	\$ -	\$ -	\$ 55,500	\$ 57,098	\$ 1,598
Health Insurance	-	-	18,553	18,402	(151)
Social Security/Medicare	-	-	4,240	4,428	188
State Pension	-	-	7,004	7,883	879
Workers Compensation	-	-	230	2,704	2,474
Longevity Pay	-	-	780	780	-
Life Insurance	-	-	48	48	-
Subtotal	-	-	86,355	91,343	4,988
CONTRACTUAL SERVICES					
Local Meeting Expense	\$ -	\$ -	\$ 1,480	\$ -	\$ (1,480)
Professional Services	-	-	-	-	-
Computer Software	-	-	-	-	-
Subtotal	-	-	1,480	-	(1,480)
PARTS AND SUPPLIES					
Office Supplies	\$ 749	\$ -	\$ 650	\$ 500	\$ (150)
Small Equipment	464	-	-	-	-
Subtotal	1,213	-	650	500	(150)
TOTAL	\$ 1,213	\$ -	\$ 88,485	\$ 91,843	\$ 3,358

FIRE SUPPRESSION

Division 1615 Overview:

- Responds to all emergency incidents within the city and also assists with emergency calls in Laramie County through mutual aid.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 8,033,766	\$ 8,381,329	\$ 8,632,035	\$ 9,217,565	6.78%
Contractual Services	81,727	123,117	81,300	111,500	37.15%
Parts and Supplies	319,388	367,640	295,700	373,700	26.38%
Capital	-	351,940	629,000	59,000	-90.62%

Significant Changes for 2020:

- Fire Suppression’s budget increased by \$123,730 from Fiscal Year 2019 to Fiscal Year 2020.
- Payroll increased \$585,530. One reason for this increase is the hiring of three new Firefighters as a result of the negotiated agreement with the Union. Salary adjustments of 1.5% were also awarded for firefighters during negotiations with the Union.
- In addition, Specialty Pay increased \$108,702 because prior to Fiscal Year 2020 firefighters were only eligible for two specialty pay types. Now they can have an unlimited amount, assuming they qualify.
- Overtime decreased \$100,287 due to the hiring of the three new firefighters and implementation of a new “Kelly Days” schedule. Both will decrease overtime costs.
- Health insurance, pension and worker’s compensation costs increased \$355,022 due to the three new firefighters, rate increases and coverage changes.
- Contractual services increased \$30,200 due to \$15,000 in new Computer Software/Maintenance costs, \$6,000 in higher Light Fuel and Power expenses based on actuals, \$5,000 for Employee Development to cover increased training costs and \$4,200 in additional Maintenance costs.
- Fleet Parts and Fuel increased \$78,000 due to Fiscal Year 2019 being underestimated.
- Frontier Days Overtime in the amount of \$18,000 has been added to the Fiscal Year 2020 budget to pay for additional EMTs at the July event.

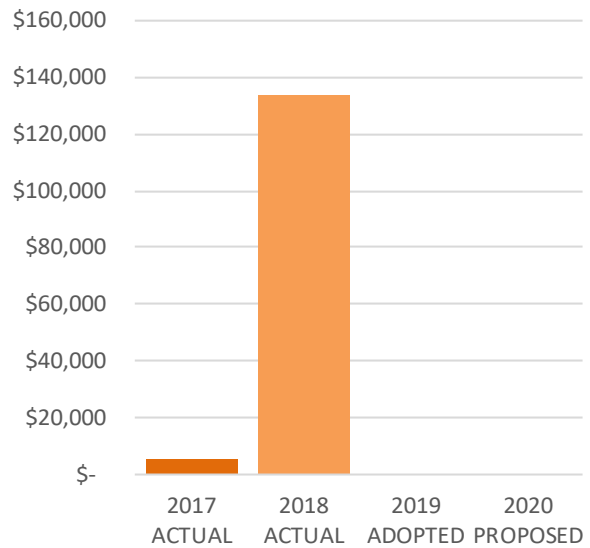
FIRE SUPPRESSION

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Battalion Chief	\$ 164,604	\$ 249,575	\$ 252,698	\$ 255,857	\$ 3,159
Fire Division Chief	95,268	96,453	93,723	96,533	2,810
Fire Lieutenant	1,200,446	1,152,730	1,312,644	1,263,029	(49,615)
Fire Engineer	1,256,315	1,399,529	1,391,734	1,489,561	97,827
Firefighter	1,928,754	1,914,797	1,835,045	1,870,106	35,061
Firefighter Probation	226,148	254,707	248,392	471,729	223,337
Overtime	510,054	511,399	503,287	403,000	(100,287)
Frontier Days Overtim				18,000	18,000
Health Insurance	1,177,784	1,283,404	1,409,683	1,410,691	1,008
Social Security/Medicare	81,696	85,486	88,958	93,453	4,495
Fire Pension	781,363	794,803	822,613	966,758	144,145
Workers Compensation	168,056	198,091	199,653	279,688	80,035
Shift Differential	65,101	52,528	48,000	57,000	9,000
Longevity Pay	87,528	90,312	89,040	91,020	1,980
Degree Allowance	42,553	45,051	44,577	50,151	5,574
Specialty Pay	244,238	248,641	288,362	397,064	108,702
Mileage Allowance	204	198	-	-	-
Life Insurance	3,654	3,627	3,626	3,924	298
Subtotal	8,033,766	8,381,329	8,632,035	9,217,565	585,530
CONTRACTUAL SERVICES					
Professional Services	\$ 13,213	\$ 34,261	\$ 11,500	\$ 11,500	\$ -
Employee Development	2,237	1,025	-	5,000	5,000
Light, Fuel and Power	60,056	69,126	64,000	70,000	6,000
Maintenance	6,220	18,704	5,800	10,000	4,200
Computer Software/Maintenance	-	-	-	15,000	15,000
Subtotal	81,727	123,117	81,300	111,500	30,200
PARTS AND SUPPLIES					
Office Supplies	\$ 2,482	\$ 1,577	\$ 3,100	\$ 3,100	\$ -
Food and Medical Supplies	3,211	5,506	4,500	4,500	-
Maintenance Supplies	8,091	55,140	5,100	5,100	-
Clothing	31,985	55,951	36,000	36,000	-
Small Equipment	(1)	-	-	-	-
Fleet Parts and Fuel	273,619	249,466	247,000	325,000	78,000
Subtotal	319,388	367,640	295,700	373,700	78,000
CAPITAL					
Equipment	\$ -	\$ 73,420	\$ 629,000	\$ 59,000	\$ (570,000)
Motor Vehicles	-	278,519	-	-	-
Subtotal	-	351,940	629,000	59,000	(570,000)
TOTAL	\$ 8,434,881	\$ 9,224,025	\$ 9,638,035	\$ 9,761,765	\$ 123,730

SPECIAL OPERATIONS

Division 1616 Overview:

- The backbone of the Wyoming Office of Homeland Security's Regional Response Team, Cheyenne's Team Seven covers Laramie, Platte and Goshen Counties.
- This is a combination of two divisions previously shown as Hazardous Materials and Rope Rescue.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 4,970	\$ 125,580	\$ -	\$ -	
Contractual Services	213.81	8,491.20	-	-	
Parts and Supplies	-	-	-	-	
Capital	-	-	-	-	
Total Expenditures	\$ 5,184	\$ 134,071	\$ -	\$ -	

Significant Changes for 2020:

- No payroll or contractual costs were budgeted in this division in either Fiscal Year 2019 or 2020 because a grant proposal will be submitted to the Wyoming Department of Homeland Security for reimbursement of any overtime incurred in callouts for Hazardous Materials incidents and for training overtime.
- If this grant is not approved other funding must be identified.

SPECIAL OPERATIONS

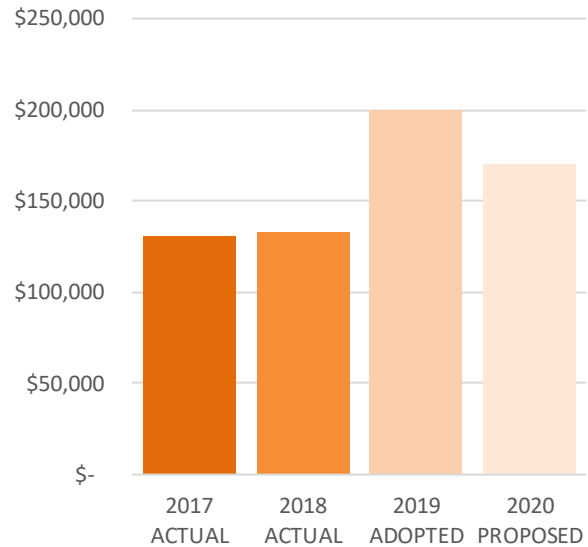
Special Operations	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Operations Chief	\$ -	\$ -	\$ -	\$ -	\$ -
Overtime	515	30,394	-	-	-
Health Insurance	-	-	-	-	-
Fire Pension	-	-	-	-	-
Social Security/Medicare	-	-	-	-	-
Workers Compensation	-	-	-	-	-
Life Insurance	-	-	-	-	-
Subtotal	515	30,394	-	-	-
CONTRACTUAL SERVICES					
Professional Services	\$ 214	\$ -	\$ -	\$ -	\$ -
Subtotal	214	-	-	-	-
PARTS AND SUPPLIES					
Small Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	-	-	-	-	-
CAPITAL					
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	-	-	-	-	-
TOTAL	\$ 729	\$ 30,394	\$ -	\$ -	\$ -

Rope Rescue	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Operations Chief	\$ -	\$ -	\$ -	\$ -	\$ -
Overtime	4,455	86,695	-	-	-
Health Insurance	-	-	-	-	-
Fire Pension	-	-	-	-	-
Social Security/Medicare	-	-	-	-	-
Workers Compensation	-	-	-	-	-
Life Insurance	-	-	-	-	-
Subtotal	4,455	86,695	-	-	-
CONTRACTUAL SERVICES					
Professional Services	\$ -	\$ 8,491	\$ -	\$ -	\$ -
Subtotal	-	8,491	-	-	-
TOTAL	\$ 4,455	\$ 95,186	\$ -	\$ -	\$ -

EMERGENCY MEDICAL SERVICES

Division 1618 Overview:

- Provides integrated Emergency Response System by providing Emergency Medical Technician and Paramedic emergency care.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 117,787	\$ 121,718	\$ 145,413	\$ 145,966	0.38%
Contractual Services	1,338	(439)	10,250	13,000	26.83%
Parts and Supplies	12,131	12,065	44,200	12,000	-72.85%
Total Expenditures	\$ 131,257	\$ 133,344	\$ 199,863	\$ 170,966	

Significant Changes for 2020:

- The Emergency Medical Services budget decreased \$26,733 from Fiscal Year 2019 to Fiscal Year 2020.
- Payroll costs increased \$2,717 as a result of the salary increase for Fiscal Year 2020 as a part of the negotiated agreement with the Union as well as worker's compensation, health insurance and pension rate increases.
- Food and medical supplies decreased to actuals spent in Fiscal Years 2017 and 2018.

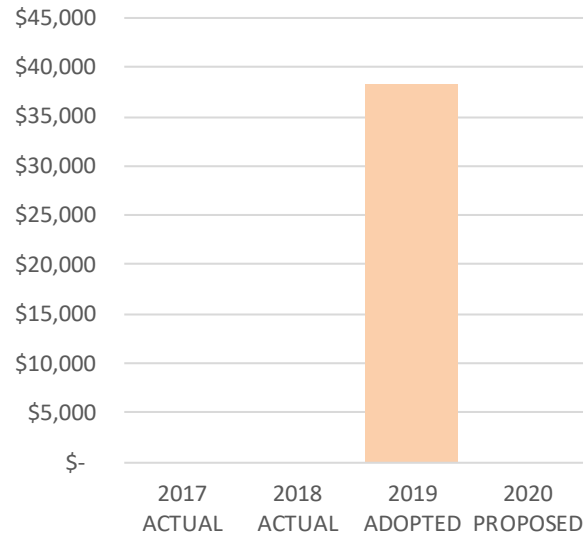
EMERGENCY MEDICAL SERVICES

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Fire Lieutenant	\$ 71,524	\$ 75,076	\$ 75,928	\$ 78,205	\$ 2,277
EMS Chief	-	-	-	-	-
Overtime	4,773	2,246	16,000	16,000	-
Health Insurance	18,607	21,596	23,578	23,371	(207)
Social Security	1,159	1,189	1,501	1,470	(31)
Fire Pension	11,331	11,428	13,975	15,211	1,236
Workers Compensation	2,411	2,802	2,791	4,461	1,670
Longevity Pay	1,392	1,392	1,392	-	(1,392)
Specialty Pay	6,543	5,940	10,200	7,200	(3,000)
Life Insurance	48	48	48	48	-
Subtotal	117,787	121,718	145,413	145,966	553
CONTRACTUAL SERVICES					
Professional Development	\$ 1,243	\$ (439)	\$ -	\$ -	\$ -
Local Meeting Expense	95	-	-	-	-
Maintenance	-	-	10,250	13,000	2,750
Subtotal	1,338	(439)	10,250	13,000	2,750
PARTS AND SUPPLIES					
Office Supplies	\$ 138	\$ 116	\$ 200	\$ -	\$ (200)
Food and Medical Supplies	11,993	11,949	44,000	12,000	(32,000)
Subtotal	12,131	12,065	44,200	12,000	(32,200)
CAPITAL					
Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal	-	-	-	-	-
TOTAL	\$ 131,257	\$ 133,344	\$ 199,863	\$ 170,966	\$ (28,897)

FIRE HONOR GUARD

Division 1618 Overview:

- The Fire Honor Guard is a new division that began in Fiscal Year 2019 that was not funded in Fiscal Year 2020.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ -	\$ -	\$ 37,468	\$ -	
Contractual Services	-	-	900	-	
Parts and Supplies	-	-	-	-	
Total Expenditures	\$ -	\$ -	\$ 38,368	\$ -	

Significant Changes for 2020:

- Fire Honor Guard's budget decreased \$38,368 from Fiscal Year 2019 to Fiscal Year 2020.
- As a cost cutting measure, the Fire Honor Guard was not funded in Fiscal Year 2020.

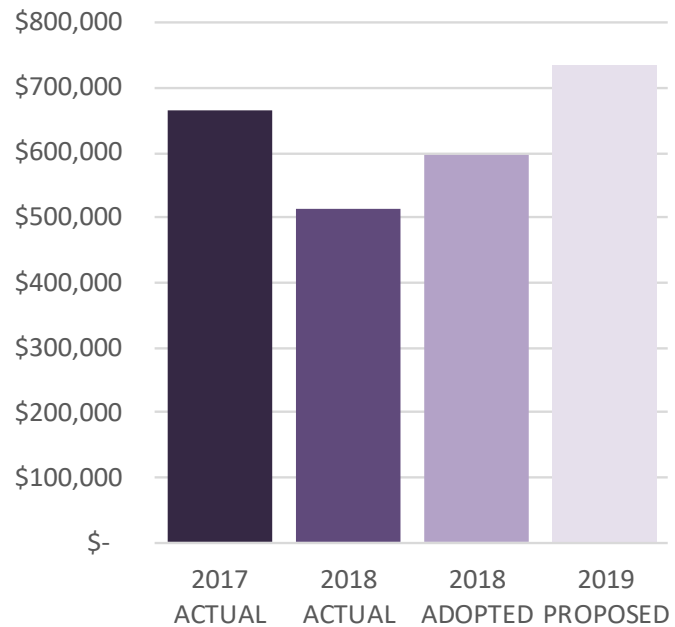
FIRE HONOR GUARD

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Overtime	\$ -	\$ -	\$ 37,468	\$ -	\$ (37,468)
Workers Compensation				-	-
Social Security/Medicare				-	-
Fire Pension				-	-
Subtotal	\$ -	\$ -	\$ 37,468	\$ -	\$ (37,468)
CONTRACTUAL SERVICES					
Professional Services	\$ -	\$ -	\$ 900	\$ -	\$ (900)
Subtotal	-	-	900	-	(900)
PARTS AND SUPPLIES					
Clothing	\$ -	\$ -	\$ -	\$ -	\$ -
Small Equipment	-	-	-	-	-
Subtotal	-	-	-	-	-
TOTAL	\$ -	\$ -	\$ 38,368	\$ -	\$ (38,368)

COMMUNITY REC & EVENTS ADMIN

Division 1701 Overview:

- The Community Recreation and Events Administration Division oversees all event and recreational activities provided to citizens of the Cheyenne area.



	2017 ACTUAL	2018 ACTUAL	2018 ADOPTED	2019 PROPOSED	% Change from 2019 to 2020
Payroll	\$ 514,787	\$ 481,408	\$ 531,402	\$ 663,416	24.84%
Contractual Services	28,017	25,717	55,350	61,065	10.33%
Parts and Supplies	123,702	6,181	9,250	9,250	0.00%
Total Expenditures	\$ 666,506	\$ 513,306	\$ 596,002	\$ 733,731	

Significant Changes for 2020:

- The Community Recreation and Events budget increased \$137,729 from Fiscal Year 2019 to Fiscal Year 2020.
- A new Community Relations Manager position was created after the Fiscal Year 2019 was adopted that costs \$87,606 for salary and benefits. However, this employee has brought in over \$113,000 in event sponsorships during their first six months of employment.
- Health insurance coverage differences also accounted for this increase as well as worker's compensation and pension rate increases.
- Salary adjustments for the Director (\$10,000) and Deputy Director (\$2,587) are proposed to bring in line with similar management positions and duties.
- Professional Development increased \$4,250 as a result of additional training needs for staff.

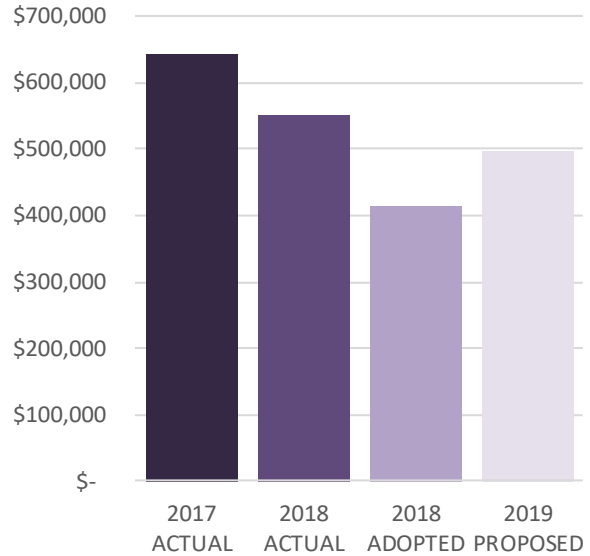
COMMUNITY REC & EVENTS ADMIN

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Director of CRE	\$ 78,086	\$ 42,500	\$ 95,000	\$ 105,000	\$ 10,000
Deputy Director of CRE	143,467	123,216	80,000	85,000	5,000
Operations Manager	-	-	42,173	-	(42,173)
Events Coordinator	-	50,941	60,000	40,858	(19,142)
Operations Coordinator	-	19,836	-	37,440	37,440
Foreman I	47,064	23,221	-	-	-
Booking and Program Manager	-	-	40,858	61,799	20,941
Community Relations Manager	-	-	-	55,000	55,000
Marketing Coordinator	-	39,755	60,000	61,799	1,799
Mechanic II	37,709	12,570	-	-	-
Secretary	31,759	18,038	-	-	-
Temporary/Part Time	8,327	5,921	-	-	-
Overtime	1,035	3,982	-	-	-
Health Insurance	81,385	59,023	50,079	92,601	42,522
Social Security/Medicare	25,849	25,220	28,919	34,417	5,498
State Pension	39,386	41,242	47,708	61,276	13,568
Workers Compensation	9,302	7,521	8,172	21,303	13,131
Longevity Pay	4,260	3,050	3,225	3,000	(225)
Tool Allowance	1,200	350	-	-	-
Life Insurance	260	240	96	324	228
Retirees Insurance	5,700	4,784	3,600	3,600	-
Performance Pay	-	-	9,365	-	(9,365)
Performance Pay Additives	-	-	2,207	-	(2,207)
Subtotal	514,787	481,408	531,402	663,416	132,014
CONTRACTUAL SERVICES					
Professional Development	\$ 450	\$ 1,529	\$ 750	\$ 5,000	\$ 4,250
Local Meeting Expense	320	-	-	-	-
Dues and Subscriptions	771	1,327	2,500	3,565	1,065
Professional Services	2,027	344	500	500	-
Advertising	635	1,742	26,600	27,000	400
Telecommunications	23,040	20,774	25,000	25,000	-
Maintenance	776	-	-	-	-
Subtotal	28,017	25,717	55,350	61,065	5,715
PARTS AND SUPPLIES					
Office Supplies	\$ 3,117	\$ 5,563	\$ 8,500	\$ 8,500	\$ -
Maintenance Supplies	29,808	489	-	-	-
Petroleum Products	3,257	-	-	-	-
Clothing	263	-	-	-	-
Non Inventory Tires	6,930	-	-	-	-
Non Inventory Parts	79,955	-	-	-	-
Equipment	10	-	-	-	-
Fleet Parts and Fuel	363	130	750	750	-
Subtotal	123,702	6,181	9,250	9,250	-
TOTAL	\$ 666,506	\$ 513,306	\$ 596,002	\$ 733,731	\$ 137,729

PROGRAMS & FACILITIES

Division 1712 Overview:

- Provides the community with a one-stop-shop for the public's scheduling and reservation needs.



	2017 ACTUAL	2018 ACTUAL	2018 ADOPTED	2019 PROPOSED	% Change from 2019 to 2020
Payroll	\$ 501,684	\$ 469,017	\$ 368,976	\$ 462,315	25.30%
Contractual Services	121,814	67,650	37,000	19,200	-48.11%
Parts and Supplies	18,387	15,636	7,500	13,500	80.00%
Capital	\$ 1,519	\$ -	\$ 1,000	\$ 1,000	0.00%
Total Expenditures	\$ 643,404	\$ 552,303	\$ 414,476	\$ 496,015	

Significant Changes for 2020:

- The Programs and Facilities budget shows as an increase of \$81,539 from Fiscal Year 2019 to Fiscal Year 2020 in this budget document, but in fact they had a decrease.
- The reason for this is due to two existing positions that were not included in error within the approved Fiscal Year 2019 budget by the City Treasurer's Office. These positions cost \$106,004 for salaries and benefits.

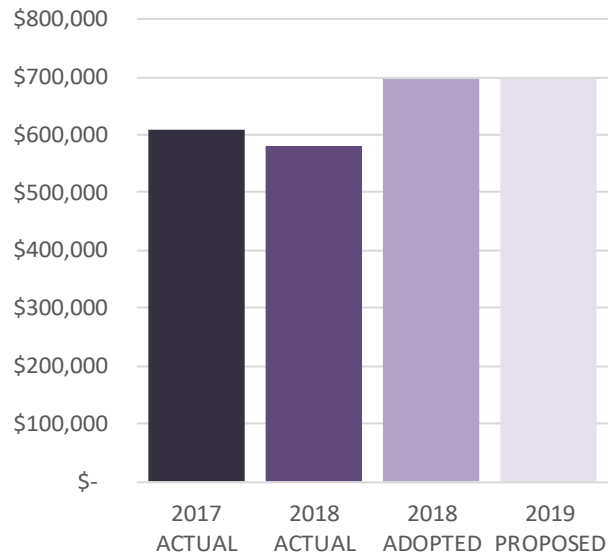
PROGRAMS & FACILITIES

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Programs and Facilities Manager	\$ 60,475	\$ 60,833	\$ 62,288	\$ 64,170	\$ 1,882
Operations Manager	-	-	54,080		(54,080)
Operations Coordinator	42,083	42,441	-	38,500	38,500
Special Events Technician	40,858	41,216	42,549		(42,549)
Administrative Assistant	-	27,040	-	71,759	71,759
Concessions Manager	-	-	-	40,000	40,000
Parking Patrol I	62,551	31,992	-	-	-
Events Tech	50,038	43,331	62,535	69,678	7,143
Custodian	21,126	16,203	-	-	-
Custodian II	34,040	26,246	-	-	-
Temporary/Part Time	12,670	4,081	-	-	-
Overtime	-	2,673	-	4,000	4,000
Health Insurance	99,671	101,300	80,615	99,038	18,423
Social Security/Medicare	23,846	21,870	16,941	22,251	5,310
State Pension	40,916	37,600	27,947	39,071	11,124
Workers Compensation	7,322	6,608	7,553	10,762	3,209
Longevity Pay	5,710	5,235	5,880	2,760	(3,120)
Life Insurance	378	351	378	324	(54)
Performance Pay	-	-	6,644	-	(6,644)
Performance Pay Additives	-	-	1,566	-	(1,566)
Subtotal	501,684	469,017	368,976	462,315	93,339
CONTRACTUAL SERVICES					
Professional Development	\$ -	\$ 502	\$ 5,000	\$ 5,000	\$ -
Professional Services	1,658	3,975	5,000	5,000	-
Advertising	-	256	1,200	1,000	(200)
Telecommunications	890	869	-	1,200	1,200
Light, Fuel and Power	50,123	59,580	20,000	-	(20,000)
Maintenance	38,669	2,469	5,800	7,000	1,200
Depot Maintenance	30,473	-	-	-	-
Subtotal	121,814	67,650	37,000	19,200	(17,800)
PARTS AND SUPPLIES					
Office Supplies	\$ 1,540	\$ 2,255	\$ 2,000	\$ 3,000	\$ 1,000
Maintenance Supplies	4,686	2,896	4,000	6,000	2,000
Clothing	918	456	1,000	500	(500)
Fleet Parts and Fuel	11,243	10,029	500	4,000	3,500
Subtotal	18,387	15,636	7,500	13,500	6,000
CAPITAL					
Equipment	\$ 1,519	\$ -	\$ 1,000	\$ 1,000	\$ -
Subtotal	1,519	-	1,000	1,000	-
TOTAL	\$ 643,404	\$ 552,303	\$ 414,476	\$ 496,015	\$ 81,539

FORESTRY

Division 1710 Overview:

- Provides planting, maintenance, plan review, and safety enforcement for all public urban forestry and provides community forestry support and education pertaining to tree health and safety.



	2017 ACTUAL	2018 ACTUAL	2018 ADOPTED	2019 PROPOSED	% Change from 2019 to 2020
Payroll	\$ 489,550	\$ 469,637	\$ 573,670	\$ 553,460	-3.52%
Contractual Services	35,494	44,160	41,500	41,200	-0.72%
Parts and Supplies	83,360	66,520	81,800	101,800	24.45%
Total Expenditures	\$ 608,404	\$ 580,317	\$ 696,970	\$ 696,460	

Significant Changes for 2020:

- Forestry's budget decreased \$510 from Fiscal Year 2019 to Fiscal Year 2020.
- Payroll costs decreased by \$20,210.
- Fleet Parts and Fuel was underestimated in Fiscal Year 2019 by \$10,000.
- Small Equipment and Maintenance Supplies - Arboretum increased \$10,000 due to replacement costs for trees that were affected by the Emerald Ash Borer disease.

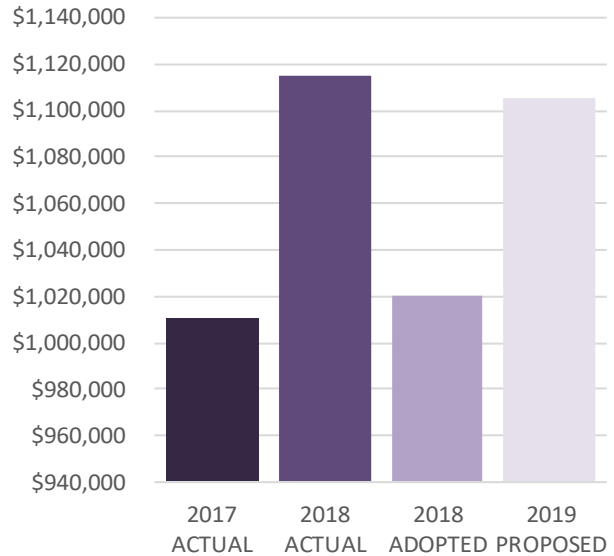
FORESTRY

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Forestry Manager	\$ 82,773	\$ 62,646	\$ 62,290	\$ 64,150	\$ 1,860
Assistant Director	46,074	-	-	-	-
Community Forester	-	-	34,781	42,850	8,069
Foreman	47,781	54,378	103,481	105,460	1,979
Foreman I	43,309	52,519	-	-	-
Office Manager	-	18,132	-	-	-
Arborist	34,991	24,539	42,350	79,975	37,625
Sr. Arborist	62,155	79,750	110,604	46,739	(63,865)
Temporary/Part Time	25,126	34,347	30,000	30,000	-
Overtime	3,358	2,286	11,500	11,500	-
Health Insurance	61,647	64,670	73,189	76,474	3,285
Social Security	26,945	24,975	30,218	29,282	(936)
State Pension	39,993	36,731	46,067	46,481	414
Workers Compensation	10,510	11,101	11,850	18,124	6,274
Longevity Pay	4,580	3,300	3,600	2,100	(1,500)
Life Insurance	310	265	336	324	(12)
Performance Pay	-	-	10,847	-	(10,847)
Performance Pay Additives	-	-	2,557	-	(2,557)
Subtotal	489,550	469,637	573,670	553,460	(20,210)
CONTRACTUAL SERVICES					
Professional Development	\$ 1,555	\$ 5,080	\$ 3,800	\$ 4,500	\$ 700
Dues and Subscriptions	1,462	275	1,200	1,200	-
Professional Services	170	238	250	250	-
Advertising	-	745	250	250	-
Small Grant Match	3,930	7,000	7,500	6,000	(1,500)
Telecommunications	179	-	-	-	-
Light, Fuel and Power	8,445	8,476	8,500	9,000	500
Maintenance	19,752	22,346	20,000	20,000	-
Subtotal	35,494	44,160	41,500	41,200	(300)
PARTS AND SUPPLIES					
Office Supplies	\$ 3,446	\$ 2,720	\$ 2,000	\$ 2,000	\$ -
Food and Medical Supplies	287	233	-	-	-
Maintenance Supplies	25,462	24,447	33,000	33,000	-
Maintenance Supplies-Arboretum	1,995	-	2,000	5,000	3,000
Clothing	1,600	2,059	1,800	1,800	-
Small Equipment	3,446	2,971	3,000	10,000	7,000
Fleet Parts and Fuel	47,124	34,091	40,000	50,000	10,000
Subtotal	83,360	66,520	81,800	101,800	20,000
TOTAL	\$ 608,404	\$ 580,317	\$ 696,970	\$ 696,460	\$ (510)

AQUATICS

Division 1721 Overview:

- Oversees the operation of the Cheyenne Aquatic Center, Johnson Pool, Sloan's Lake and the Spray Park.
- Offers Red Cross certified lifeguard training in addition to lessons, lap swim, open swim sessions and special events in the pool.



	2017 ACTUAL	2018 ACTUAL	2018 ADOPTED	2019 PROPOSED	% Change from 2019 to 2020
Payroll	\$ 727,261	\$ 854,243	\$ 761,467	\$ 831,985	9.26%
Contractual Services	213,460	201,769	201,200	231,350	14.99%
Parts and Supplies	70,164	59,428	57,675	49,500	-14.17%
Total Expenditures	\$ 1,010,885	\$ 1,115,441	\$ 1,020,342	\$ 1,112,835	

Significant Changes for 2020:

- Aquatic's budget increased \$92,493 from Fiscal Year 2019 to Fiscal Year 2020.
- The increase is attributed to increased instructor (\$13,000) and lifeguard (\$40,000) expenses for hours of operation.
- There is an increase in revenue that as a result offsets some of the additional expenses.
- An increase of \$6,900 in Professional Development is a result of contractual and regulatory requirements.

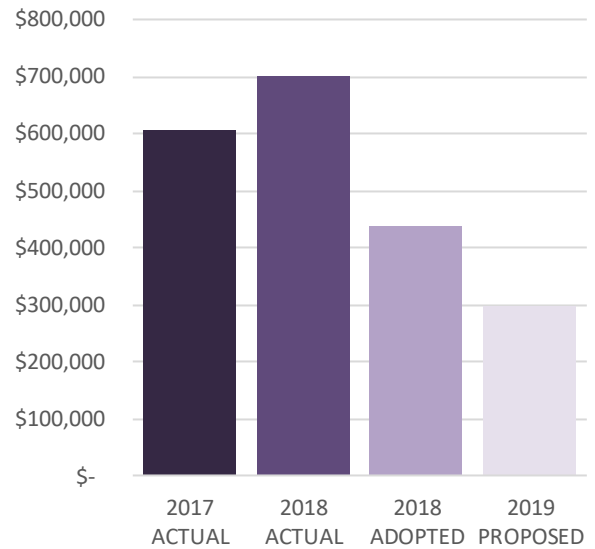
AQUATICS

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Aquatics Manager	\$ 57,640	\$ 57,998	\$ 62,288	\$ 64,170	\$ 1,882
Aquatics Foreman	75,222	79,136	46,545	47,946	1,401
Aquatics Specialist	-	-	37,960	45,760	7,800
Head Supervisor	-	-	-	-	-
Lifeguard	417,979	517,071	410,000	450,000	40,000
Instructor	40,475	57,889	50,000	63,000	13,000
Overtime	3,251	1,506	5,000	4,500	(500)
Health Insurance	48,848	50,376	56,545	50,194	(6,351)
Social Security/Medicare	47,465	50,827	46,420	51,735	5,315
State Pension	17,273	17,335	18,551	21,625	3,074
Workers Compensation	18,068	21,076	22,303	32,022	9,719
Longevity Pay	900	900	780	900	120
Life Insurance	138	129	144	132	(12)
Performance Pay	-	-	3,990	-	(3,990)
Performance Pay Additives	-	-	941	-	(941)
Subtotal	727,261	854,243	761,467	831,985	70,518
CONTRACTUAL SERVICES					
Professional Development	\$ 1,067	\$ 900	\$ 1,100	\$ 8,000	\$ 6,900
Local Meeting Expense	-	-	300	300	-
Dues and Subscriptions	419	176	400	150	(250)
Professional Services	23,660	22,934	22,000	47,500	25,500
Licenses and Fees	350	415	400	400	-
Advertising	7,447	4,294	-	-	-
Light, Fuel and Power	154,756	148,291	152,000	150,000	(2,000)
Maintenance	25,761	24,758	25,000	25,000	-
Subtotal	213,460	201,769	201,200	231,350	30,150
PARTS AND SUPPLIES					
Office Supplies	\$ 1,846	\$ 2,764	\$ 3,000	\$ 3,000	\$ -
Food and Medical Supplies	361	407	375	-	(375)
Maintenance Supplies	61,457	44,939	48,000	42,000	(6,000)
Recreation Supplies	3,460	3,357	2,900	2,900	-
Clothing	1,815	1,633	2,000	1,000	(1,000)
Small Equipment	-	5,655	-	-	-
Fleet Parts and Fuel	1,226	675	1,400	600	(800)
Subtotal	70,164	59,428	57,675	49,500	(8,175)
TOTAL	\$ 1,010,885	\$ 1,115,441	\$ 1,020,342	\$ 1,112,835	\$ 92,493

RECREATION

Division 1730 Overview:

- Provides community recreational programming, sports leagues, special events, and programming.



	2017 ACTUAL	2018 ACTUAL	2018 ADOPTED	2019 PROPOSED	% Change from 2019 to 2020
Payroll	\$ 527,315	\$ 520,537	\$ 417,943	\$ 273,220	-34.63%
Contractual Services	53,663	173,236	9,100	9,100	0.00%
Parts and Supplies	12,433	6,717	9,315	14,465	55.29%
Miscellaneous	11,527	686	-	750	
Total Expenditures	\$ 604,939	\$ 701,176	\$ 436,358	\$ 297,535	

Significant Changes for 2020:

- Recreation's budget decreased \$138,823 from Fiscal Year 2019 to Fiscal Year 2020.
- The decrease is attributed to moving employees to different divisions to maximize productivity and program accountability.

RECREATION

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted	Proposed	2019 to 2020
			Budget	Budget	
PAYROLL					
Recreation Manager	\$ 63,426	\$ 63,784	\$ 63,426	\$ 63,426	\$ (0)
Operations Manager	32,584	32,884	35,360	-	(35,360)
Recreation Program Coordinator	50,760	-	41,434	-	(41,434)
Recreation Programmer I	38,442	37,992	-	41,412	41,412
Office Manager	-	26,034	38,514	-	(38,514)
Recreation Sports Programmer	39,602	42,918	43,306	44,597	1,291
Gymnastics Specialist	37,801	38,159	-	-	-
Secretary	36,231	19,429	-	-	-
Operations Coordinater	-	17,680	-	-	-
Pioneer Park Supervisor	5,380	296	5,000	5,000	-
Gymnastics Staff	29,829	40,081	-	-	-
Flag Football Officials	-	-	-	-	-
Recreation Activities Part Time	7,278	12,905	15,000	15,000	-
Basketball Supervisor	2,860	718	-	-	-
Volleyball Supervisor	6,548	8,585	-	-	-
Neighborhood Facility Supervisor	4,617	7,363	-	-	-
Instructor	357	-	-	-	-
Overtime	11,008	5,680	-	10,000	10,000
Health Insurance	78,017	94,362	111,530	48,577	(62,953)
Social Security/Medicare	28,629	25,030	18,517	13,878	(4,639)
State Pension	40,365	33,953	28,022	20,623	(7,399)
Workers Compensation	9,254	8,404	8,172	8,590	418
Longevity Pay	4,000	3,995	3,542	1,980	(1,562)
Life Insurance	330	285	240	138	(102)
Performance Pay	-	-	4,758	-	(4,758)
Performance Pay Additives	-	-	1,122	-	(1,122)
Subtotal	527,315	520,537	417,943	273,220	(144,723)
CONTRACTUAL SERVICES					
Professional Development		\$ -	\$ 1,600	\$ 1,600	\$ -
Dues and Subscriptions	552	382	1,700	1,700	-
Professional Services	41,200	42,405	-	-	-
Licenses and Fees	70	666	2,800	2,800	-
Advertising	4,353	4,109	-	-	-
Events and Activities	6,376	7,311	3,000	3,000	-
Rental	179	-	-	-	-
Light, Fuel and Power	-	88,494	-	-	-
Maintenance	933	29,868	-	-	-
Subtotal	53,663	173,236	9,100	9,100	-

RECREATION

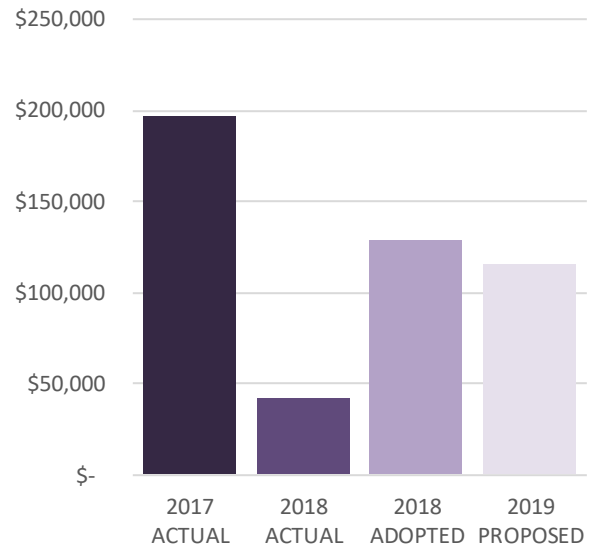
	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PARTS AND SUPPLIES					
Office Supplies	\$ 3,369	\$ 1,388	\$ 3,000	\$ 3,000	\$ -
Food and Medical Supplies	515	86	375	375	-
Recreation Supplies	1,110	341	1,000	1,000	-
Clothing	-	-	90	90	-
Memorials and Trophies	5,614	2,504	-	-	-
Fleet Parts and Fuel	1,825	2,398	4,850	10,000	5,150
Subtotal	12,433	6,717	9,315	14,465	5,150
MISCELLANEOUS					
Easter Egg Hunt	\$ 1,041	\$ 686	\$ -	\$ 750	\$ 750
Goblin Walk	10,487	-	-	-	-
Subtotal	11,527	686	-	750	750
TOTAL	\$ 604,939	\$ 701,176	\$ 436,358	\$ 297,535	\$ (138,823)

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RECREATION BUILDINGS

Division 1732 Overview:

- Accounts for all costs of recreation buildings.



	2017 ACTUAL	2018 ACTUAL	2018 ADOPTED	2019 PROPOSED	% Change from 2019 to 2020
Payroll	\$ 81,074	\$ 47,459	\$ -	\$ -	
Contractual Services	110,846	(5,755)	119,060	106,060	-10.92%
Parts and Supplies	4,664	-	10,000	10,000	0.00%
Total Expenditures	\$ 196,584	\$ 41,703	\$ 129,060	\$ 116,060	

Significant Changes for 2020:

- Recreation Building's budget decreased \$13,000 from Fiscal Year 2019 to Fiscal Year 2020.
- The decrease is attributed to lower Light, Fuel and Power costs projected in Fiscal Year 2019 due to actual usage.

RECREATION BUILDINGS

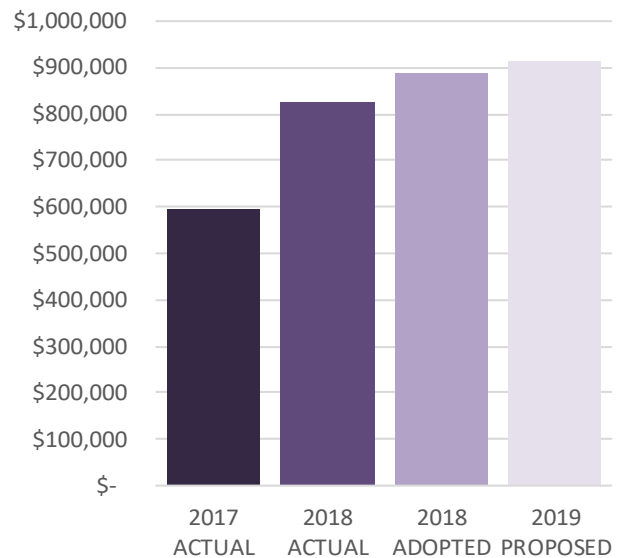
	2017	2018	2019	2020	\$ Change from
Recreation Buildings	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
CONTRACTUAL SERVICES					
Light, Fuel and Power	\$ 76,864	\$ (6,719)	\$ 88,000	\$ 75,000	\$ (13,000)
Maintenance	24,990	-	31,060	31,060	-
Subtotal	101,855	(6,719)	119,060	106,060	(13,000)
PARTS AND SUPPLIES					
Maintenance Supplies	\$ 2,230	\$ -	\$ 10,000	\$ 10,000	\$ -
Subtotal	2,230	-	10,000	10,000	-
TOTAL	\$ 104,085	\$ (6,719)	\$ 129,060	\$ 116,060	\$ (13,000)

	2017	2018	2019	2020	\$ Change from
Kiwanis	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Custodian I	\$ 50,542	\$ 31,729	\$ -	\$ -	\$ -
Temporary/Part Time	-	-	-	-	-
Overtime	126	-	-	-	-
Health Insurance	19,022	7,778	-	-	-
Social Security/Medicare	3,532	2,375	-	-	-
State Pension	6,250	3,978	-	-	-
Workers Compensation	1,437	1,043	-	-	-
Longevity Pay	85	510	-	-	-
Life Insurance	81	45	-	-	-
Subtotal	81,074	47,459	-	-	-
CONTRACTUAL SERVICES					
Professional Services	\$ 1,000	\$ -	\$ -	\$ -	\$ -
Telecommunications	1,068	89	-	-	-
Maintenance	6,923	875	-	-	-
Subtotal	8,991	964	-	-	-
PARTS AND SUPPLIES					
Maintenance Supplies	\$ 2,434	\$ -	\$ -	\$ -	\$ -
Subtotal	2,434	-	-	-	-
TOTAL	\$ 92,499	\$ 48,423	\$ -	\$ -	\$ -

GOLF

Division 1740 Overview:

- Provides maintenance and improvement of an 18-hole course and a 9-hole course as well as administers the small equipment maintenance and repair shop.



	2017 ACTUAL	2018 ACTUAL	2018 ADOPTED	2019 PROPOSED	% Change from 2019 to 2020
Payroll	\$ 462,828	\$ 575,621	\$ 634,802	\$ 664,707	4.71%
Contractual Services	35,147	45,743	40,400	42,400	4.95%
Parts and Supplies	94,939	206,226	215,500	209,000	-3.02%
Total Expenditures	\$ 592,915	\$ 827,590	\$ 890,702	\$ 916,107	

Significant Changes for 2020:

- Golf's budget increased \$25,405 from Fiscal Year 2019 to Fiscal Year 2020.
- The increase is attributed to higher costs for health insurance as well as increasing seasonal employees' hourly wages to be competitive in the Cheyenne job market.

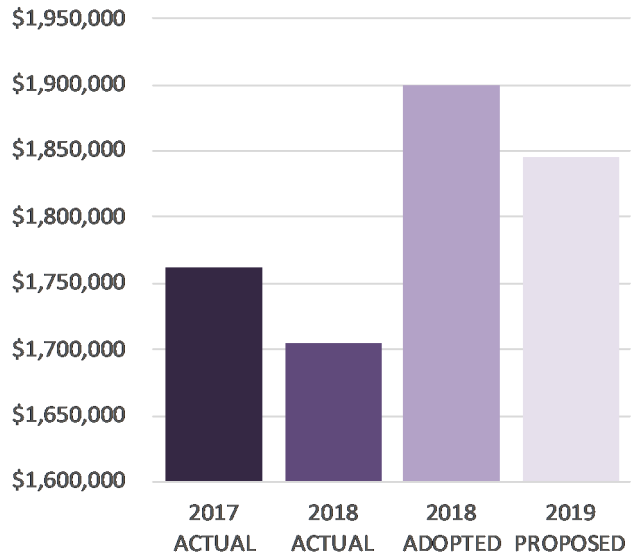
GOLF

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Golf Manager	\$ 67,012	\$ 67,370	\$ 67,012	\$ 69,017	\$ 2,005
Foreman III	68,719	101,818	102,250	-	(102,250)
Foreman	25,574	-	-	105,335	105,335
Office Manager	15,387	5,135	-	-	-
Senior Irrigation Technician	-	-	-	39,522	39,522
Irrigation Technician	69,298	74,452	73,754	36,399	(37,355)
Senior Mechanic	-	45,398	90,478	88,672	(1,806)
Equipment Operator I	10,688	-	-	-	-
Temporary/Part Time	72,827	108,322	105,192	113,000	7,808
Overtime	6,282	5,030	7,000	7,000	-
Health Insurance	55,296	84,731	82,800	95,930	13,130
Social Security/Medicare	25,818	29,532	34,221	35,330	1,109
State Pension	33,311	37,023	42,087	46,557	4,470
Workers Compensation	9,531	12,912	12,789	21,867	9,078
Longevity Pay	2,352	2,694	3,060	2,880	(180)
Tool Allowance	480	930	1,680	2,880	1,200
Life Insurance	253	274	-	318	318
Performance Pay	-	-	10,099	-	(10,099)
Performance Pay Additives	-	-	2,380	-	(2,380)
Subtotal	462,828	575,621	634,802	664,707	29,905
CONTRACTUAL SERVICES					
Professional Development	\$ -	\$ -	\$ 300	\$ 300	\$ -
Dues and Subscriptions	735	740	1,100	1,100	-
Professional Services	2,192	3,635	4,000	4,000	-
Light, Fuel and Power	24,970	31,690	28,000	30,000	2,000
Maintenance	7,250	9,678	7,000	7,000	-
Subtotal	35,147	45,743	40,400	42,400	2,000
PARTS AND SUPPLIES					
Office Supplies	\$ 667	\$ 119	\$ 1,000	\$ 1,000	\$ -
Food and Medical Supplies	360	603	500	500	-
Maintenance Supplies	68,210	85,123	93,000	93,000	-
Clothing	644	692	2,000	2,000	-
Petroleum Products	-	6,084	3,500	3,500	-
Non Inventory Tires	-	3,806	7,000	4,000	(3,000)
Non Inventory Parts	-	81,498	80,000	80,000	-
Fleet Parts and Fuel	25,057	28,301	28,500	25,000	(3,500)
Subtotal	94,939	206,226	215,500	209,000	(6,500)
TOTAL	\$ 592,915	\$ 827,590	\$ 890,702	\$ 916,107	\$ 25,405

PARKS

Division 1750 Overview:

- Provides maintenance, management, and improvements for 1,000+ acres of parks and amenities, 39+ miles of Greenway system, triangle and median strips, athletic fields and grounds surrounding city facilities.



	2017 ACTUAL	2018 ACTUAL	2018 ADOPTED	2019 PROPOSED	% Change from 2019 to 2020
Payroll	\$ 1,271,993	\$ 1,242,819	\$ 1,382,069	\$ 1,324,484	-4.17%
Contractual Services	236,050	239,160	253,600	265,100	4.53%
Parts and Supplies	254,543	224,173	264,400	264,400	0.00%
Total Expenditures	\$ 1,762,586	\$ 1,706,151	\$ 1,900,069	\$ 1,853,984	

Significant Changes for 2020:

- Park's budget decreased \$46,085 from Fiscal Year 2019 to 2020.
- Light, Fuel and Power decreased \$13,000 due to both budget underestimation and actual usage in Fiscal Year 2019.
- Maintenance also increased \$5,000 due to increasing amount of park acreage.

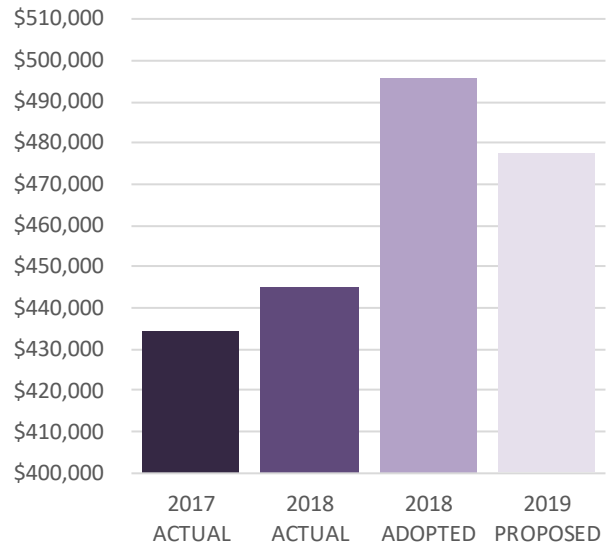
PARKS

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Parks Manager	\$ 62,020	\$ 64,978	\$ 64,602	\$ 66,563	\$ 1,961
Parks Supervisor	52,624	53,848	52,290	53,853	1,563
Foreman III	110,446	107,708	110,466	-	(110,466)
Foreman II	76,663	41,029	41,425	-	(41,425)
Foreman I	-	-	-	-	-
Office Manager	23,082	7,703	-	-	-
Facilities Programmer	35,439	18,944	-	-	-
Senior Maintenance Tech	-	50,209	-	72,656	72,656
Senior Irrigation Tech	-	20,868	90,910	44,430	(46,480)
Foreman	-	28,870	-	187,003	187,003
Maintenance Technician	-	63,838	-	215,027	215,027
Irrigation Tech	103,927	77,247	34,320	74,880	40,560
Equipment Operator III	99,894	55,447	103,317	-	(103,317)
Equipment Operator II	168,729	116,157	188,468	-	(188,468)
Equipment Operator I	-	-	-	-	-
Secretary	-	-	-	-	-
Temporary/Part Time	119,220	136,285	165,000	165,000	-
Overtime	30,410	22,672	40,000	25,000	(15,000)
Health Insurance	191,690	187,969	266,446	200,610	(65,836)
Social Security/Medicare	65,743	63,514	68,146	69,757	1,611
State Pension	97,012	87,620	91,596	98,316	6,720
Workers Compensation	23,992	27,284	28,020	43,176	15,156
Longevity Pay	10,238	9,896	10,420	7,440	(2,980)
Life Insurance	865	733	816	774	(42)
Performance Pay	-	-	20,828	-	(20,828)
Performance Pay Additives	-	-	4,999	-	(4,999)
Subtotal	1,271,993	1,242,819	1,382,069	1,324,484	(57,585)
CONTRACTUAL SERVICES					
Local Meeting Expense	\$ 2,643	\$ 5,386	\$ 3,100	\$ 3,100	\$ -
Professional Services	-	-	-	19,500	19,500
Light, Fuel and Power	176,204	168,373	188,000	175,000	(13,000)
Rental	-	781	3,000	3,000	-
Maintenance	57,203	64,620	59,500	64,500	5,000
Subtotal	236,050	239,160	253,600	265,100	11,500
PARTS AND SUPPLIES					
Office Supplies	\$ 4,444	\$ -	\$ -	\$ -	\$ -
Irrigation Supplies	44,869	44,256	39,000	39,000	-
Maintenance Supplies	83,504	73,994	85,400	85,400	-
Clothing	4,513	3,163	5,000	5,000	-
Fleet Parts and Fuel	117,212	102,759	135,000	135,000	-
Subtotal	254,543	224,173	264,400	264,400	-
TOTAL	\$ 1,762,586	\$ 1,706,151	\$ 1,900,069	\$ 1,853,984	\$ (46,085)

CEMETERY

Division 1751 Overview:

- Provides maintenance, management, and improvements for five cemeteries. In addition, staff provides burial services and record keeping services.



	2017 ACTUAL	2018 ACTUAL	2018 ADOPTED	2019 PROPOSED	% Change from 2019 to 2020
Payroll	\$ 383,587	\$ 393,109	\$ 436,438	\$ 415,645	-4.76%
Contractual Services	13,365	14,098	13,800	15,200	10.14%
Parts and Supplies	37,644	37,582	45,550	46,550	2.20%
Total Expenditures	\$ 434,595	\$ 444,789	\$ 495,788	\$ 477,395	

Significant Changes for 2020:

- Cemetery's budget decreased \$18,393 from Fiscal Year 2019 to Fiscal Year 2020.
- The decrease is attributed to the transfer of one long-term employee.
- Light, Fuel and Power increased \$1,400 due to actual usage to date in Fiscal Year 2019.
- Fleet Parts and Fuel increased \$1,000 to reflect actual costs projected in Fiscal Year 2019.

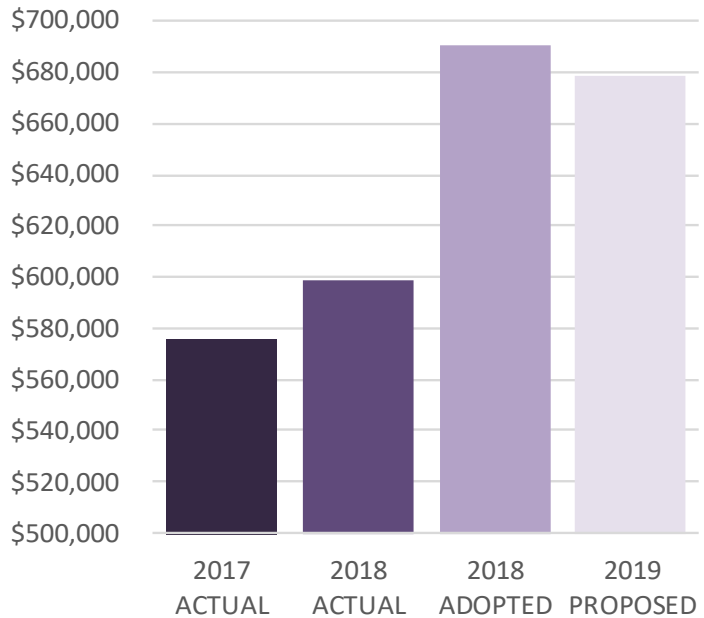
CEMETERY

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted	Proposed	2019 to 2020
			Budget	Budget	
PAYROLL					
Cemetery Manager	\$ 57,564	\$ 57,922	\$ 62,288	\$ 64,150	\$ 1,862
Cemetery Supervisor	41,574	41,932	49,337	50,816	1,479
Maintenance Technician	-	-	-	32,926	32,926
Senior Maintenance Tech	-	-	-	32,240	32,240
Irrigation Tech	33,579	25,151	33,579	34,586	1,007
Equipment Operator III	40,588	36,706	32,240	-	(32,240)
Equipment Operator II	47,690	48,048	47,690	-	(47,690)
Temporary/Part Time	42,813	61,109	70,000	70,000	-
Overtime	1,120	2,946	4,500	4,500	-
Health Insurance	60,836	60,715	65,514	59,018	(6,496)
Social Security/Medicare	19,727	19,902	22,922	22,254	(668)
State Pension	27,380	26,891	28,412	29,473	1,061
Workers Compensation	7,659	8,809	8,922	13,774	4,852
Longevity Pay	2,835	2,760	2,900	1,680	(1,220)
Life Insurance	222	217	240	228	(12)
Performance Pay	-	-	6,388	-	(6,388)
Performance Pay Additives	-	-	1,506	-	(1,506)
Subtotal	383,587	393,109	436,438	415,645	(20,793)
CONTRACTUAL SERVICES					
Light, Fuel and Power	\$ 8,740	\$ 9,432	\$ 8,600	\$ 10,000	\$ 1,400
Maintenance	4,625	4,666	5,200	5,200	-
Subtotal	13,365	14,098	13,800	15,200	1,400
PARTS AND SUPPLIES					
Food and Medical Supplies	\$ 63	\$ 92	\$ 150	\$ 150	\$ -
Maintenance Supplies	13,518	13,774	17,100	17,100	-
Clothing	1,063	1,387	1,300	1,300	-
Small Equipment	3,618	3,981	4,000	4,000	-
Fleet Parts and Fuel	19,382	18,348	23,000	24,000	1,000
Subtotal	37,644	37,582	45,550	46,550	1,000
TOTAL	\$ 434,595	\$ 444,789	\$ 495,788	\$ 477,395	\$ (18,393)

BOTANIC GARDENS

Division 1760 Overview:

- Exhibits diverse plant collections and landscapes, beautifies the community, manages a robust corps of volunteers, and provides community education for all ages in the subjects of landscaping, gardening, science, history, renewable energy and sustainable solutions.



	2017 ACTUAL	2018 ACTUAL	2018 ADOPTED	2019 PROPOSED	% Change from 2019 to 2020
Payroll	\$ 529,011	\$ 534,024	\$ 634,702	\$ 622,302	-1.95%
Contractual Services	23,707	49,241	39,550	40,050	1.26%
Parts and Supplies	22,876	15,920	16,450	16,650	1.22%
Total Expenditures	\$ 575,594	\$ 599,185	\$ 690,702	\$ 679,002	

Significant Changes for 2020:

- Botanic Garden's budget increased \$11,700 from Fiscal Year 2019 to Fiscal Year 2020.
- The increase is attributed to a salary adjustment for the Administrative Assistant in Fiscal Year 2019 to compensate for additional duties acquired.

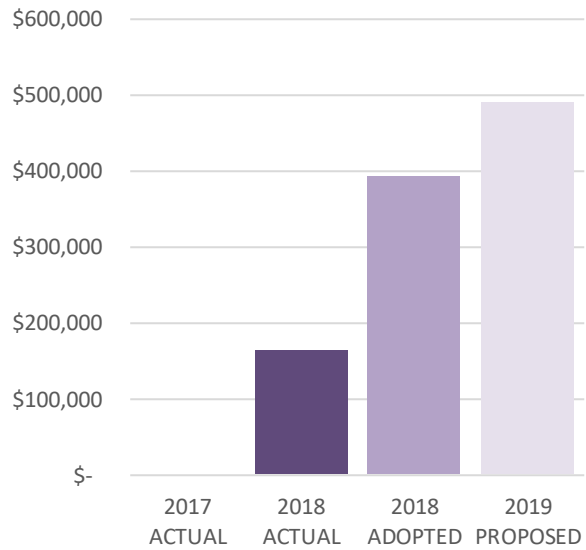
BOTANIC GARDENS

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Botanic Gardens Manager	\$ 65,983	\$ 76,712	\$ 65,983	\$ 67,956	\$ 1,973
Community Relations Coordinator	45,245	34,892	45,240	-	(45,240)
Children's Village Manager	44,112	44,470	46,545	49,485	2,940
Administrative Assistant	36,597	33,802	36,868	38,442	1,574
Volunteer Coordinator	37,100	37,266	41,425	42,662	1,237
Head Horticulturist	23,919	-	-	37,440	37,440
Assistant Education Coordinator	12,300	39,351	-	-	-
Horticulturist	79,205	76,097	115,061	75,861	(39,200)
Horticulture/Operations Supervisor	-	-	-	46,594	46,594
Temporary/Part Time	31,824	26,635	40,740	40,700	(40)
Overtime	-	-	-	5,000	5,000
Health Insurance	69,529	83,528	139,897	115,823	(24,074)
Social Security/Medicare	27,801	26,974	29,978	31,105	1,127
State Pension	42,574	40,661	44,312	49,155	4,843
Workers Compensation	9,735	10,897	11,184	19,253	8,069
Longevity Pay	2,760	2,400	2,760	2,460	(300)
Life Insurance	326	338	426	366	(60)
Performance Pay	-	-	11,558	-	(11,558)
Performance Pay Additives	-	-	2,725	-	(2,725)
Subtotal	529,011	534,024	634,702	622,302	(12,400)
CONTRACTUAL SERVICES					
Professional Development	\$ 440	\$ 4	\$ 1,500	\$ 2,000	\$ 500
Professional Services	288	326	500	500	-
Postage and Freight	129	384	500	500	-
Light, Fuel and Power	20,993	47,683	36,000	36,000	-
Maintenance	1,858	844	1,050	1,050	-
Subtotal	23,707	49,241	39,550	40,050	500
PARTS AND SUPPLIES					
Office Supplies	\$ 5,106	\$ 3,000	\$ 3,000	\$ 3,000	\$ -
Food and Medical Supplies	50	2	50	50	-
Maintenance Supplies	14,670	9,348	9,000	9,000	-
Clothing	714	593	1,000	1,200	200
Small Equipment	873	720	-	900	900
Fleet Parts and Fuel	1,464	2,258	3,400	2,500	(900)
Subtotal	22,876	15,920	16,450	16,650	200
TOTAL	\$ 575,594	\$ 599,185	\$ 690,702	\$ 679,002	\$ (11,700)

CLEAN AND SAFE

Division 1770 Overview:

- Coordinates and sets up small and large-scale special community downtown events and activities and maintains City owned parking structures.



	2017 ACTUAL	2018 ACTUAL	2018 ADOPTED	2019 PROPOSED	% Change from 2019 to 2020
Payroll	\$ -	\$ 86,505	\$ 216,319	\$ 261,263	20.78%
Contractual Services	-	73,925	147,500	215,000	45.76%
Parts and Supplies	-	4,694	30,500	15,500	-49.18%
Total Expenditures	\$ -	\$ 165,124	\$ 394,319	\$ 491,763	

Significant Changes for 2020:

- Clean & Safe's budget increased \$97,444 from Fiscal Year 2019 to Fiscal Year 2020.
- The Maintenance line item increase of \$18,000 is due to the Splash Pad maintenance costs.
- The Depot Maintenance line item increase of \$41,500 is attributed to funds previously paid by the Downtown Development Authority (a pass through from City funding) that will not be made available this year.
- Light, Fuel and Power was increased \$8,000 and Fleet Parts and Fuel decreased \$15,000 to adjust to actuals projected to be spent in Fiscal Year 2019.

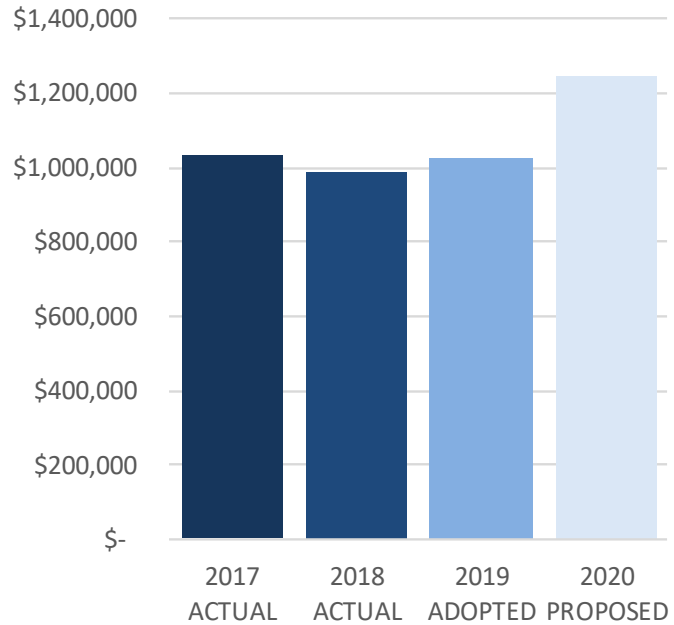
CLEAN AND SAFE

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Events Technician	\$ -	\$ 11,960	\$ 119,373	\$ 142,272	\$ 22,899
Custodian III	-	15,845	-	-	-
Custodian II	-	25,530	-	-	-
Temporary/Part Time	-	1,932	8,000	8,000	-
Overtime	-	819	5,000	5,000	-
Health Insurance	-	16,009	44,549	65,074	20,525
Social Security/Medicare	-	4,189	10,127	12,007	1,880
State Pension	-	7,425	15,696	19,606	3,910
Workers Compensation	-	1,884	7,409	7,432	23
Longevity Pay	-	840	1,800	1,680	(120)
Life Insurance	-	72	300	192	(108)
Performance Pay	-	-	3,289	-	(3,289)
Performance Pay Additives	-	-	776	-	(776)
Subtotal	-	86,505	216,319	261,263	44,944
CONTRACTUAL SERVICES					
Professional Services	\$ -	\$ 287	\$ 3,000	\$ 3,000	\$ -
Telecommunications	-	536	1,500	1,500	-
Light, Fuel and Power	-	-	58,000	66,000	8,000
Maintenance	-	42,277	52,000	70,000	18,000
Depot Maintenance	-	30,825	33,000	74,500	41,500
Subtotal	-	73,925	147,500	215,000	67,500
PARTS AND SUPPLIES					
Maintenance Supplies	\$ -	\$ 1,732	\$ 5,000	\$ 5,000	\$ -
Clothing	-	935	1,000	1,000	-
Small Equipment	-	2,027	2,500	2,500	-
Fleet Parts and Fuel	-	-	22,000	7,000	(15,000)
Subtotal	-	4,694	30,500	15,500	(15,000)
TOTAL	\$ -	\$ 165,124	\$ 394,319	\$ 491,763	\$ 97,444

ENGINEERING

Division 1801 Overview:

- Provides construction plan review, engineering services for City projects, traffic services, GIS mapping and oversight of city construction services.
- Oversees the City's Flood Plain Management.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 913,921	\$ 960,398	\$ 971,417	\$ 1,137,683	17.12%
Contractual Services	104,009	15,640	36,000	92,500	156.94%
Parts and Supplies	17,951	12,442	20,500	16,000	-21.95%

Significant Changes for 2020:

- Engineering's budget increased \$218,266 from Fiscal Year 2019 to Fiscal Year 2020.
- This increase is attributed to increased payroll costs due to the hiring of a new Traffic Engineer and various salary adjustments that occurred in Fiscal Year 2019. Additionally, payroll costs are higher as a result of health insurance, worker's compensation and pension rate increases and coverage adjustments.
- Professional Services increased \$5,000 for appraisals on various City property.
- Professional Development increased \$1,500 due to more engineers on staff that need to maintain accreditations.
- Maintenance Supplies increased \$2,000 to pay for additional items such as hard hats, vests, etc.
- Fleet Parts and Fuel decreased \$6,500 based on actuals to date in Fiscal Year 2019.

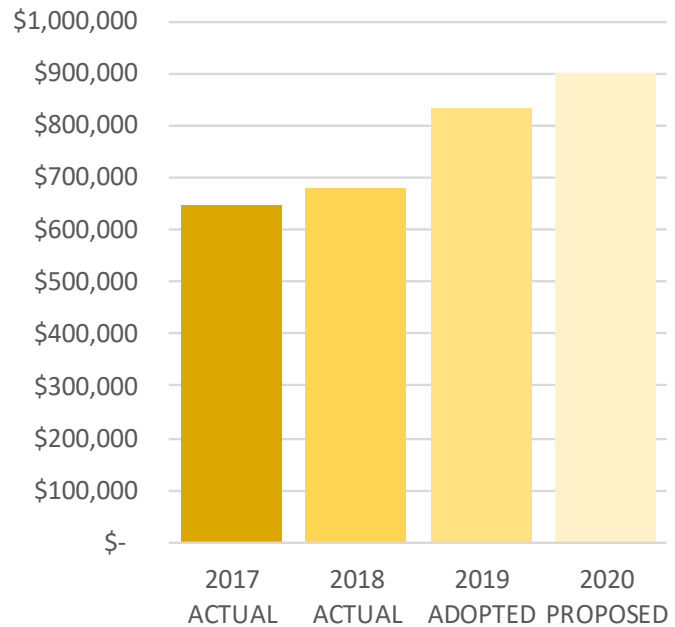
ENGINEERING

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
City Engineer	\$ 86,167	\$ 98,681	\$ 110,000	\$ 110,000	\$ (0)
Deputy City Engineer	77,078	79,073	90,000	90,000	(0)
Staff Engineer	149,607	133,188	75,184	75,185	1
Construction Manager Engineer	-	-	70,200	72,304	2,104
Senior Staff Engineer	31,199	87,523	40,000	60,008	20,008
Traffic Engineer	9,396	-	-	81,992	81,992
Office Manager	39,561	44,082	43,723	-	(43,723)
Operations Manager	-	-	-	47,112	47,112
Public Information Officer	2,702	4,080	-	-	-
GIS Tech II	91,105	92,203	93,417	96,204	2,787
Surveyor	71,229	71,587	71,229	73,364	2,135
GIS Coordinator/Tech III	66,814	67,172	66,814	67,332	518
Engineering Tech III Traffic	26,646	-	-	-	-
Health Insurance	107,527	120,426	136,880	156,299	19,419
Social Security	49,063	50,753	47,473	59,673	12,200
State Pension	83,213	85,955	78,316	106,241	27,925
Workers Compensation	15,536	18,294	18,181	34,913	16,732
Longevity Pay	6,619	6,934	6,822	6,540	(282)
Life Insurance	458	446	442	516	74
Performance Pay	-	-	18,399	-	(18,399)
Performance Pay Additives	-	-	4,337	-	(4,337)
Subtotal	\$ 913,921	\$ 960,398	\$ 971,417	\$ 1,137,683	\$ 166,266
CONTRACTUAL SERVICES					
Professional Development	\$ 4,151	\$ 2,302	\$ 11,500	\$ 13,000	\$ 1,500
Local Meeting Expense	140	-	1,000	1,000	-
Dues and Subscriptions	1,778	1,344	2,500	2,500	-
Professional Services	87,165	1,561	5,000	10,000	5,000
6th Penny Project Studies	-	-	-	50,000	50,000
Telecommunications	3,812	2,453	4,000	4,000	-
Maintenance	6,963	7,979	12,000	12,000	-
Subtotal	\$ 104,009	\$ 15,640	\$ 36,000	\$ 92,500	\$ 56,500
PARTS AND SUPPLIES					
Office Supplies	\$ 12,622	\$ 10,394	\$ 12,000	\$ 12,000	\$ -
Maintenance Supplies	-	-	-	2,000	2,000
Fleet Parts and Fuel	5,329	2,047	8,500	2,000	(6,500)
Subtotal	\$ 17,951	\$ 12,442	\$ 20,500	\$ 16,000	\$ (4,500)
TOTAL	\$ 1,035,881	\$ 988,479	\$ 1,027,917	\$ 1,246,183	\$ 218,266

FINANCE

Division 1901 Overview:

- Responsible for all accounting functions, financial reporting, coordination of external audit, payment processing, revenue collection and cash management.
- Writes grant applications and ensures compliance with all grant requirements.
- Monitors compliance with City purchasing policies and state statutes.
- Responsible for developing and monitoring the City's operating budget and Capital Improvement Plan.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 622,201	\$ 648,798	\$ 768,914	\$ 755,221	-1.78%
Contractual Services	18,503	23,015	52,200	134,700	158.05%
Parts and Supplies	7,006	6,392	12,700	10,500	-17.32%
Total Expenditures	\$ 647,711	\$ 678,205	\$ 833,814	\$ 900,421	

Significant Changes for 2020:

- Finance's budget increased \$66,607 from Fiscal Year 2019 to Fiscal Year 2020.
- Payroll costs overall decreased \$13,693 as a result of health insurance coverage changes that saved \$33,013 as well as adding \$10,000 to Temporary/Part-Time line item to assist with the backlog of work.
- Professional Services increased \$82,500 because the City's payroll was outsourced effective January 1, 2019. Outsourcing will decrease liability and compliance issues involved. The Finance Division pays 75% of the annual cost and Human Resources the other 25%.
- Office Supplies decreased \$2,200 as a cost savings measure. This budget now pays for letter-head and envelopes for all city departments.

FINANCE

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
City Treasurer	\$ 107,357	\$ 92,812	\$ 102,000	\$ 107,000	\$ 5,000
Deputy City Treasurer	90,853	84,486	85,000	87,551	2,551
Accounting/Budget Analyst	-	14,385	60,000	60,000	-
Purchasing Manager	54,749	56,258	55,900	62,503	6,603
Manager of Community Development	12,911	13,193	13,104	13,500	396
Grants Manager	62,861	75,358	75,000	75,000	(0)
Accountant	50,059	32,966	47,050	49,092	2,042
Accounting Tech II	46,119	23,292	55,900	56,537	637
Accounting Tech I	30,082	36,615	36,920	35,402	(1,518)
Payroll Coordinator	-	33,765	-	-	-
Temporary/Part Time	-	-	-	10,000	10,000
Overtime	1,902	6,489	-	-	-
Health Insurance	72,931	77,171	102,541	63,758	(38,783)
Social Security/Medicare	34,243	34,996	40,612	42,043	1,431
State Pension	51,240	59,112	66,997	73,491	6,494
Workers Compensation	3,198	4,169	4,200	15,695	11,495
Longevity Pay	3,373	3,415	3,375	3,315	(60)
Mileage Allowance	2	7	-	-	-
Life Insurance	322	308	432	336	(96)
Performance Pay	-	-	16,090	-	(16,090)
Performance Pay Additives	-	-	3,793	-	(3,793)
Subtotal	622,201	648,798	768,914	755,221	(13,693)
CONTRACTUAL SERVICES					
Professional Development	\$ 3,047	\$ 13,284	\$ 12,000	\$ 12,000	\$ -
Local Meeting Expense	-	135	200	200	-
Dues and Subscriptions	1,388	963	1,500	1,500	-
Professional Services	10,000	5,181	34,500	117,000	82,500
Maintenance	4,068	3,452	4,000	4,000	-
Subtotal	18,503	23,015	52,200	134,700	82,500
PARTS AND SUPPLIES					
Office Supplies	\$ 5,471	\$ 3,913	\$ 10,200	\$ 8,000	\$ (2,200)
Small Equipment	1,535	2,479	2,500	2,500	-
Subtotal	7,006	6,392	12,700	10,500	(2,200)
TOTAL	\$ 647,711	\$ 678,205	\$ 833,814	\$ 900,421	\$ 66,607

PLANNING & DEVELOPMENT

Division 2010/2030 Overview:

- Planning and Development is responsible for long-range city planning and transportation planning.
- The Development section coordinates the City's development review process.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 746,322	\$ 655,115	\$ 787,644	\$ 863,586	9.64%
Contractual Services	54,304	20,790	41,050	41,050	0.00%
Parts and Supplies	8,038	8,018	11,300	11,300	0.00%
Total Expenditures	\$ 808,665	\$ 683,923	\$ 839,994	\$ 915,936	

Significant Changes for 2020:

- Planning and Development's budget increased \$75,942 from Fiscal Year 2019 to Fiscal Year 2020, all of which is payroll costs.
- Payroll cost increases are attributed to health insurance coverage changes and being under-budgeted in Fiscal Year 2019. Other payroll cost increases of \$20,640 are due to worker's compensation increasing due to rate changes and classification errors.
- A salary adjustment of \$8,000 is requested for the Deputy Director to bring the position closer to the midpoint of public sector planners.
- Salary adjustments of \$5,000 each are requested for two Planner I positions to bring to competitive levels and closer to the 25th percentile of public sector planner salaries.
- A \$7,500 salary adjustment is requested for a Planner II to bring the position to a competitive regional salary.

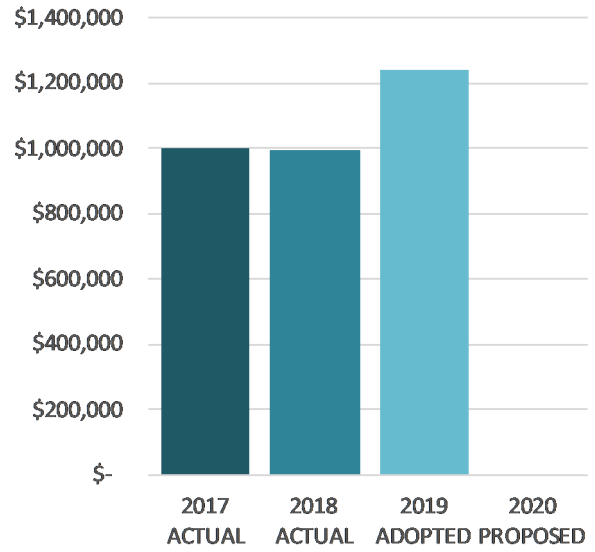
PLANNING & DEVELOPMENT

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Director of Planning Services	\$ 8,500	\$ 1,000	\$ -	\$ -	\$ -
Planning and Development Director	86,679	89,262	105,000	104,998	(2)
Assistant Director of Development	63,174	63,532	63,532	71,532	8,000
Planner I	168,997	126,492	135,948	90,998	(44,950)
Senior Planner	96,666	100,492	69,003	71,076	2,073
Office Manager	16,998	-	-	-	-
Planner II	82,453	65,428	183,348	226,151	42,803
Health Insurance	117,669	115,677	89,017	153,122	64,105
Social Security/Medicare	38,028	32,540	42,598	42,426	(172)
State Pension	60,652	55,443	70,272	75,535	5,263
Workers Compensation	3,536	3,845	5,620	26,260	20,640
Longevity Pay	2,574	1,080	2,160	1,080	(1,080)
Life Insurance	396	325	432	408	(24)
Performance Pay	-	-	16,705	-	(16,705)
Performance Pay Additives	-	-	4,009	-	(4,009)
Subtotal	\$ 746,322	\$ 655,115	\$ 787,644	863,586	75,942
CONTRACTUAL SERVICES					
Professional Development	\$ 4,974	\$ 2,897	\$ 5,000	\$ 5,000	\$ -
Local Meeting Expense	566	-	750	750	-
Dues and Subscriptions	2,962	2,794	3,000	3,000	-
Professional Services	14,759	3,570	10,000	10,000	-
Licenses and Fees	229	525	2,800	2,800	-
Attorney Fees	6,120	6,000	7,000	7,000	-
Postage and Freight	2	-	-	-	-
Advertising	4,021	5,004	6,500	6,500	-
Small Grant Match	20,672	-	6,000	6,000	-
Subtotal	54,304	20,790	41,050	41,050	-
PARTS AND SUPPLIES					
Office Supplies	\$ 4,232	\$ 5,877	\$ 6,500	\$ 6,500	\$ -
Small Equipment	2,776	1,268	3,700	3,700	-
Fleet Parts and Fuel	1,030	873	1,100	1,100	-
Subtotal	\$ 8,038	\$ 8,018	\$ 11,300	\$ 11,300	\$ -
TOTAL	\$ 808,665	\$ 683,923	\$ 839,994	\$ 915,936	\$ 75,942

BUILDING

Division 2020 Overview:

- Building will be moved to the new Compliance Division effective July 1, 2019.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 955,059	\$ 901,484	\$ 1,129,825	\$ -	
Contractual Services	20,308	64,164	78,500	-	
Parts and Supplies	26,943	32,242	36,760	-	
Total Expenditures	\$ 1,002,309	\$ 997,889	\$ 1,245,085	\$ -	

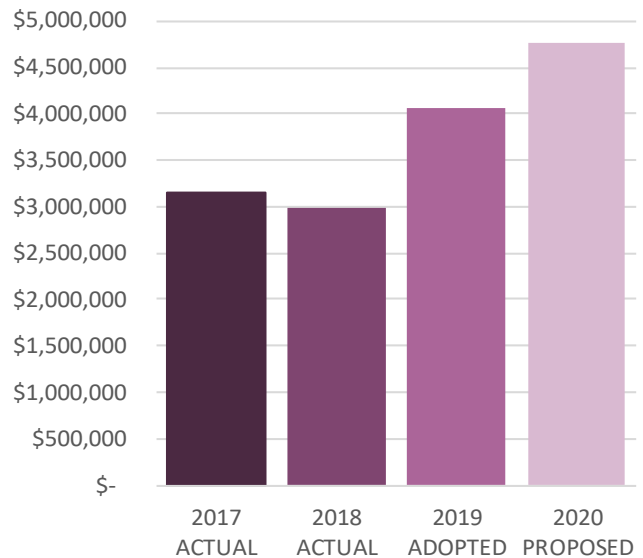
BUILDING

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Director of Development & Zoning	\$ -	\$ -	\$ -		
Lead Building/Development Tech	48,685	21,003	-	-	-
Code Inspector Plumbing	115,272	126,742	58,126	-	(58,126)
Chief Building Official	55,285	21,461	84,000	-	(84,000)
Code Inspector Mechanical	58,126	58,484	58,126	-	(58,126)
Deputy Chief Building Official	91,530	70,887	70,530	-	(70,530)
Code Inspector Electrical	58,952	67,477	127,000	-	(127,000)
Building/Development Tech	66,889	107,406	126,252	-	(126,252)
Code Inspector Combination	83,335	-	57,813	-	(57,813)
Lead Permit and License Specialist	34,248	38,646	39,520	-	(39,520)
Development Inspector	38,742	58,473	58,115	-	(58,115)
Assistant Plan Examiner	23,741	61,484	61,125	-	(61,125)
Overtime	1,725	3,676	2,000	-	(2,000)
Health Insurance	129,716	126,239	184,741	-	(184,741)
Social Security	51,771	47,557	56,810	-	(56,810)
State Pension	74,197	69,285	93,717	-	(93,717)
Workers Compensation	15,788	16,200	17,536	-	(17,536)
Longevity Pay	6,505	5,950	6,165	-	(6,165)
Life Insurance	552	514	720	-	(720)
Performance Pay	-	-	22,278	-	(22,278)
Performance Pay Additives	-	-	5,251	-	(5,251)
Subtotal	955,059	901,484	1,129,825	-	(1,129,825)
CONTRACTUAL SERVICES					
Professional Development	\$ 5,000	\$ 3,550	\$ 10,000		\$ (10,000)
Local Meeting Expense	256	-	800		(800)
Dues and Subscriptions	389	368	500		(500)
Professional Services	1,244	47,765	53,000		(53,000)
Licenses and Fees	360	444	1,000		(1,000)
Attorney Fees	7,285	5,246	7,000		(7,000)
Advertising	-	432	500		(500)
Telecommunications	5,774	6,359	5,700		(5,700)
Subtotal	20,308	64,164	78,500	-	(78,500)
PARTS AND SUPPLIES					
Office Supplies	\$ 11,829	\$ 14,248	\$ 17,500		\$ (17,500)
Clothing	-	391	2,160		(2,160)
Small Equipment	1,236	801	1,600		(1,600)
Fleet Parts and Fuel	13,878	16,802	15,500		(15,500)
Subtotal	26,943	32,242	36,760	-	(36,760)
TOTAL	\$ 1,002,309	\$ 997,889	\$ 1,245,085	\$ -	\$ (1,245,085)

MISCELLANEOUS

Division 2111 Overview:

- The Miscellaneous Division accounts for costs that are considered citywide and are not specific to another Division.
- Examples include street light utilities, bond payments on the parking garage, property and liability insurance payments and subsidies to other funds.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Payroll	\$ 79,090	\$ 24,183	\$ 30,000	\$ 25,000	-16.67%
Contractual Services	2,341,413	2,329,169	2,399,355	2,399,987	0.03%
Miscellaneous	722,180	626,457	1,638,000	2,302,316	40.56%
Total Expenditures	\$ 3,142,683	\$ 2,979,809	\$ 4,067,355	\$ 4,727,303	

Significant Changes for 2020:

- The Miscellaneous Division increased by \$659,948 from Fiscal Year 2019 to Fiscal Year 2020.
- Unemployment compensation decreased \$5,000 due to adjusting to actuals based on lower claims in Fiscal Year 2019.
- Postage and freight also decreased \$13,000 due to adjusting to actuals based on lower postage costs in Fiscal Year 2019. This can be attributed to using more electronic communication methods.
- Telecommunications increased \$3,570 and Light, Fuel and Power decreased \$5,425 to adjust to actuals projected in Fiscal Year 2019.
- The parking garage bond principal payment increased \$25,000 and interest expense decreased \$9,263 per the loan repayment amortization schedule.
- Election Expense decreased \$14,000 due to a City election not being held in FY 2020.
- WARM Insurance Payments increased \$138,287 due to projected rate increases of 10% for property and 15% for liability insurance.
- The Governing Body amended the proposed FY 2020 budget to include the funds budgeted for the health insurance rate increase of 9.5% to instead be moved from each Department to Transfer to Other Funds line item. The City received a zero percent increase. The City Treasurer will transfer \$540,029 from the General Fund into the Self Insurance Fund Reserve to allow the City to move towards self funded health insurance in FY 2021.

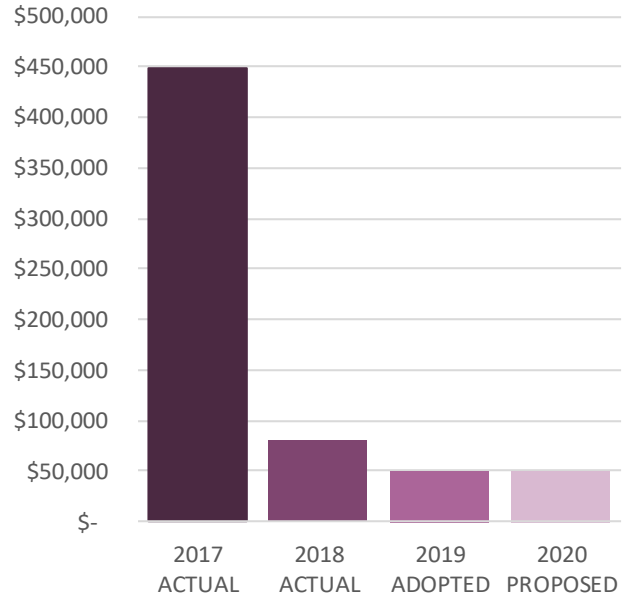
MISCELLANEOUS

	2017	2018	2019	2020	\$ Change from
Miscellaneous	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Workers Compensation	\$ -	\$ 789	\$ -	\$ -	\$ -
Unemployment Compensation	48,957	23,393	30,000	25,000	(5,000)
Termination Pay	30,133	-	-	-	-
Subtotal	79,090	24,183	30,000	25,000	(5,000)
CONTRACTUAL SERVICES					
Dues and Subscriptions	\$ 51,886	\$ 51,420	\$ 52,000	\$ 52,000	\$ -
Professional Services	181,737	164,791	180,000	180,000	-
Licenses and Fees	-	-	250	-	(250)
Postage and Freight	49,873	33,050	45,000	32,000	(13,000)
Telecommunications	189,344	184,489	199,430	203,000	3,570
Light, Fuel and Power	1,244,012	1,258,878	1,265,425	1,260,000	(5,425)
Loan and Bond Payment	425,000	450,000	475,000	500,000	25,000
Interest Expense	199,560	186,540	182,250	172,987	(9,263)
Subtotal	2,341,413	2,329,169	2,399,355	2,399,987	632
MISCELLANEOUS					
Election Expense	\$ 37,843	\$ -	\$ 14,000	\$ -	\$ (14,000)
General Discretionary	64,337	86,457	100,000	100,000	-
Transfer to Civic Center	200,000	160,000	120,000	120,000	-
Transfer to Other Funds	120,000	80,000	80,000	620,029	540,029
Transfer to Transit	300,000	300,000	300,000	300,000	-
WARM Insurance Payments	-	-	1,024,000	1,162,287	138,287
Subtotal	722,180	626,457	1,638,000	2,302,316	664,316
TOTAL	\$ 3,142,683	\$ 2,979,809	\$ 4,067,355	\$ 4,727,303	\$ 659,948

SPECIAL PROJECTS

Division 2113 Overview:

- This section is used to show general fund allocations for special projects, usually capital in nature.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
Capital	\$ 449,521	\$ 79,900	\$ 50,000	\$ 50,000	0.00%
Total Expenditures	\$ 449,521	\$ 79,900	\$ 50,000	\$ 50,000	

Significant Changes for 2020:

- There were no changes between Fiscal Year 2019 and Fiscal Year 2020.

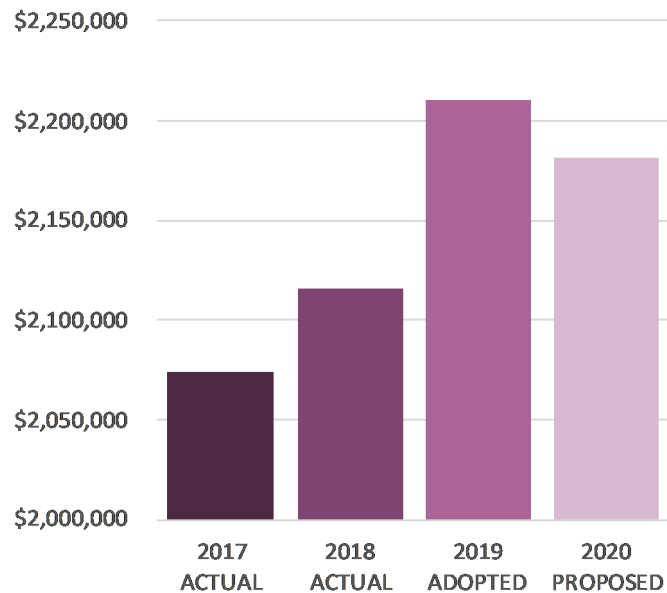
SPECIAL PROJECTS

Special Projects	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
CAPITAL					
Equipment Fire Department	\$ 130,513		\$ -	\$ -	\$ -
Impact Assistance Capital Investment	12,316			-	-
Misc Lions Parking Project	(3,358)	(685)		-	-
Right of Way Purchases/Professional Fe	70,119	6,865		-	-
City Website Re-Design	-	-		-	-
Depot Plaza Special Events	150			-	-
Celebrations	1,354			-	-
Graffiti Clean Up	832	334		-	-
Municipal Bldg. Major Replacements	55,534	57,521		-	-
Belvoir Ranch Planning and Developme	1,050	7,700		-	-
Downtown/Parking Projects	178,662			-	-
Abandoned Building Fund	2,350	8,165	50,000	50,000	-
Subtotal	449,521	79,900	50,000	50,000	-
TOTAL	\$ 449,521	\$ 79,900	\$ 50,000	\$ 50,000	\$ -

ECONOMIC & COMMUNITY SUPPORT

Division 2211 & 2213 Overview:

- This Division accounts for all outside agency support provided by the General Fund of the City of Cheyenne.
- Outside agencies submit requests for funding each year to the Mayor.



	2017 ACTUAL	2018 ACTUAL	2019 ADOPTED	2020 PROPOSED	% Change
LEADS	\$ 49,825	\$ 49,825	\$ 50,000	\$ 49,825	-0.35%
Animal Control	185,000	185,000	185,000	292,500	58.11%
Emergency Management Agency	96,505	76,959	93,959	91,696	-2.41%
City/County Health Department	893,932	897,437	924,395	924,395	0.00%
County GIS Support	29,881	29,224	58,705	25,000	-57.41%
Minimum Revenue Guarantee-Air	-	-	-	650,000	
Safe Harbor	12,000	17,500	17,500	17,500	0.00%
Alcohol Receiving Center	85,000	114,955	115,000	115,000	0.00%
Symphony Youth Concerts	6,500	6,500	6,500	6,500	0.00%
Laramie County Senior Service	45,000	50,000	50,000	50,000	0.00%
Animal Shelter	320,000	299,000	320,000	320,000	0.00%

Significant Changes for 2020:

- The proposed budget for Fiscal Year 2020 decreases funding for the Downtown Development Authority (DDA).
- Other support agencies have been funded at Fiscal Year 2019 levels except the Emergency Management Agency and County GIS Support, both of which had requests that were lower in Fiscal Year 2020.
- The Governing Body voted to amend the FY 2020 proposed budget to include \$650,000 to fund the minimum revenue guarantee for continuing to secure reliable air service in Cheyenne.

ECONOMIC & COMMUNITY SUPPORT

	2017	2018	2019	2020	\$ Change from
Economic Development	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
MISCELLANEOUS					
LEADS	\$ 49,825	\$ 49,825	\$ 50,000	\$ 49,825	\$ (175)
TOTAL	\$ 49,825	\$ 49,825	\$ 50,000	\$ 49,825	\$ (175)

City-County Support

MISCELLANEOUS					
Animal Control	\$ 185,000	\$ 185,000	\$ 185,000	\$ 292,500	\$ 107,500
Emergency Management Agency	96,505	76,959	93,959	91,696	(2,263)
City/County Health Department	893,932	897,437	924,395	924,395	-
County GIS Support	29,881	29,224	58,705	25,000	(33,705)
Minimum Revenue Guarantee-Air	-	-	-	650,000	650,000
TOTAL	\$ 1,205,317	\$ 1,188,620	\$ 1,262,059	\$ 1,983,591	\$ 721,532

Community Services Support

MISCELLANEOUS					
Safe Harbor	\$ 12,000	\$ 17,500	\$ 17,500	\$ 17,500	\$ -
Alcohol Receiving Center	85,000	114,955	115,000	115,000	-
Symphony Youth Concerts	6,500	6,500	6,500	6,500	-
Laramie County Senior Service	45,000	50,000	50,000	50,000	-
Animal Shelter	320,000	299,000	320,000	320,000	-
Arts Cheyenne	-	-	-	40,000	40,000
Downtown Development Authority	350,000	390,000	390,000	290,000	(100,000)
TOTAL	\$ 818,500	\$ 877,955	\$ 899,000	\$ 839,000	\$ (60,000)

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SPECIAL REVENUE FUNDS



WEED & PEST FUND

REVENUE					
	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted	Proposed	2019 to 2020
			Budget	Budget	
INTERGOVERNMENTAL REVENUE					
Weed and Pest Subsidy	\$ 538,171	\$ 557,762	\$ 453,589	\$ 453,733	\$ 144
Special Equipment Subsidy	45,000	60,000	60,000	60,000	-
Property Sales	1,700				-
Subtotal	584,871	617,762	513,589	513,733	144
MISCELLANEOUS					
Miscellaneous	\$ 2,333	\$ 3,554		\$ 1,950	\$ 1,950
Subtotal	2,333	3,554	-	1,950	1,950
REVENUE FROM RESERVES					
Revenue from Reserves	\$ -	\$ -	\$ 69,558	\$ -	\$ (69,558)
Subtotal	-	-	69,558	-	(69,558)
TOTAL	\$ 587,204	\$ 621,316	\$ 583,147	\$ 515,683	\$ (67,464)

WEED & PEST FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
WEED AND PEST	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
PAYROLL					
Director of Weed & Pest	\$ 76,323	\$ 76,681	\$ 126,323	\$ 78,606	\$ (47,717)
Office Manager	47,565	48,028	47,566	53,000	5,434
Health Insurance	29,398	33,987	46,471	36,805	(9,666)
Social Security	9,265	9,319	13,386	10,233	(3,153)
State Pension	17,200	17,200	21,945	18,219	(3,726)
Workers Compensation	2,389	2,766	4,140	6,334	2,194
Longevity Pay	2,160	2,160	2,160	2,160	-
Life Insurance	81	81	180	96	(84)
Performance Pay	-	-	3,717	-	(3,717)
Performance Pay Additives	-	-	876	-	(876)
Subtotal	184,383	190,223	266,764	205,453	(61,311)
CONTRACTUAL SERVICES					
Local Meeting Expense	\$ -	\$ -	\$ 500	\$ 500	\$ -
Dues and Subscriptions	-	-	50	100	50
Professional Services	280,049	304,939	202,533	202,533	-
Telecommunications	1,787	1,849	3,000	3,000	-
Electric/Natural Gas	4,148	4,625	4,800	5,000	200
Maintenance	-	-	1,000	1,000	-
Subtotal	285,983	311,413	211,883	212,133	250
PARTS AND SUPPLIES					
Office Supplies	\$ 2,087	\$ 1,516	\$ 5,000	\$ 5,000	\$ -
Maintenance Supplies	5,297	4,305	15,000	15,000	-
Small Equipment	1,799	-	200	200	-
Subtotal	9,182	5,821	20,200	20,200	-
INTRA CITY					
Cost Allocation	\$ 16,366	\$ 15,356	\$ 16,000	\$ 16,000	\$ -
Fleet Parts Inventory and Fuel	-	-	4,000	4,000	-
Fleet Parts and Fuel	1,375	1,329	4,300	4,000	(300)
Transfer to Other Funds	-	-	-	3,397	3,397
Subtotal	17,741	16,685	24,300	27,397	3,097
Total Division 1202	\$ 497,289	\$ 524,143	\$ 523,147	\$ 465,183	\$ (57,964)
SPECIAL EQUIPMENT					
CONTRACTUAL SERVICES					
Professional Services	\$ 89,186	\$ 46,983	\$ 60,000	\$ 50,000	\$ (10,000)
Subtotal	89,186	46,983	60,000	50,000	(10,000)
PARTS AND SUPPLIES					
Maintenance Supplies	\$ 1,445	\$ -	\$ -	\$ 500	\$ 500
Subtotal	1,445	-	-	500	500
Total Division 1203	90,631	46,983	60,000	50,500	(9,500)
TOTAL	\$ 587,920	\$ 571,126	\$ 583,147	\$ 515,683	\$ (67,464)

YOUTH ALTERNATIVE GRANTS FUND

REVENUE						
	2017	2018	2019	2020	\$ Change	
	Actuals	Actuals	Adopted	Proposed	from 2019 to	
			Budget	Budget	2020	
INTEREST						
Interest	\$ 1,297	\$ 2,919	\$ 2,000	\$ 4,500	\$ 2,500	
Subtotal	1,297	2,919	2,000	4,500	2,500	
MISCELLANEOUS						
Magic of Giving	\$ 6,139	\$ 17,660	\$ 5,000	\$ 6,000	\$ 1,000	
Miscellaneous	4,010	800	-	100	100	
Subtotal	10,149	18,460	5,000	6,100	1,100	
GRANTS						
State Grants	\$ 42,729	\$ 29,993	\$ 29,993	\$ 30,000	\$ 7	
LCSD Grants	175,542	175,542	175,542	175,542	-	
County subsidy	57,687	69,000	69,000	69,000	-	
Grants from Agencies and Individuals	-	500	-	-	-	
Federal Youth Alternatives Grants	302,521	231,912	237,500	247,000	9,500	
Subtotal	578,480	506,948	512,035	521,542	9,507	
REVENUE FROM RESERVES						
Revenue from Reserves	\$ -	\$ -	\$ 115,973	\$ 42,620	\$ (73,353)	
Subtotal	-	-	115,973	42,620	(73,353)	
TOTAL	\$ 589,925	\$ 528,327	\$ 635,008	\$ 574,762	\$ (60,246)	

YOUTH ALTERNATIVE GRANTS FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
YOUTH ALTERNATIVES					
CONTRACTUAL SERVICES					
Professional Services	\$ 2,796	\$ 4,600	\$ 3,000	\$ 3,000	\$ -
Events and Activities	981	-	1,000	1,000	-
Maintenance	-	-	1,000	1,000	-
Magic of Giving	1,805	4,482	15,000	15,000	-
Subtotal	5,582	9,082	20,000	20,000	-
PARTS AND SUPPLIES					
Office Supplies	\$ 852	\$ 70	\$ 500	\$ 500	\$ -
Food and Medical Supplies	609	129	500	500	-
Subtotal	1,462	199	1,000	1,000	-
INTRA CITY					
Cost Allocation	\$ 224	\$ 275	\$ 600	\$ 600	\$ -
Fleet Parts and Fuel	69	502	1,000	1,000	-
Subtotal	293	777	1,600	1,600	-
Total Division 1221	7,337	10,058	22,600	22,600	-

LARAMIE CO. SCHOOL DISTRICT

PAYROLL					
Counselor III	\$ 72,835	\$ 78,356	\$ 82,850	\$ 41,425	\$ (41,425)
Community Services Coordinator	23,842	24,693	37,000	35,360	(1,640)
Secretary	28,843	30,358	30,000	30,888	888
Temporary/Part Time	301	-	-	20,800	20,800
Health Insurance	45,461	56,144	69,885	31,972	(37,913)
Social Security	10,191	9,625	11,464	9,828	(1,636)
State Pension	17,292	16,559	18,911	14,665	(4,246)
Workers Compensation	1,407	1,255	1,652	6,083	4,431
Life Insurance	180	168	192	144	(48)
Pay for Performance	-	-	4,496	-	(4,496)
Pay for Performance Additives	-	-	1,060	-	(1,060)
Subtotal	200,351	217,158	257,510	191,165	(66,345)

CONTRACTUAL SERVICES					
Professional Services	\$ -	\$ 200	\$ 2,500	\$ 2,500	\$ -
Professional Development	1,350	464	2,500	2,000	(500)
Events and Activities	-	-	1,000	1,000	-
Subtotal	1,350	664	6,000	5,500	(500)

PARTS AND SUPPLIES					
Office Supplies	\$ 51	\$ 26	\$ 500	\$ 500	\$ -
Food and Medical Supplies	-	-	250	200	(50)
Subtotal	51	26	750	700	(50)

YOUTH ALTERNATIVE GRANTS FUND

EXPENDITURES

LARAMIE CO. SCHOOL DISTRICT	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
INTRA CITY					
Cost Allocation	\$ 5,842	\$ 6,143	\$ 7,050	\$ 7,100	\$ 50
Transfer to Other Funds	-	-	-	2,925	2,925
Fleet Parts and Fuel	443	-	250	100	(150)
Subtotal	6,285	6,143	7,300	10,125	2,825
Total Division 1223	208,038	223,992	271,560	207,490	(64,070)

PREVENTION

PAYROLL

Temporary/Part Time	\$ 25,321	\$ 23,471	\$ 24,336	\$ 25,588	\$ 1,252
Social Security	1,937	1,796	1,862	1,957	95
Workers Compensation	728	771	806	1,212	406
Subtotal	27,986	26,038	27,004	28,757	1,753

PARTS AND SUPPLIES

Office Supplies	\$ 96	\$ 225	\$ -	\$ 100	\$ 100
Food and Medical Supplies	733	87	2,139	-	(2,139)
Subtotal	829	312	2,139	100	(2,039)

INTRA CITY

Cost Allocation	\$ 952	\$ 743	\$ 850	\$ 820	\$ (30)
Subtotal	952	743	850	820	(30)

Total Division 1228	29,767	27,093	29,993	29,677	(316)
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21st CENTURY COHORT 11

PAYROLL

Operations Manager	\$ -	\$ -	\$ -	\$ 19,000	\$ 19,000
Site Manager	21,134	32,122	-	-	-
Prevention Coordinator	-	-	36,868	-	(36,868)
Temporary/Part Time	36,864	23,907	30,000	51,000	21,000
Health Insurance	7,634	17,863	24,329	4,245	(20,084)
Social Security	4,242	4,066	5,115	4,628	(487)
State Pension	2,667	4,312	4,653	1,294	(3,359)
Workers Compensation	1,083	885	941	2,865	1,924
Life Insurance	28	40	48	21	(27)
Pay for Performance	-	-	902	-	(902)
Pay for Performance Additives	-	-	213	-	(213)

YOUTH ALTERNATIVE GRANTS FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
21st CENTURY COHORT 11					
CONTRACTUAL SERVICES					
Professional Development	\$ 462	\$ 3,413	\$ 1,500	\$ 2,500	\$ 1,000
Professional Services	14,123	12,335	1,000	1,000	-
Events and Activities	29	610	600	1,000	400
Telecommunications	185	551	625	1,000	375
Subtotal	14,799	16,910	3,725	5,500	1,775
PARTS AND SUPPLIES					
Office Supplies	\$ 6,389	\$ 10,616	\$ -	\$ 25,944	\$ 25,944
Food and Medical Supplies	1,967	1,186	1,256	1,500	244
Subtotal	8,357	11,801	1,256	27,444	26,188
INTRA CITY					
Cost Allocation	\$ 2,801	\$ 3,166	\$ 3,700	\$ 3,525	\$ (175)
Transfer to Other Funds	-	-	-	381	381
Fleet Parts and Fuel	310	476	750	1,000	250
Subtotal	3,111	3,642	4,450	4,906	456
Total Division 1229	99,917	115,548	112,500	120,903	8,403
LARAMIE CO. JUVENILE SERVICES					
PAYROLL					
Counselor III	\$ 34,341	\$ 40,358	\$ 41,425	\$ 42,683	\$ 1,258
Health Insurance	12,282	16,994	19,235	18,402	(833)
Social Security	2,470	2,898	3,169	3,265	96
State Pension	4,334	5,048	5,228	5,813	585
Workers Compensation	118	167	167	2,021	1,854
Life Insurance	40	48	48	48	-
Pay for Performance	-	-	1,200	-	(1,200)
Pay for Performance Additives	-	-	283	-	(283)
Subtotal	53,585	65,513	70,755	72,234	1,479
CONTRACTUAL SERVICES					
Professional Development	\$ -	\$ 232	\$ 500	\$ -	\$ (500)
Parts and Supplies - Office	46	12	100	-	(100)
Subtotal	46	244	600	-	(600)
INTRA CITY					
Cost Allocation	\$ 1,545	\$ 1,857	\$ 1,900	\$ 2,157	\$ 257
Transfer to Other Funds	-	-	-	1,699	1,699
Fleet Parts and Fuel	-	15	100	100	-
Subtotal	1,545	1,872	2,000	3,956	1,956
Total Division 1227	55,176	67,629	73,355	76,190	2,835

YOUTH ALTERNATIVE GRANTS FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
21st CENTURY COHORT 8					
PAYROLL					
Operations Manager	\$ -	\$ -	\$ 36,868	\$ 19,000	\$ (17,868)
Site Manager	35,077	33,808	-	-	-
Temporary/Part Time	30,826	24,177	30,000	51,000	21,000
Health Insurance	13,395	14,514	24,329	4,245	(20,084)
Social Security	4,924	4,263	5,115	4,628	(487)
State Pension	4,427	4,221	4,653	1,294	(3,359)
Workers Compensation	1,032	934	941	2,865	1,924
Life Insurance	48	45	48	21	(27)
Pay for Performance	-	-	902	-	(902)
Pay for Performance Additives	-	-	213	-	(213)
Subtotal	89,730	81,964	103,069	83,053	(20,016)
CONTRACTUAL SERVICES					
Professional Development	\$ 427	\$ 704	\$ 1,000	\$ 2,500	\$ 1,500
Professional Services	1,341	540	1,000	1,000	-
Events and Activities	327	565	750	1,000	250
Telecommunications	32	557	625	1,000	375
Subtotal	2,127	2,366	3,375	5,500	2,125
PARTS AND SUPPLIES					
Office Supplies	\$ 10,801	\$ 4,881	\$ 13,281	\$ 23,779	\$ 10,498
Food and Medical Supplies	355	351	750	750	-
Subtotal	11,156	5,232	14,031	24,529	10,498
INTRA CITY					
Cost Allocation	\$ 2,992	\$ 2,624	\$ 3,525	\$ 3,440	\$ (85)
Transfer to Other Funds	-	-	-	380	380
Fleet Parts and Fuel	739	394	1,000	1,000	-
Subtotal	3,731	3,018	4,525	4,820	295
Total Division 1224	106,743	92,580	125,000	117,902	(7,098)
TOTAL	\$ 506,978	\$ 536,900	\$ 635,008	\$ 574,762	(60,246)

DEVELOPMENT IMPACT FEES FUND

REVENUE

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted	Proposed	from 2019 to
			Budget	Budget	2020
TAXES AND SPECIAL ASSESSMENTS					
Park Acquisition and Infrastructure Fees	\$ (12,808)	\$ 19,880	\$ 50,000	\$ 50,000	\$ -
Park Enhancement Fees	139,104	157,625	100,000	100,000	-
Subtotal	126,296	177,505	150,000	150,000	-
INTEREST					
Interest	\$ 4,584	\$ 9,320	\$ 1,200	\$ 1,200	\$ -
Subtotal	4,584	9,320	1,200	1,200	-
MISCELLANEOUS					
Miscellaneous Rentals and Leases	\$ 417	\$ -	\$ -	\$ -	\$ -
Grants from Agencies and Individuals	-	30,230	-	-	-
Subtotal	417	30,230	-	-	-
TOTAL	\$ 131,297	\$ 217,055	\$ 151,200	\$ 151,200	\$ -

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted	Proposed	from 2019 to
			Budget	Budget	2020
CAPITAL					
Land Acquisition	\$ 6,326	\$ 820	\$ -	\$ -	\$ -
Parks Improvements	482,020	185,463	50,000	50,000	-
Parks Infrastructure	80,201	1,615	100,000	100,000	-
Subtotal	568,547	187,898	150,000	150,000	-
INTRA CITY					
Cost Allocation	\$ 16,207	\$ 6,858	\$ 1,200	\$ 1,200	\$ -
Subtotal	16,207	6,858	1,200	1,200	-
TOTAL	\$ 584,754	\$ 194,756	\$ 151,200	\$ 151,200	\$ -

RECREATION FUND

REVENUE

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted	Proposed	from 2019 to
			Budget	Budget	2020
CHARGES FOR SERVICES					
Recreation-Basketball Adult	\$ -	\$ -	\$ -	\$ 5,820	\$ 5,820
Recreation-Volleyball Adult	-	-	-	38,990.00	38,990
Recreation-Basketball	51,147	35,359	43,000	40,277	(2,723)
Recreation - Volleyball	13,553	9,645	12,000	38,990	26,990
Recreation-Softball Revenue	121,916	110,523	130,000	125,000	(5,000)
Recreation-Batting Cages	6,532	5,547	22,000	5,000	(17,000)
Recreation-Player Fees	75,262	84,598	60,000	60,000	-
Recreation-Superday	71,798	79,523	86,500	80,000	(6,500)
Recreation-Tour de Prairie	5,255	3,770	-	-	-
Recreation - Child Care Programs	576,876	624,336	560,376	560,376	-
Other Youth Programs	4,801	3,731	-	5,000	5,000
Recreation-Other Recreation Programs	101,334	80,605	127,700	100,000	(27,700)
Recreation-Youth Tackle	30,490	32,690	33,500	33,000	(500)
Recreation-Gymnastics	-	-	-	120,000	120,000
Birthday Parties	12,018	11,080	18,000	12,000	(6,000)
Merchandise	6,101	6,548	4,000	-	(4,000)
Subtotal	1,077,082	1,087,954	1,097,076	1,224,453	127,377
INTEREST					
Interest	\$ 27	\$ -	\$ -	\$ -	\$ -
Subtotal	27	-	-	-	-
GRANTS					
State Aquatics Grant	\$ (6,842)	\$ 2,790	\$ -	\$ -	\$ -
Subtotal	(6,842)	2,790	-	-	-
REVENUE FROM RESERVES					
Revenue from Reserves	\$ -	\$ -	\$ 60,479	\$ 112,886	\$ 52,407
Subtotal	-	-	60,479	112,886	52,407
MISCELLANEOUS					
Miscellaneous Donations	\$ (596)	\$ 2,481	\$ 2,000	\$ -	\$ (2,000)
Subtotal	(596)	2,481	2,000	-	(2,000)
TOTAL	\$ 1,069,671	\$ 1,093,224	\$ 1,159,555	\$ 1,337,339	\$ 177,784

RECREATION FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
AQUATICS					
CONTRACTUAL SERVICES					
Professional Services	\$ -	\$ -	\$ -	\$ -	\$ -
Credit Card Charges	5,736	6,777	3,500	-	(3,500)
Advertising	-	-	-	-	-
Maintenance	-	-	-	-	-
Subtotal	5,736	6,777	3,500	-	(3,500)
PARTS AND SUPPLIES					
Recreation Supplies	\$ 423	\$ 10,058	\$ 10,000	\$ 10,000	\$ -
Events and Activities	-	-	-	12,500	12,500
Subtotal	423	10,058	10,000	22,500	12,500
INTRA CITY					
Carryover from Reserves	\$ 1,923	\$ 24,099	\$ -	\$ -	\$ -
Subtotal	1,923	24,099	-	-	-
Total Division 1721	8,082	40,934	13,500	22,500	9,000

PLAYER'S FEES

CONTRACTUAL SERVICES					
Professional Services	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ -
Events and Activities	-	-	5,000	5,000	-
Maintenance	8,797	25,758	25,000	25,000	-
Subtotal	8,797	25,758	35,000	35,000	-
PARTS AND SUPPLIES					
Maintenance Supplies	\$ 26,443	\$ 41,549	\$ 30,000	\$ 30,000	\$ -
Office Supplies	32	-	-	-	-
Subtotal	26,475	41,549	30,000	30,000	-
CAPITAL					
Equipment	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -
Carryover from Reserve	50,000	-	-	-	-
Subtotal	50,000	-	10,000	10,000	-
Total Division 1722	85,271	67,306	75,000	75,000	-

YOUTH TACKLE FOOTBALL

PAYROLL					
Miscellaneous Supervisor	\$ 360	\$ 747	\$ 1,500	\$ 1,500	\$ -
Subtotal	360	747	1,500	1,500	-
CONTRACTUAL SERVICES					
Professional Services	\$ 8,250	\$ 12,895	\$ 10,200	\$ 10,200	\$ -
Licenses and Fees	-	-	200	200	-
Advertising	1,199	490	1,000	1,000	-
Subtotal	9,449	13,385	11,400	11,400	-

RECREATION FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
YOUTH TACKLE FOOTBALL					
PARTS AND SUPPLIES					
Office Supplies	\$ 9		\$ 500	\$ 500	\$ -
Food and Medical Supplies	77	-	2,000	2,000	-
Maintenance Supplies	-	1,100	2,500	2,500	-
Recreation Supplies	1,176	2,125	2,180	2,180	-
Clothing	-	-	1,500	1,500	-
Memorials and Trophies	487	700	2,000	2,000	-
Subtotal	1,749	3,925	10,680	10,680	-
CAPITAL					
Equipment	\$ 11,600	\$ 6,757	\$ 10,000	\$ 10,000	\$ -
Carryover from Reserve	41,590	-	-	-	-
Subtotal	53,190	6,757	10,000	10,000	-
Total Division 1723	64,748	24,813	33,580	33,580	-

RECREATION

PAYROLL

Operations Manager	\$ 6,206	\$ 6,263	\$ -	\$ -	\$ -
Recreation Programmer	-	3,231	3,924	-	(3,924)
Secretary	14,823	8,327	-	-	-
Miscellaneous Supervisor	3,516	2,911	7,000	7,000	-
Gymnastics Specialist	-	-	-	43,037	43,037
Gymnastics Staff				32,000	32,000
Birthday Party Staff	10,131	16,614	20,000	20,000	-
Basketball Supervisor				1,500	1,500
Volleyball Supervisor				6,700	6,700
Neighborhood Facility Supervisor				4,000	4,000
Overtime	637	1,231	1,000	1,000	-
Health Insurance	6,276	5,091	7,365	8,491	1,126
Social Security	2,299	3,752	2,442	8,816	6,374
State Pension	2,750	4,684	1,379	5,862	4,483
Workers Compensation	337	1,228	1,553	5,456	3,903
Longevity	125	515	650	-	(650)
Life Insurance	36	46	96	42	(54)
Performance Pay	-	-	1,156	-	(1,156)
Performance Pay Additives	-	-	273	-	(273)
Subtotal	47,137	53,892	46,838	143,903	97,065

RECREATION FUND

EXPENDITURES

RECREATION	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
CONTRACTUAL SERVICES					
Professional Development	\$ 7,646	\$ 1,936	\$ 6,750	\$ 11,750	\$ 5,000
Professional Services	18,555	20,799	16,000	57,000	41,000
Licenses and Fees	-	1,081	2,000	2,000	-
Credit Card Charges	16,410	15,908	13,000	13,000	-
Advertising	9,714	3,538	4,300	4,300	-
Events and Activities	15,421	9,241	20,000	20,000	-
Telecommunications	532	464	1,000	1,000	-
Rental	8,983	-	4,770	4,770	-
Maintenance	940	3,762	4,500	4,500	-
Subtotal	78,202	56,729	72,320	118,320	46,000
PARTS AND SUPPLIES					
Office Supplies	\$ 950	\$ 576	\$ 800	\$ 800	\$ -
Food and Medical Supplies	2,881	1,876	4,500	4,500	-
Maintenance Supplies	4,792	-	15,000	15,000	-
Recreation Supplies	8,381	18,155	20,000	20,000	-
Clothing	7,548	5,257	7,000	7,000	-
Supplies - Outdoor Recreation Program	3,570	3,119	5,000	5,000	-
Memorials and Trophies	1,122	2,009	4,600	9,600	5,000
Subtotal	29,243	30,994	56,900	61,900	5,000
INTRA CITY					
Cost Allocation	\$ 31,433	\$ 28,499	\$ 24,000	\$ 24,000	\$ -
Fleet Parts and Fuel	-	200	-	-	-
Transfer to Other Funds	-	-	-	761	761
Carryover from Reserves	67,200	36,000	-	-	-
Subtotal	98,633	64,699	24,000	24,761	761
Total Division 1730	253,214	206,314	200,058	348,884	148,826

CHILD CARE PROGRAMS

PAYROLL					
Recreation Programmer I	\$ 43,363	\$ 50,417	\$ 56,298	\$ 57,972	\$ 1,674
Child Care Specialist	53,965	63,342	77,725	80,042	2,317
Temporary/Part Time	-	20,759	-	-	-
Playground Staff	196,005	217,966	200,000	200,000	-
Overtime	19,671	15,038	20,000	20,000	-
Health Insurance	9,251	22,308	30,552	17,394	(13,158)
State Pension	13,549	14,819	16,974	19,026	2,052
Workers Compensation	9,324	11,147	11,383	17,031	5,648
Longevity Pay	1,430	1,560	1,560	1,680	120
Life Insurance	121	134	144	132	(12)
Performance Pay	-	-	3,533	-	(3,533)
Performance Pay Additives	-	-	833	-	(833)
Subtotal	372,295	443,913	446,118	440,793	(5,325)

RECREATION FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
CHILD CARE PROGRAMS					
CONTRACTUAL SERVICES					
Professional Development	\$ 6	\$ -	\$ 750	\$ 750	\$ -
Professional Services	4,039	657	4,469	4,469	-
Licenses and Fees	170	85	300	300	-
Advertising	-	113	1,000	1,000	-
Events and Activities	34,907	25,434	35,000	35,000	-
Telecommunications	345	352	850	850	-
Rental	33,426	36,934	35,000	35,000	-
Maintenance	6,200	6,014	-	-	-
Subtotal	79,093	69,589	77,369	77,369	-
PARTS AND SUPPLIES					
Office Supplies	\$ 262	\$ 966	\$ 4,500	\$ 4,500	\$ -
Food and Medical Supplies	13,506	17,936	21,000	21,000	-
Maintenance Supplies	66	89	700	700	-
Recreation Supplies	7,307	9,753	9,800	9,800	-
Clothing	2,662	2,739	5,000	5,000	-
Subtotal	23,802	31,483	41,000	41,000	-
INTRA CITY					
Fleet Parts Inventory and Fuel	\$ 19,724	\$ 19,654	\$ 35,800	\$ 35,800	\$ -
Transfer to Other Funds	-	-	-	1,522	1,522
Subtotal	19,724	19,654	35,800	37,322	1,522
Total Division 1731	494,915	564,640	600,287	596,484	(3,803)
SOFTBALL/BATTING CAGES					
PAYROLL					
Softball Staff	\$ 5,291	\$ 7,577	\$ 16,180	\$ 16,180	\$ -
Batting Cage Staff	13,032	18,972	19,000	19,000	-
Concessions Staff	-	-	-	20,000	20,000
Overtime	-	-	2,000	2,000	-
Social Security	1,567	1,770	2,900	4,374	1,474
Workers Compensation	589	760	1,600	2,707	1,107
Subtotal	20,479	29,078	41,680	64,262	22,582

RECREATION FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted	Proposed	from 2019 to
			Budget	Budget	2020
SOFTBALL/BATTING CAGES					
CONTRACTUAL SERVICES					
Professional Services	\$ 65,140	\$ 66,189	\$ 70,000	\$ 70,000	\$ -
Advertising	4,948	2,410	1,250	1,250	-
Events and Activities	1,396	1,463	3,000	3,000	-
Telecommunications	-	-	3,000	3,000	-
Maintenance	210	39	100	100	-
Subtotal	71,695	70,101	77,350	77,350	-
PARTS AND SUPPLIES					
Office Supplies	\$ 478	\$ 259	\$ 1,000	\$ 1,000	\$ -
Food and Medical Supplies	100	12	700	700	-
Maintenance Supplies	505	11,469	10,000	10,000	-
Recreation Supplies	9,045	6,534	9,800	9,800	-
Clothing	2,099	3,406	200	200	-
Memorials and Trophies	11,234	7,630	9,900	9,900	-
Subtotal	23,460	29,310	31,600	31,600	-
INTRA CITY					
Carryover from Reserves	\$ 36,085	\$ -	\$ -	\$ -	\$ -
Subtotal	36,085	-	-	-	-
Total Division 1735	151,719	128,489	150,630	173,212	22,582

SUPERDAY/TOUR DE PRAIRIE

PAYROLL					
Recreation Activities Part Time	\$ -	\$ -	\$ 7,000	\$ 7,000	\$ -
Overtime	-	902	500	500	-
Social Security	-	-	500	574	74
Workers Compensation	-	-	250	355	105
Subtotal	-	902	8,250	8,429	179

CONTRACTUAL SERVICES

Professional Development	\$ 68	\$ -	\$ -	\$ -	\$ -
Local Meeting Expense	-	-	100	100	-
Professional Services	-	2,540	4,500	4,500	-
Advertising	15,587	19,523	14,000	15,000	1,000
Events and Activities	33,713	37,556	20,000	20,000	-
Rental	7,334	-	6,500	6,500	-
Subtotal	56,701	59,620	45,100	46,100	1,000

RECREATION FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
SUPERDAY/TOUR DE PRAIRIE	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
PARTS AND SUPPLIES					
Office Supplies	\$ 58	\$ 369	\$ 50	\$ 50	\$ -
Food and Medical Supplies	3,048	3,756	5,500	5,500	-
Maintenance Supplies	154	275	3,700	3,700	-
Recreation Supplies	6,210	3,137	11,800	11,800	-
Clothing	5,957	4,969	9,500	9,500	-
Memorials and Trophies	-	96	2,100	2,100	-
Subtotal	15,426	12,603	32,650	32,650	-
CAPITAL					
Equipment	\$ 330	\$ -	\$ 500	\$ 500	\$ -
Subtotal	330	-	500	500	-
Total Division 1736	72,457	73,125	86,500	87,679	1,179
TOTAL	\$ 1,130,405	\$ 1,105,623	\$ 1,159,555	\$ 1,337,339	\$ 177,784

CDBG FUND

REVENUES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
GRANTS					
CDBG Grant	\$ 394,168	\$ 455,628	\$ 398,422	\$ 506,474	\$ 108,052
CDBG Program Income	25,357	-	-	-	-
HOME Program Income	459	-	-	-	-
Subtotal	419,983	455,628	398,422	506,474	108,052
TOTAL	\$ 419,983	\$ 455,628	\$ 398,422	\$ 506,474	\$ 108,052

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
CDBG GRANTS					
GRANTS					
CHA Senior Services	\$ -	\$ 14,579	\$ -	\$ 8,893	\$ 8,893
Cheyenne Parks	-	83,037	-	193,201	193,201
Chey Transit Bus Tokens	14,920	15,000	-	-	-
CLIMB Wyoming	6,760	-	10,000	15,000	5,000
CHOP	36	12	5,000	-	(5,000)
COMECA	-	38,292	-	40,000	40,000
Drainage	1,800	214,251	-	-	-
Fire Smoke Detectors	4,248	-	-	-	-
H&CD - HAND	-	385	10,000	-	(10,000)
H&CD - Sidewalk Program (GS)	16,427	-	-	-	-
Habitat for Humanity	89,800	-	35,000	85,000	50,000
LCCC-Scholarship	3,080	535	5,000	5,000	-
NEEDS Crisis Food Assistance/Bus Tokens	19,920	12,500	40,000	40,000	-
NEEDS Facility Upgrades	-	-	-	40,000	40,000
Peak Wellness Center	-	19,800	-	-	-
Safe Harbor	175,000	-	-	-	-
Salvation Army	14,920	12,500	-	-	-
Wyo Independent Living	7,475	-	-	-	-
City-Neighborhood Infrastructure	-	-	214,738	-	(214,738)
Subtotal	354,386	410,891	319,738	427,094	107,356
Total Division 1930	354,386	410,891	319,738	427,094	107,356

CDBG FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted	Proposed	from 2019 to
			Budget	Budget	2020
CDBG ADMINISTRATION					
PAYROLL					
Manager of Community Development	\$ 38,733	\$ 39,580	\$ 39,311	\$ 40,499	\$ 1,188
Health Insurance	10,046	11,582	13,108	12,538	(570)
Social Security	2,834	2,879	3,007	2,368	(639)
State Pension	4,984	5,058	4,961	4,215	(746)
Workers Compensation	136	168	170	1,465	1,295
Longevity Pay	758	765	765	765	-
Mileage Allowance	6	22	-	-	-
Performance Pay	-	-	1,172	-	(1,172)
Performance Pay Additives	-	-	276	-	(276)
Subtotal	57,532	60,089	62,806	61,886	(920)
CONTRACTUAL SERVICES					
Professional Development	\$ 673	\$ 671	\$ 1,000	\$ 1,000	\$ -
Local Meeting Expense	194	337	350	350	-
Advertising	1,412	478	700	700	-
Postage and Freight	234	86	200	200	-
Telecommunications	330	390	375	375	-
Electric/Natural Gas	-	-	-	-	-
Subtotal	4,658	2,798	3,825	4,287	462
PARTS AND SUPPLIES					
Office Supplies	\$ 387	\$ 1,171	\$ 814	\$ 814	\$ -
Subtotal	387	1,171	814	814	-
INTRA CITY					
Cost Allocation	\$ 12,049	\$ 13,331	\$ 11,089	\$ 11,089	\$ -
Transfer to Other Funds	-	-	-	1,154	1,154
Fleet Parts Inventory and Fuel	-	-	150	150	-
Subtotal	12,049	13,331	11,239	12,393	1,154
Total Division 1925	74,626	77,388	78,684	79,380	696
TOTAL	\$ 429,012	\$ 488,279	\$ 398,422	\$ 506,474	\$ 108,052

LAW ENFORCEMENT GRANTS FUND

REVENUE

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
GRANTS					
Victim Assistance Grant	\$ 107,871	\$ 142,854	\$ 173,584	\$ 123,032	(50,552)
Tobacco Prevention Grant	6,375	9,690	-	-	-
Underage Drinking Grant	19,025	22,236	-	-	-
Highway Safety Grant	51,780	58,088	-	-	-
Violence Against Women Grant (CARI)	111,807	95,508	-	-	-
Miscellaneous Police Grants	176,861	183,420	48,000	48,000	-
Subtotal	473,720	511,796	221,584	171,032	(50,552)
TOTAL	\$ 473,720	\$ 511,796	\$ 221,584	\$ 171,032	\$ (50,552)

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
VICTIM'S ASSISTANCE					
PAYROLL					
Operations Manager	\$ 48,099	\$ 48,457	\$ 48,099	\$ 49,527	1,428
Victim Assistant Staff Advocate	55,254	69,638	66,039	68,019	1,980
Temporary/Part Time	-	602	-	-	-
Overtime	5,725	6,187	8,000	-	(8,000)
Health Insurance	6,273	17,390	16,470	18,814	2,344
Social Security	8,566	9,309	9,344	9,130	(214)
State Pension	14,188	15,169	15,414	16,255	841
Workers Compensation	3,181	3,028	4,043	5,651	1,608
Longevity Pay	1,800	1,800	1,800	1,800	-
Life Insurance	100	123	144	138	(6)
Performance Pay	-	-	3,424	-	(3,424)
Performance Pay Additives	-	-	807	-	(807)
Subtotal	143,185	171,702	173,584	169,333	(4,251)
CONTRACTUAL SERVICES					
Professional Development	\$ 656	\$ 4,845	\$ -	\$ -	-
Advertising	4,111	3,080	-	-	-
Telecommunications	775	849	-	-	-
Victims Assistance	7,678	15,160	-	-	-
Subtotal	13,219	23,933	-	-	-
PARTS AND SUPPLIES					
Office Supplies	\$ 1,874	\$ 5,053	\$ -	\$ -	-
Subtotal	1,874	5,053	-	-	-
INTRA CITY					
Transfer to Other Funds	-	-	-	1,699	1,699
Subtotal	-	-	-	1,699	1,699
Total Division 1516	158,279	200,688	173,584	171,032	(2,552)

LAW ENFORCEMENT GRANTS FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
TOBACCO PREVENTION					
CAPITAL					
Overtime	\$ 6,960	\$ 6,750	\$ -	\$ -	\$ -
Subtotal	6,960	6,750	-	-	-
CONTRACTUAL SERVICES					
Professional Services	\$ 2,320	\$ 2,280	\$ -	\$ -	\$ -
Subtotal	2,320	2,280	-	-	-
Total Division 1518	9,280	9,030	-	-	-
UNDERAGE DRINKING					
PAYROLL					
Overtime	\$ 19,025	\$ 19,283	\$ -	\$ -	\$ -
Subtotal	19,025	19,283	-	-	-
CONTRACTUAL SERVICES					
Professional Services	\$ -	\$ 6,916	\$ -	\$ -	\$ -
Subtotal	-	6,916	-	-	-
Total Division 1520	19,025	26,200	-	-	-
TASK FORCE - ARRA					
PAYROLL					
Police Officer	\$ 37,823	\$ 48,555	\$ 48,000	\$ -	\$ (48,000)
Subtotal	37,823	48,555	48,000	-	(48,000)
Total Division 1521	37,823	48,555	48,000	-	(48,000)
CARI GRANT					
PAYROLL					
Temporary/Part Time	\$ 28,411	\$ 20,832	\$ -	\$ -	\$ -
Overtime	32,486	29,179	-	-	-
Social Security	2,461	2,201	-	-	-
State Pension	3,342	2,873	-	-	-
Police Pension	2,579	2,724	-	-	-
Workers Compensation	1,774	1,772	-	-	-
Subtotal	71,053	59,580	-	-	-
CONTRACTUAL SERVICES					
Professional Services	\$ 40,928	\$ 35,852	\$ -	\$ -	\$ -
Subtotal	40,928	35,852	-	-	-
PARTS AND SUPPLIES					
Office Supplies	\$ 521	\$ -	\$ -	\$ -	\$ -
Subtotal	521	-	-	-	-
Total Division 1528	112,501	95,432	-	-	-

LAW ENFORCEMENT GRANTS FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
MISC. POLICE GRANTS					
MISCELLANEOUS					
Highway Safety Grant	\$ 51,546	\$ 59,461	\$ -	\$ -	\$ -
Alcohol Inspection	12,720	13,520	-	-	-
Sams Club Canine Grant			-	-	-
Bulletproof Vest Program	5,860	12,490	-	-	-
JAG Grant	39,001	46,081	-	-	-
WalMart Victim Assistance Grant			-	-	-
Pathfinder Grant			-	-	-
Victim's Assistance - Sam's Club Grant	238	882	-	-	-
Highway Safety Grant	53,745	38,852	-	-	-
Police Grants	541	1,273	-	-	-
Subtotal	163,650	172,560	-	-	-
Total Division 1530	163,650	172,560	-	-	-
TOTAL	\$ 500,557	\$ 552,464	\$ 221,584	\$ 171,032	\$ (50,552)

TRANSPORTATION PLANNING FUND

REVENUE

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
INTERGOVERNMENTAL REVENUE					
County Subsidy	\$ 42,664	\$ 35,811	\$ 41,520	\$ 41,373	\$ (147)
City Subsidy	35,066	38,075	41,520	41,373	(147)
Subtotal	77,730	73,886	83,040	82,746	(294)
GRANTS					
Dept Transportation thru WYDOT	\$ 811,916	\$ 641,722	\$ 787,057	\$ 787,351	\$ 294
Subtotal	811,916	641,722	787,057	787,351	294
TOTAL	\$ 889,646	\$ 715,608	\$ 870,097	\$ 870,097	\$ (0)

TRANSPORTATION PLANNING FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
PAYROLL					
Director of MPO	\$ 83,229	\$ 83,563	\$ 83,205	\$ 85,699	\$ 2,494
GIS Coordinator	57,712	58,070	57,712	59,449	1,737
Office Manager	16,866	-	-	-	-
Senior Staff Engineer	62,057	5,388	72,000	85,020	13,020
Planner II	52,234	52,592	52,234	52,233	(1)
Senior Planning Tech	25,001	46,487	50,000	59,000	9,000
Health Insurance	52,307	56,820	82,821	58,756	(24,065)
Social Security	22,055	18,086	24,109	26,347	2,238
State Pension	37,547	31,194	39,772	46,907	7,135
Workers Compensation	8,190	8,222	9,139	16,307	7,168
Longevity Pay	3,210	3,700	1,900	3,000	1,100
Life Insurance	228	199	240	192	(48)
Performance Pay	-	-	9,319	-	(9,319)
Performance Pay Additives	-	-	2,197	-	(2,197)
Subtotal	420,635	364,321	484,648	492,911	8,263
CONTRACTUAL SERVICES					
Professional Development	\$ 1,923	\$ 6,241	\$ 8,000	\$ 8,000	\$ -
Local Meeting Expense	248	367	400	400	-
Dues and Subscriptions	1,871	110	1,400	1,400	-
Professional Services	409,881	250,567	301,249	284,301	(16,948)
Advertising	5,838	13,965	9,500	9,500	-
Postage and Freight	76	61	600	600	-
Transit Planning Expense	41,829	12,674	15,000	20,350	5,350
Telecommunications	330	390	1,000	1,000	-
Light, Fuel and Power	-	-	2,700	2,700	-
Rental	-	24,111	28,700	27,000	(1,700)
Maintenance	4,900	8,027	8,400	9,050	650
Subtotal	466,896	316,514	376,949	364,301	(12,648)
PARTS AND SUPPLIES					
Office Supplies	\$ 1,789	\$ 2,605	\$ 2,500	\$ 2,500	\$ -
Subtotal	1,789	2,605	2,500	2,500	-
CAPITAL					
Equipment	\$ 7,513	\$ 3,567	\$ 5,000	\$ 4,000	\$ (1,000)
Subtotal	7,513	3,567	5,000	4,000	(1,000)
INTRA CITY					
Cost Allocation	\$ 25,302	\$ 5,798	\$ -	\$ -	\$ -
Transfer to Other Funds	-	-	-	5,385	-
Fleet Parts and Fuel	977	500	1,000	1,000	-
Subtotal	26,279	6,298	1,000	6,385	-
TOTAL	\$ 923,112	\$ 693,305	\$ 870,097	\$ 870,097	\$ (5,385)

TRANSIT FUND

REVENUE					
	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
INTERGOVERNMENTAL REVENUE					
County Subsidy	\$ 77,500	\$ 81,375	\$ 81,375	\$ 81,375	\$ -
Subtotal	77,500	81,375	81,375	81,375	-
MISCELLANEOUS					
Miscellaneous Donations	\$ 2,027	\$ 1,107	\$ 1,000	\$ 1,000	\$ -
Property Sales	34,616	-	-	-	-
Miscellaneous	1,200	-	-	-	-
Program Income	14,920	15,000	-	200,000	200,000
Subtotal	52,763	16,107	1,000	201,000	200,000
GRANTS					
State Grants	\$ 3,580	\$ 3,575	\$ 3,889	\$ 3,889	\$ -
State 5311 Funds	112,290	224,580	112,290	112,290	-
City Transportation Grant	-	-	-	-	-
Federal Transportation Grant	673,440	1,310,555	1,391,735	1,376,580	(15,155)
Transportation Program Income	171,654	153,887	196,000	-	(196,000)
IIIB Federal Grants	41,564	41,558	45,598	45,598	-
Subtotal	1,002,528	1,734,155	1,749,512	1,538,357	(211,155)
TRANSFERS					
Transfers from General Fund	\$ 300,000	\$ 300,000	\$ 615,275	\$ 300,000	\$ (315,275)
Subtotal	300,000	300,000	615,275	300,000	(315,275)
REVENUE FROM RESERVES					
Revenue from Reserves	\$ -	\$ -	\$ -	\$ 311,592	\$ 311,592
Subtotal	-	-	-	311,592	311,592
TOTAL	\$ 1,432,792	\$ 2,131,637	\$ 2,447,162	\$ 2,432,324	\$ (14,838)

TRANSIT FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
PAYROLL					
Director of Transit	\$ 63,751	\$ 80,358	\$ 80,000	\$ 82,413	\$ 2,413
Assistant Director of Transit	-	-	58,240	59,990	1,750
Operations Manager	51,658	51,818	93,258	53,208	(40,050)
Transit Manager	49,905	54,958	-	-	-
Operations Coordinator	28,654	30,285	32,240	42,850	10,610
Dispatcher				34,280	34,280
Transit Dispatch Lead	44,175	44,533	44,175	45,512	1,337
Transit Dispatch Scheduler	34,538	52,378	67,818	35,569	(32,249)
Transit Bus Driver	366,670	364,636	382,000	371,307	(10,693)
Temporary/Part Time	354,839	321,813	325,000	350,000	25,000
Overtime	4,632	2,146	7,000	8,000	1,000
Health Insurance	160,879	186,850	200,000	197,230	(2,770)
Social Security	74,569	73,819	81,000	83,231	2,231
State Pension	96,776	89,971	95,500	99,424	3,924
Workers Compensation	27,873	31,780	33,000	51,516	18,516
Longevity Pay	5,860	6,980	7,500	4,860	(2,640)
Life Insurance	720	759	945	834	(111)
Performance Pay	-	-	21,662	-	(21,662)
Performance Pay Additives	-	-	5,144	-	(5,144)
Subtotal	1,365,502	1,393,084	1,534,482	1,520,225	(14,257)
CONTRACTUAL SERVICES					
Local Meeting Expense	\$ 68	\$ -	\$ 100	\$ 100	\$ -
Dues and Subscriptions	1,131	1,131	1,130	1,130	-
Professional Services	32,316	39,249	32,500	30,000	(2,500)
Postage and Freight	434	277	600	600	-
Insurance	11,234	13,744	14,000	17,000	3,000
Non Insured Loss	2,605	(3,123)	5,000	5,000	-
Telecommunications	5,723	5,185	6,000	11,000	5,000
Electric/Natural Gas	7,489	7,564	8,000	9,000	1,000
Maintenance	5,315	4,813	5,000	5,000	-
Subtotal	66,315	68,839	72,330	78,830	6,500
PARTS AND SUPPLIES					
Office Supplies	\$ 222	\$ 344	\$ 600	\$ 600	\$ -
Maintenance Supplies	991	464	800	800	-
Clothing	7,452	3,350	3,000	3,000	-
Small Equipment	4,687	1,058	3,000	3,000	-
Subtotal	13,352	5,217	7,400	7,400	-
CAPITAL					
Furniture and Fixtures	\$ 2,478	\$ 486	\$ 1,000	\$ 1,000	\$ -
Equipment	-	200,857	74,950	75,000	50
Motor Vehicles	-	398,469	300,000	300,000	-
Subtotal	2,478	599,812	375,950	376,000	50

TRANSIT FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
INTRA CITY					
Cost Allocation	\$ 50,362	\$ 25,606	\$ 50,000	\$ 50,000	\$ -
Fleet Inventory Parts	170,091	185,435	250,000	225,000	(25,000)
Fleet Inventory Fuel	122,107	115,579	155,000	155,000	-
Fleet Parts and Fuel	(30)	-	-	-	-
Transfer to Other Funds	-	-	-	17,869	17,869
Building Maintenance	2,081	1,425	2,000	2,000	-
Subtotal	344,611	328,045	457,000	449,869	(7,131)
TOTAL	\$ 1,792,257	\$ 2,394,997	\$ 2,447,162	\$ 2,432,324	\$ (14,838)

JUVENILE JUSTICE FUND

REVENUE					
	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted	Proposed	from 2019
			Budget	Budget	to 2020
INTERGOVERNMENTAL REVENUE					
County Subsidy	\$ 77,007	\$ 55,835	\$ 48,000	\$ 54,000	\$ 6,000
Subtotal	77,007	55,835	48,000	54,000	6,000
INTEREST					
Interest	\$ 1,384	\$ 3,041	\$ 2,000	\$ 5,000	\$ 3,000
Subtotal	1,384	3,041	2,000	5,000	3,000
MISCELLANEOUS					
Chemical Testing	\$ 7,073	\$ 4,661	\$ 7,000	\$ 6,500	\$ (500)
Subtotal	7,073	4,661	7,000	6,500	(500)
GRANTS					
State Grants	\$ 46,894	\$ 928	\$ -	\$ -	\$ -
Subtotal	46,894	928	-	-	-
REVENUE FROM RESERVES					
Revenue from Reserves	\$ -	\$ -	\$ 16,037	\$ 14,909	\$ (1,128)
Subtotal	-	-	16,037	14,909	(1,128)
TOTAL	\$ 132,357	\$ 64,465	\$ 73,037	\$ 80,409	\$ 7,372

JUVENILE JUSTICE FUND

EXPENDITURES

COUNTY	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Probation Officer	\$ 34,774	\$ 34,833	\$ 39,080	\$ 40,250	\$ 1,170
Temporary/Part-Time	-	-	-	7,000	7,000
Health Insurance	6,889	7,838	8,556	8,491	(65)
Social Security	2,590	2,722	2,930	3,615	685
State Pension	4,389	4,561	4,932	5,482	550
Workers Compensation	120	151	151	1,944	1,793
Life Insurance	42	42	48	42	(6)
Performance Pay	-	-	1,055	-	(1,055)
Performance Pay Additives	-	-	248	-	(248)
Subtotal	48,803	50,148	57,000	66,823	9,823
CONTRACTUAL SERVICES					
Professional Development	\$ -	\$ 232	\$ -	\$ 500	\$ 500
Professional Services	-	311	-	500	500
Subtotal	-	543	-	1,000	1,000
PARTS AND SUPPLIES					
Office Supplies	\$ 5,145	\$ 6,551	\$ -	\$ 6,000	\$ 6,000
Subtotal	5,145	6,551	-	6,000	6,000
INTRA CITY					
Cost Allocation	\$ 1,566	\$ 1,632	\$ -	\$ 1,600	\$ 1,600
Transfer to Other Funds	-	-	-	761	761
Fleet Parts and Fuel	321	681	-	500	500
Subtotal	1,887	2,313	-	2,861	2,861
Total Division 1222	55,835	59,554	57,000	76,684	19,684

JUVENILE JUSTICE FUND

EXPENDITURES

LARAMIE CO. JUVENILE SERVICES	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
PAYROLL					
Probation Officer	\$ -	\$ -	\$ 5,824		\$ (5,824)
Community Services Coordinator	12,666	1,668	-		-
Temporary/Part Time	6,706	3,227	-		-
Social Security	575	247	445		(445)
Workers Compensation	202	107	193		(193)
Subtotal	20,148	5,249	6,462	-	(6,462)
CONTRACTUAL SERVICES					
Professional Development	\$ -	\$ 232	\$ 300	\$ -	\$ (300)
Telecommunications	142	549	625	625	-
Subtotal	142	781	925	625	(300)
PARTS AND SUPPLIES					
Office Supplies	\$ 1,533	\$ 206	\$ 500	\$ 250	\$ (250)
Food and Medical Supplies	549	281	250	250	-
Subtotal	2,082	488	750	500	(250)
CAPITAL					
Equipment	\$ 107	\$ -	\$ -	\$ -	\$ -
Subtotal	107	-	-	-	-
INTRA CITY					
Cost Allocation and Fleet Parts and Fuel	\$ 521	\$ 505	\$ 600	\$ 600	\$ -
Subtotal	521	505	600	600	-
Total Division 1225	23,000	7,022	8,737	1,725	(7,012)

JUVENILE JUSTICE FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
DIVERSION/TRANSITIONAL	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
PAYROLL					
Court Services Coordinator	\$ 17,000	\$ 51,358	\$ -	\$ -	\$ -
Counselor II	2,441	-	-	-	-
Assistant Court Services	32,074	-	-	-	-
Temporary/Part Time	14,748	6,962	5,300	-	(5,300)
Social Security	5,136	4,530	-	-	-
State Pension	6,398	6,550	-	-	-
Workers Compensation	666	442	-	-	-
Longevity	880	900	-	-	-
Life Insurance	49	48	-	-	-
Subtotal	79,392	70,790	5,300	-	(5,300)
CONTRACTUAL SERVICES					
Professional Services	\$ 238	\$ -	\$ -	\$ -	\$ -
Subtotal	238	-	-	-	-
INTRA CITY					
Cost Allocation	\$ 2,298	\$ 1,997	\$ 2,000	\$ 2,000	\$ -
Subtotal	2,298	1,997	2,000	2,000	-
Total Division 1226	81,928	72,787	7,300	2,000	(5,300)
ONE CHURCH ONE CHILD					
PAYROLL					
Temporary/Part Time	\$ 4,463	\$ -	\$ -	\$ -	\$ -
Social Security	341	-	-	-	-
Workers Compensation	129	-	-	-	-
Subtotal	4,933	-	-	-	-
INTRA CITY					
Cost Allocation	\$ 164	\$ -	\$ -	\$ -	\$ -
Fleet Parts and Fuel	757	-	-	-	-
Subtotal	921	-	-	-	-
Total Division 1232	5,854	-	-	-	-
TOTAL	\$ 166,618	\$ 139,363	\$ 73,037	\$ 80,409	\$ 7,372

SPECIAL FRIENDS FUND

REVENUE						
	2017	2018	2019	2020	\$ Change	
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020	
MISCELLANEOUS						
Special Events	\$ 11,240	\$ 6,990	\$ 15,000	\$ 15,000	\$ -	
Miscellaneous Donations	4,553	557	100	100	-	
Subtotal	15,793	7,547	15,100	15,100	-	
GRANTS						
Grants from Agencies and Individuals	\$ 3,300	\$ 1,000			\$ -	
United Way	65,000	60,465	60,000	60,000	-	
Subtotal	68,300	61,465	60,000	60,000	-	
REVENUE FROM RESERVES						
Revenue from Reserves	\$ -	\$ -	\$ 2,294	\$ 1,263	\$ (1,031)	
Subtotal	-	-	2,294	1,263	(1,031)	
TOTAL	\$ 84,093	\$ 69,012	\$ 77,394	\$ 76,363	\$ (1,031)	

SPECIAL FRIENDS FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
YOUTH ALTERNATIVES					
PAYROLL					
Case Manager	\$ 31,600	\$ 40,467	\$ 40,000	\$ 30,905	\$ (9,095)
Temporary/Part Time	4,408	-	-	-	-
Health Insurance	11,527	15,443	16,860	12,145	(4,715)
Social Security	2,670	2,813	3,527	2,211	(1,316)
State Pension	4,120	5,198	5,300	3,240	(2,060)
Workers Compensation	128	172	172	1,126	954
Longevity	786	1,080	900	810	(90)
Life Insurance	42	48	48	36	(12)
Performance Pay	-	-	1,200	-	(1,200)
Performance Pay Additives	-	-	283	-	(283)
Subtotal	55,281	65,222	68,290	50,472	(17,818)
CONTRACTUAL SERVICES					
Professional Development	\$ -	\$ 232	\$ 500	\$ 300	\$ (200)
Professional Services	-	360	250	4,500	4,250
Telecommunications	175	533	625	625	-
Events and Activities	-	-	125	150	25
Electric/Natural Gas	1,376	1,415	1,500	1,200	(300)
Subtotal	1,551	2,540	3,000	6,775	3,775
PARTS AND SUPPLIES					
Office Supplies	\$ 157	\$ 89	\$ 150	\$ 150	\$ -
Food and Medical Supplies	56	-	100	150	50
Subtotal	212	89	250	300	50
INTRA CITY					
Cost Allocation	\$ 2,076	\$ 2,243	\$ 2,171	\$ 2,562	\$ 391
Transfer to Other Funds	-	-	-	1,154	1,154
Fleet Parts and Fuel	121	12	100	100	-
Subtotal	2,197	2,255	2,271	3,816	1,545
MISCELLANEOUS					
Special Events	\$ 14,500	\$ 11,482	\$ 1,289	\$ 15,000	\$ 13,711
Subtotal	14,500	11,482	1,289	15,000	13,711
Total Division 1221	73,741	81,588	75,100	76,363	1,263
OUTREACH					
CONTRACTUAL SERVICES					
Professional Services	\$ -	\$ 439	\$ 553	\$ -	\$ (553)
Events and Activities	-	1,125	541	-	(541)
Subtotal	-	1,564	1,094	-	(1,094)
PARTS AND SUPPLIES					
Office Supplies	\$ 1,877	\$ 1,603	\$ 1,200	\$ -	\$ (1,200)
Food and Medical Supplies	336	305	-	-	-
Subtotal	2,214	1,908	1,200	-	(1,200)
Total Division 1233	2,214	3,472	2,294	-	(2,294)
TOTAL	\$ 75,955	\$ 85,060	\$ 77,394	\$ 76,363	\$ (1,031)

CAPITAL PROJECT FUNDS



1% SALES TAX FUND

REVENUES					
	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted	Proposed	from 2019 to
			Budget	Budget	2020
INTERGOVERNMENTAL REVENUE					
1% Optional Sales Tax	\$ 13,190,132	\$ 14,507,960	\$ 9,879,670	\$ 10,625,000	\$ 745,330
Subtotal	13,190,132	14,507,960	9,879,670	10,625,000	745,330
INTEREST					
Interest	\$ 3,576	\$ 2,512	\$ 105,000	\$ 95,000	\$ (10,000)
Gain (Loss) on Invest	266,683	217,974	-	-	-
Change in Fair Market	(310,846)	(206,200)	-	-	-
Subtotal	(40,587)	14,286	105,000	95,000	(10,000)
MISCELLANEOUS					
Miscellaneous	518.93	\$ 42,125	\$ -	\$ -	\$ -
Subtotal	519	42,125	-	-	-
REVENUE FROM RESERVES					
Revenue from Reserves	\$ -	\$ -	\$ 1,200,655	\$ 179,926	\$ (1,020,729)
Subtotal	-	-	1,200,655	179,926	(1,020,729)
TOTAL	\$ 13,150,065	\$ 14,564,371	\$ 11,185,325	\$ 10,899,926	\$ (285,399)

1% SALES TAX FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
1% ADMINISTRATION					
PAYROLL					
Director of 1% Projects/Deputy Director	\$ 44,371	\$ 87,919	\$ -	\$ -	\$ -
Deputy City Engineer	8,564	8,785	-	-	-
Staff Engineer	25,062	10,682	61,007		(61,007)
1% Construction Inspector I	58,541	46,118	-	-	-
Project Information Officer	49,979	50,310	-	-	-
1% Construction Manager	60,704	70,358	70,000	63,003	(6,997)
Concrete Finisher Foreman	44,149	-	-	-	-
Construction Inspector II	130,513	120,517	190,683	143,921	(46,762)
Construction Inspector III	-	-	-	54,579	54,579
Engineering Tech I	39,624	33,865	39,624	-	(39,624)
Concrete Finisher I	33,215	-	-	-	-
Chief Construction Inspector	-	25,480	-	-	-
Secretary	31,194	24,322	31,342	31,200	(142)
Temporary/Part Time	-	-	10,000	10,000	-
Overtime	1,353	2,798	5,000	5,000	-
Health Insurance	155,146	162,489	166,322	113,724	(52,598)
Social Security	38,764	35,315	31,186	22,608	(8,578)
State Pension	67,333	60,543	50,185	40,250	(9,935)
Workers Compensation	13,268	13,824	12,650	13,993	1,343
Longevity Pay	7,581	5,215	5,460	2,820	(2,640)
Uniform Allowance	880	550	550	550	-
Life Insurance	568	423	596	288	(308)
Performance Pay	-	-	10,309	-	(10,309)
Performance Pay Additives	-	-	2,430	-	(2,430)
Subtotal	810,809	759,512	687,344	501,936	(185,408)
CONTRACTUAL SERVICES					
Professional Development	\$ 9,451	\$ 4,408	\$ 15,000	\$ 15,000	\$ -
Local Meeting Expense	-	-	1,000	2,000	1,000
Dues and Subscriptions	1,269	4,773	1,500	1,500	-
Professional Services	35,150	45,780	60,000	60,000	-
Advertising	5,156	2,457	4,000	4,000	-
Telecommunications	5,193	4,455	12,000	12,000	-
Rental	26,000	15,500	12,000	12,000	-
Maintenance	400	480	1,000	1,000	-
Subtotal	82,620	77,852	106,500	107,500	1,000
PARTS AND SUPPLIES					
Office Supplies	\$ 5,288	\$ 6,087	\$ 7,381	\$ 7,500	\$ 119
Food and Medical Supplies	487	615	600	1,000	400
Maintenance Supplies	1,249	200	2,000	5,000	3,000
Clothing	718	140	1,000	1,000	-
Small Equipment	1,076	7,361	4,000	5,000	1,000
Subtotal	8,817	14,404	14,981	19,500	4,519

1% SALES TAX FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted	Proposed	from 2019 to
1% ADMINISTRATION			Budget	Budget	2020
CAPITAL					
Equipment	\$ -	\$ 675	\$ 1,000	\$ 30,000	\$ 29,000
Motor Vehicles	27,218	-	35,000	-	(35,000)
Subtotal	27,218	675	36,000	30,000	(6,000)
INTRA CITY					
Cost Allocation	\$ 130,879	\$ 119,170	\$ 100,000	\$ 100,000	\$ -
Fleet Inventory Parts	20,876	12,168	40,000	40,000	-
Transfer to Other Funds	-	-	-	10,490	10,490
Subtotal	151,755	131,338	140,000	150,490	10,490
MISCELLANEOUS					
United Way	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ -
General Discretionary	-	-	5,000	5,000	-
Subtotal	10,500	10,500	15,500	15,500	-
Total Division 2610	1,091,719	994,282	1,000,325	824,926	(175,399)

FIRE DEPARTMENT

CONTRACTURAL SERVICES					
Professional Development	\$ -	\$ 734	\$ -	\$ -	\$ -
Professional Services	103,078	155,951	70,000	70,000	-
Maintenance	112,861	58,381	60,000	60,000	-
Subtotal	215,939	215,066	130,000	130,000	-
PARTS AND SUPPLIES					
Small Equipment	\$ 39,496	\$ 26,864	\$ 28,250	\$ 28,250	\$ -
Subtotal	39,496	26,864	28,250	28,250	-
CAPITAL					
Equipment	\$ 64,549	\$ 27,011	\$ 50,000	\$ 50,000	\$ -
Motor Vehicles	2,300	202,700	100,000	100,000	-
Subtotal	66,849	229,711	150,000	150,000	-
Total Division 2612	322,284	471,640	308,250	308,250	-

POLICE DEPARTMENT

CAPITAL					
Equipment	\$ 48,683	\$ 55,069	\$ 28,000	\$ -	\$ (28,000)
Motor Vehicles	235,362	1,064,344	508,250	541,250	33,000
Buildings	-	-	5,000	-	(5,000)
Subtotal	284,045	1,119,414	541,250	541,250	-
Total Division 2613	284,045	1,119,414	541,250	541,250	-

1% SALES TAX FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
COMMUNITY REC & EVENTS					
PAYROLL					
Sprinkler Tech/Plumber	\$ 32,370	\$ 326	\$ 34,320	\$ 35,361	\$ 1,041
Sr. Arborist	24,139	25,151	-	-	-
Arborist I	-	-	73,736	73,736	(0)
Overtime	1,076	1,018	-	-	-
Health Insurance	24,272	39,795	22,954	40,285	17,331
Social Security	4,105	6,058	10,892	8,346	(2,546)
State Pension	7,267	10,594	17,968	14,859	(3,109)
Workers Compensation	1,655	2,779	3,822	5,166	1,344
Life Insurance	84	104	192	132	(60)
Irrigation Tech	-	63,870	-	-	-
Performance Pay	-	-	3,241	-	(3,241)
Performance Pay Additives	-	-	875	-	(875)
Subtotal	94,967	149,696	168,000	177,885	9,885
CONTRACTURAL SERVICES					
Right of Way Operating Costs - Grounds	\$ 19,472	\$ 9,923	\$ -	\$ 50,000	\$ 50,000
Right of Way Operating Costs - Forestry	3,783	959	-	50,000	50,000
Professional Services	31,805	26,085	-	-	-
Maintenance	100,915	14,186	75,000	-	(75,000)
Subtotal	155,974	51,153	75,000	100,000	25,000
CAPITAL					
Equipment	\$ 92,071	\$ 338,333	\$ 92,000	\$ 211,679	\$ 119,679
Motor Vehicles	139,849	6,284	268,250	-	(268,250)
Subtotal	231,920	344,617	360,250	211,679	(148,571)
INTRACITY					
Transfer to Other Funds	\$ -	\$ -	\$ -	\$ 3,686	\$ 3,686
Subtotal	-	-	-	3,686	3,686
Total Division 2614	482,860	545,465	603,250	493,250	(110,000)
OTHER PROJECTS					
CAPITAL					
Energy Efficiency Projects	\$ 101,850	\$ 41,428	\$ -	\$ -	\$ -
Equipment	64,946	155,527	179,250	179,250	-
Human Services	-	-	250,000	250,000	-
Subtotal	166,796	196,955	429,250	429,250	-
MISCELLANEOUS					
Airport	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ -
Economic Development	200,000	200,000	200,000	200,000	-
Unallocated Human Service Agencies	433,500	749,179	-	-	-
City/County Health	70,500	70,500	70,500	70,500	-
Cheyenne Animal Shelter	45,000	45,000	22,500	22,500	-
Subtotal	809,000	1,124,679	353,000	353,000	-
Total Division 2615	975,796	1,321,634	782,250	782,250	-

1% SALES TAX FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
STREET AND ALLEY					
PAYROLL					
Snow Removal Overtime	\$ 34,421	\$ 33,035	\$ 30,000	\$ 30,000	\$ -
Subtotal	34,421	33,035	30,000	30,000	-
CONTRACTURAL SERVICES					
Professional Services	\$ 42,629	\$ 16,646	\$ 60,000	\$ 60,000	\$ -
Emergency Snow Removal	-	-	30,000	30,000	-
Subtotal	42,629	16,646	90,000	90,000	-
PARTS AND SUPPLIES					
Street and Traffic Supplies	\$ 33,290	\$ 70,019	\$ 30,000	\$ 30,000	\$ -
Asphalt	214,123	230,496	150,000	150,000	-
Sand and Aggregates	29,757	11,444	25,000	25,000	-
Salt	288,466	176,324	400,000	400,000	-
Subtotal	565,636	488,283	605,000	605,000	-
CAPITAL					
Equipment	\$ 4,650	\$ 50,171	\$ 400,000	\$ 400,000	\$ -
Motor Vehicles	459,863	-	-	-	-
5th Street Over Crow Creek	-	-	-	1,000,000	1,000,000
19th Street Rehab Project	1,091,551	28,814	-	-	-
Prairie & Frontier Mall Drive	17,292	15,018	-	-	-
Evers Blvd	-	91,165	1,000,000	-	(1,000,000)
Crack Seal	-	-	-	400,000	400,000
Miscellaneous Concrete	523,618	180,097	-	1,000,000	1,000,000
Concrete Street Repair	11,056	-	500,000	-	(500,000)
Mill and Overlay Projects	2,304,215	2,521,479	1,500,000	1,000,000	(500,000)
Mill and Overlay Design	2,223	53,967	-	100,000	100,000
Street Renovation	28,287	11,582	50,000	550,000	500,000
Slurry/Chip/Micro Projects	27,631	1,361,114	2,500,000	1,500,000	(1,000,000)
Subtotal	4,470,387	4,313,407	5,950,000	5,950,000	-
Total Division 2616	5,113,073	4,851,372	6,675,000	6,675,000	-

1% SALES TAX FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
TRAFFIC DIVISION					
CONTRACTURAL SERVICES					
Professional Services	\$ 178,641	\$ 306,469	\$ 225,000	\$ 150,000	\$ (75,000)
Subtotal	178,641	306,469	225,000	150,000	(75,000)
PARTS AND SUPPLIES					
Street and Traffic Supplies	\$ 17,506	\$ 44,506	\$ 50,000	\$ 25,000	\$ (25,000)
Street and Traffic Paints	41,506	50,086	50,000	25,000	(25,000)
Street and Traffic Posts/Signs	34,699	32,319	50,000	25,000	(25,000)
Subtotal	93,711	126,911	150,000	75,000	(75,000)
CAPITAL					
Equipment	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000
Traffic Signals	182,932	246,133	350,000	310,000	(40,000)
Traffic Controllers	26,878	7,444	-	20,000	20,000
Traffic Safety	-	2,010	-	20,000	20,000
Subtotal	209,810	255,587	350,000	500,000	150,000
Total Division 2617	482,162	688,967	725,000	725,000	-
DRAINAGE DIVISION					
CAPITAL					
Drainage	\$ 313,971	\$ 120,840	\$ 350,000	\$ 400,000	\$ 50,000
Storm Sewer Maintenance	1,151	400,000	200,000	150,000	(50,000)
Subtotal	315,122	520,840	550,000	550,000	-
Total Division 2618	315,122	520,840	550,000	550,000	-
TOTAL	\$ 9,067,061	\$ 10,513,615	\$ 11,185,325	\$ 10,899,926	\$ (285,399)

SPECIAL PURPOSE OPTION TAX FUND

REVENUE					
	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
INTERGOVERNMENTAL REVENUE					
Special Purpose Option Tax	\$ 7,224,914	\$ 10,243,289	\$ 11,675,000	\$ -	\$ (11,675,000)
Subtotal	7,224,914	10,243,289	11,675,000	-	(11,675,000)
INTEREST					
Interest	\$ 22,569	\$ 53,547	\$ 150,000	\$ 150,000	\$ -
Gain (Loss) on Investments	156,471	142,070	140,000	140,000	-
Change in Fair Market Value	(174,411)	(133,751)	-	-	-
Subtotal	4,628	61,867	290,000	290,000	-
REVENUE FROM RESERVES					
Revenue from Reserves	\$ -	\$ -	\$ -	\$ 35,158	\$ 35,158
Miscellaneous Donations	413,595	235,967	-	-	-
Subtotal	413,595	235,967	-	35,158	35,158
TOTAL	\$ 7,643,136	\$ 10,541,123	\$ 11,965,000	\$ 325,158	\$ (11,639,842)

SPECIAL PURPOSE OPTION TAX FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
MUNICIPAL COURT					
CAPITAL					
Buildings		\$ 205,503	\$ -		\$ -
Subtotal	-	205,503	-	-	-
Total Division 1220	-	205,503	-	-	-
SANITATION					
MISCELLANEOUS					
Transfer to Other Funds	\$ 2,083,633				\$ -
Subtotal	2,083,633	-	-	-	-
Total Division 1417	2,083,633	-	-	-	-
POLICE					
CONTRACTUAL SERVICES					
Professional Services	\$ 6,014	\$ -	\$ -	\$ -	\$ -
Subtotal	6,014	-	-	-	-
CAPITAL					
Furniture and Fixtures	\$ 640,668	\$ 14,009	\$ -	\$ -	\$ -
Buildings	148,285	1,735	-	-	-
Police Communication Equipment	16,083	24,257	-	-	-
Subtotal	805,036	40,001	-	-	-
Total Division 1540	811,050	40,001	-	-	-
PARKS					
INTRA CITY					
Professional Services	\$ 7,979	\$ -	\$ -	\$ -	\$ -
Cost Allocation	24,000	20,096	-	-	-
Subtotal	31,979	20,096	-	-	-
Total Division 1750	31,979	20,096	-	-	-
BOTANIC GARDENS					
PAYROLL					
Community Relations Manager	\$ 2,253	\$ 5,214	\$ -	\$ -	\$ -
Events Coordinator	9,200	39,358	-	42,683	42,683
Interior Operations Event Coordinator	14,929	59,829	-	37,088	37,088
Maintenance Technician	-	-	-	34,280	34,280
Health Insurance	4,299	28,099	-	40,282	40,282
Social Security	1,970	7,716	-	8,725	8,725
State Pension	3,107	13,079	-	15,534	15,534
Workers Compensation	753	3,430	-	5,400	5,400
Life Insurance	23	121	-	132	132
Subtotal	36,534	156,846	-	184,124	184,124

SPECIAL PURPOSE OPTION TAX FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
BOTANIC GARDENS					
CONTRACTUAL SERVICES					
Light, Fuel and Power	\$ -	\$ 16	\$ -	\$ -	\$ -
Maintenance	-	6,734	-	-	-
Subtotal	-	6,750	-	-	-
PARTS AND SUPPLIES					
Office Supplies		\$ 5,113			\$ -
Maintenance Supplies		15,364			-
Subtotal	-	20,476	-	-	-
CAPITAL					
Botanic Gardens	\$ 4,734,187	\$ 1,996,954			\$ -
Subtotal	4,734,187	1,996,954	-	-	-
INTRACITY					
Transfer to Other Funds	\$ -	\$ -	\$ -	\$ 3,686	\$ 3,686
Subtotal	-	-	-	3,686	3,686
Total Division 1752	4,770,721	2,181,027	-	187,810	187,810
GREENWAY					
PAYROLL					
Senior Planner	\$ 57,553	\$ 32,318	\$ -	\$ -	\$ -
Equipment Operator II	24,716	32,521	-	32,137	32,137
Maintenance Technician				31,200	
Temporary/Part Time	-	2,210	-	25,000	25,000
Overtime	197	261	-	-	-
Health Insurance	18,230	17,322	-	26,893	26,893
Social Security	6,316	5,006	-	6,758	6,758
State Pension	10,507	6,169	-	8,627	8,627
Workers Compensation	2,392	2,232	-	4,183	4,183
Longevity	790	485	-	-	-
Life Insurance	90	54	-	90	90
Subtotal	120,791	98,578	-	134,888	103,688
CONTRACTUAL SERVICES					
Professional Services	\$ -	\$ 1,970	\$ -	\$ -	\$ -
Subtotal	-	1,970	-	-	-
CAPITAL					
Greenway Maintenance		\$ 2,088	\$ -	\$ -	\$ -
Greenway Projects	35,143	81,872	-	-	-
Subtotal	35,143	83,959	-	-	-
INTRACITY					
Transfer to Other Funds	\$ -	\$ -	\$ -	\$ 2,460	\$ 2,460
Subtotal	-	-	-	2,460	2,460
Total Division 1754	155,934	184,507	-	137,348	106,148

SPECIAL PURPOSE OPTION TAX FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
TRANSPORTATION PLANNING					
CONTRACTUAL SERVICES					
Professional Services	\$ 645,800	\$ 215,633	\$ -	\$ -	\$ -
Subtotal	645,800	215,633	-	-	-
Total Division 2033	645,800	215,633	-	-	-
FLOOD CONTROL					
CAPITAL					
Infrastructure Development	\$ 486,289	\$ 429,018	\$ -	\$ -	\$ -
Subtotal	486,289	429,018	-	-	-
Total Division 2041	486,289	429,018	-	-	-
INFRASTRUCTURE					
CAPITAL					
Infrastructure Development	\$ 615,548	\$ 3,466	\$ -	\$ -	\$ -
Subtotal	615,548	3,466	-	-	-
Total Division 2042	615,548	3,466	-	-	-
TOTAL	\$ 9,600,953	\$ 3,279,252	\$ -	\$ 325,158	\$ 293,958

YOUTH ACTIVITIES FUND

REVENUE

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
MISCELLANEOUS					
Youth Alternatives 40/40	\$ -	\$ -	\$ -	\$ -	\$ -
Ropes Course Fees	10,064	3,609	5,000	3,000	(2,000)
Subtotal	10,064	3,609	5,000	3,000	(2,000)
REVENUE FROM RESERVES					
Revenue from Reserves	\$ -	\$ -	\$ 13,000	\$ 15,000	\$ 2,000
Subtotal	-	-	13,000	15,000	2,000
TOTAL	\$ 10,064	\$ 3,609	\$ 18,000	\$ 18,000	\$ -

EXPENDITURES

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
CONTRACTUAL SERVICES					
Professional Services	\$ 6,987	\$ 5,320	\$ 10,000	\$ 10,000	\$ -
Telecommunications	1,708	-	-	-	-
Maintenance	-	501	1,000	1,000	-
Office Supplies	999	3,116	1,500	1,500	-
Subtotal	9,694	8,938	12,500	12,500	-
CAPITAL					
Equipment	\$ -	\$ 996	\$ 5,000	\$ 5,000	\$ -
Subtotal	-	996	5,000	5,000	-
INTRA CITY					
Cost Allocation	\$ 280	\$ 266	\$ 500	\$ 500	\$ -
Subtotal	280	266	500	500	-
TOTAL	\$ 9,974	\$ 10,200	\$ 18,000	\$ 18,000	\$ -

GOLF FACILITIES FUND

REVENUE					
	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
CHARGES FOR SERVICES					
Recreation-Golf Annual Memberships	\$ 197,807	\$ 197,298	\$ 200,000	\$ 200,000	\$ -
Subtotal	197,807	197,298	200,000	200,000	-
INTEREST					
Interest	\$ 28	\$ -	\$ 1,000	\$ 1,000	\$ -
Subtotal	28	-	1,000	1,000	-
MISCELLANEOUS					
Miscellaneous	\$ 5,000	\$ -	\$ -	\$ -	\$ -
Subtotal	5,000	-	-	-	-
TOTAL	\$ 202,835	\$ 197,298	\$ 201,000	\$ 201,000	\$ -

EXPENDITURES					
	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
CONTRACTUAL SERVICES					
Interest on General Fund Loan	\$ 1,069	\$ -	\$ -	\$ -	\$ -
Subtotal	1,069	-	-	-	-
CAPITAL					
Equipment	\$ 70,680	\$ 2,123	\$ 100,700	\$ 100,700	\$ -
Landscaping	1,884	13,912	99,000	99,000	-
Subtotal	72,564	16,036	199,700	199,700	-
INTRA CITY					
Cost Allocation	\$ 2,114	\$ 452	\$ 1,300	\$ 1,300	\$ -
Subtotal	2,114	452	1,300	1,300	-
TOTAL	\$ 75,747	\$ 16,488	\$ 201,000	\$ 201,000	\$ -

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INTERNAL SERVICE FUND



FLEET MAINTENANCE FUND

REVENUE

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
CHARGES FOR SERVICES					
Intergovernmental Services - Fuel	\$ 1,248,644	\$ 1,273,275	\$ 1,600,000	\$ 1,610,000	\$ 10,000
Intergovernmental Services - Parts	977,347	1,153,307	1,300,000	1,250,000	(50,000)
Intergovernmental Services - Labor	1,293,577	1,136,243	1,049,084	1,135,000	85,916
Intra City Charges	39,874	187,945	-	145,000	145,000
Subtotal	3,559,443	3,750,769	3,949,084	4,140,000	190,916
MISCELLANEOUS					
Property Sales	\$ 4,505	\$ -	\$ -	\$ -	\$ -
Miscellaneous	707	-	-	-	-
Subtotal	5,212	-	-	-	-
REVENUE FROM RESERVES					
Revenue from Reserves	\$ -	\$ -	\$ -	\$ 182,249	\$ 182,249
Subtotal	-	-	-	182,249	182,249
TOTAL	\$ 3,564,655	\$ 3,750,769	\$ 3,949,084	\$ 4,322,249	\$ 373,165

FLEET MAINTENANCE FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
PAYROLL					
Fleet Manager	\$ 62,462	\$ 69,235	\$ 72,800	\$ 78,832	\$ 6,032
Foreman	44,077	50,077	52,000	107,124	55,124
Operations Coordinator	32,694	34,242	35,360	36,422	1,062
Senior Supervisor	49,167	21,018	-	-	-
Welder	36,752	38,275	39,084	40,250	1,166
Mechanic III	-	-	328,640	-	(328,640)
Mechanic II	-	-	89,440	85,280	(4,160)
Mechanic	303,511	292,943	-	-	-
Senior Mechanic	80,035	86,235	-	337,514	337,514
Parts Manager	39,144	41,999	44,138	45,471	1,333
Lube Technician	37,317	39,022	38,854	40,021	1,167
Temporary/Part Time	14,905	17,098	18,500	18,500	-
Overtime	3,087	4,442	7,500	8,000	500
Health Insurance	228,553	218,931	296,100	223,904	(72,196)
Social Security	52,161	51,824	55,564	61,677	6,113
State Pension	87,953	85,797	89,327	106,200	16,873
Workers Compensation	19,606	22,063	21,390	38,175	16,785
Longevity Pay	8,685	7,460	8,760	8,820	60
Tool Allowance	9,000	7,650	8,400	9,000	600
Life Insurance	781	697	-	720	720
Mileage Allowance	-	148	-	-	-
Termination Pay	20,840	(3,754)	-	-	-
Performance Pay	-	-	19,606	-	(19,606)
Performance Pay Additives	-	-	4,621	-	(4,621)
Subtotal	1,130,729	1,085,401	1,230,084	1,245,909	15,825
CONTRACTUAL SERVICES					
Professional Development	\$ 110	\$ 3,310	\$ 11,500	\$ 11,500	\$ -
Dues and Subscriptions		4,534	10,000	10,000	-
Professional Services	31,765	44,665	49,000	49,000	-
Telecommunications	2,905	2,551	1,700	3,000	1,300
Electric/Natural Gas	32,976	35,958	34,000	38,000	4,000
Maintenance	195,819	235,979	240,000	240,000	-
Subtotal	263,576	326,997	346,200	351,500	5,300
PARTS AND SUPPLIES					
Office Supplies	\$ 1,034	\$ 2,657	\$ 1,500	\$ 3,000	\$ 1,500
Food and Medical Supplies	68	599	600	600	-
Maintenance Supplies	1,072	381	1,000	1,000	-
Petroleum Products	1,738	2,439	3,000	3,000	-
Clothing	1,412	1,903	2,200	2,200	-
Small Equipment	19,047	12,274	14,500	14,500	-
Non Inventory Tires	43,180	66,064	75,000	100,000	25,000
Non Inventory Parts	566,032	484,051	475,000	500,000	25,000
Subtotal	633,583	570,368	572,800	624,300	51,500

FLEET MAINTENANCE FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted	Proposed	2019 to 2020
	Actuals	Actuals	Budget	Budget	
INTRA CITY					
Cost Allocation Charge	\$ 98,531	\$ 101,210	\$ 100,000	\$ 110,000	\$ 10,000
Fleet Inventory Parts	327,836	344,176	400,000	400,000	-
Fleet Inventory Fuel	1,136,582	1,256,398	1,300,000	1,450,000	150,000
Fleet Parts and Fuel	45,934	45,653	-	50,000	50,000
Transfer to Other Funds	-	-	-	20,540	20,540
Depreciation	72,361	64,376	-	70,000	70,000
Subtotal	1,681,243	1,811,813	1,800,000	2,100,540	300,540
TOTAL	\$ 3,709,131	\$ 3,794,578	\$ 3,949,084	\$ 4,322,249	\$ 373,165

ENTERPRISE FUNDS



SOLID WASTE FUND

REVENUE

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
CHARGES FOR SERVICES					
Refuse Removal	\$ 13,155,439	\$ 14,264,731	\$ 14,753,000	\$ 15,954,853	\$ 1,201,853
Landfill	204,798	256,758	282,237	300,000	17,763
Special Pickups	835,939	692,940	759,424	900,000	140,576
Transfer Station	249,564	311,621	330,782	350,000	19,218
Freon Removal	547	785	1,049	-	(1,049)
Hazardous Waste	3,936	574	861	-	(861)
Compost Fees	133,816	130,915	114,868	150,000	35,132
Recycling	28,976	19,894	27,681	30,000	2,319
Subtotal	14,613,016	15,678,218	16,269,902	17,684,853	1,414,951
INTEREST					
Interest	\$ 4,379	\$ 226	\$ 4,300	\$ 300	\$ (4,000)
Gain (Loss) on Investments	185,974	161,427	187,604	175,000	(12,604)
Gain (Loss) on Disposal Assets	(92,105)	-	-	-	-
Change in Fair Market Value	(210,814)	(157,317)	-	-	-
Subtotal	(112,566)	4,335	191,904	175,300	(16,604)
MISCELLANEOUS					
Miscellaneous Rentals and Leases	\$ 221,559	\$ 155,652	\$ 111,978	\$ 155,000	\$ 43,022
Property Sales	147,185	-	-	-	-
Proceeds from Capital Financing	-	266,001	-	-	-
Miscellaneous	84	119	-	150	150
Subtotal	368,827	421,772	111,978	155,150	43,172
TRANSFERS					
Transfer from Other Funds	\$ 2,293,079	\$ -	\$ -	\$ -	\$ -
Subtotal	2,293,079	-	-	-	-
REVENUE FROM RESERVES					
Revenue from Reserves	\$ -	\$ -	\$ 763,893	\$ -	\$ (763,893)
Subtotal	-	-	763,893	-	(763,893)
TOTAL	\$ 17,162,356	\$ 16,104,325	\$ 17,337,677	\$ 18,015,303	\$ 677,626

SOLID WASTE FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
SANITATION					
PAYROLL					
Transfer Station Manager	74,135	74,493	\$ 74,135	\$ 86,157	\$ 12,022
Mechanic Foreman	-	47,204	62,462	55,640	(6,822)
Collection Foreman III	62,304	63,609	60,800	-	(60,800)
Foreman III	48,801	46,044	46,714	-	(46,714)
Foreman I	40,422	39,772	38,685	-	(38,685)
Foreman	-	-	-	178,762	178,762
Operations Specialist	-	-	-	35,361	35,361
Administrative Assistant	38,405	32,376	39,527	89,984	50,457
Safety Coordinator	30,557	41,892	38,664	45,387	6,723
Senior Driver	1,080,826	1,052,096	1,116,884	1,115,002	(1,882)
Semi Driver	-	-	-	109,681	109,681
Driver	-	-	-	301,352	301,352
Equipment Operator II	239,539	211,249	205,234	-	(205,234)
Equipment Operator I	-	-	617,199	-	(617,199)
Mechanic	-	-	-	42,640	42,640
Senior Mechanic	-	-	-	46,800	46,800
Sanitation Worker	494,168	509,585	-	246,358	246,358
Secretary	76,130	92,410	90,480	-	(90,480)
Transfer Station Attendent	-	-	-	29,995	29,995
Network Systems Technician	-	-	-	55,000	55,000
Temporary/Part Time	-	-	50,000	25,000	(25,000)
Overtime	233,433	250,537	225,000	250,000	25,000
Health Insurance	744,158	862,972	1,098,260	957,507	(140,753)
Social Security	177,618	180,354	203,932	209,743	5,811
State Pension	76,250	311,946	336,422	335,970	(452)
Workers Compensation	67,271	78,092	79,974	127,305	47,331
Longevity Pay	25,685	27,720	-	28,620	28,620
Mileage Allowance	-	831	-	1,000	1,000
Tool Allowance	-	450	1,800	1,800	-
Life Insurance	2,773	2,670	3,024	2,766	(258)
Pension Expense (GASB 68)	1,363,406	-	-	-	-
Termination Pay	80,903	44,362	-	-	-
Performance Pay	-	-	78,637	-	(78,637)
Performance Pay Additives	-	-	18,537	-	(18,537)
Subtotal	4,956,784	3,970,666	4,486,370	4,377,831	(108,539)
CONTRACTUAL SERVICES					
Professional Development	\$ 1,575	\$ 5,759	\$ 9,500	\$ 9,500	\$ -
Professional Services	240,668	59,494	407,665	275,000	(132,665)
Advertising	2,255	2,211	3,000	2,000	(1,000)
Tipping Fees	836,648	-	-	-	-
Non Insured Loss	2,227	831	2,000	2,000	-
Telecommunications	29,249	12,361	30,000	6,000	(24,000)
Electric/Natural Gas	116,009	130,676	225,000	200,000	(25,000)
Maintenance	17,634	35,819	100,000	30,000	(70,000)
Subtotal	1,246,266	247,152	777,165	524,500	(252,665)

SOLID WASTE FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
SANITATION					
PARTS AND SUPPLIES					
Office Supplies	\$ 8,730	\$ 12,501	\$ 10,000	\$ 10,000	\$ -
Food and Medical Supplies	775	1,448	2,000	2,000	-
Maintenance Supplies	15,900	21,579	22,000	22,000	-
Clothing	40,926	31,103	36,000	36,000	-
Small Equipment	138,708	142,872	210,000	200,000	(10,000)
Subtotal	205,039	209,503	280,000	270,000	(10,000)
CAPITAL					
Equipment	\$ -	\$ -	\$ 1,600,000	\$ 1,600,000	\$ -
Improvements	-	5,330,605	-	-	-
	-	5,330,605	1,600,000	1,600,000	-
INTRA CITY					
Cost Allocation	\$ 509,231	\$ 231,556	\$ 510,000	\$ 250,000	\$ (260,000)
Fleet Parts and Fuel	1,419,640	1,496,791	1,470,000	1,500,000	30,000
Transfer to General Fund	750,000	808,000	748,000	700,000	(48,000)
Transfer to Other Funds	-	-	-	88,181	88,181
Depreciation	928,859	1,055,129	-	1,000,000	1,000,000
To Reserves	-	-	763,893	3,185,332	2,421,439
Subtotal	3,607,730	3,591,476	3,491,893	6,723,513	3,231,620
Total Division 1417	10,015,818	13,349,402	10,635,428	13,495,844	2,860,416
EQUIPMENT REPLACEMENT					
CONTRACTUAL SERVICES					
Loan and Bond Payment	\$ -	\$ 1,023,567	\$ 1,180,000	\$ 644,650	\$ (535,350)
Interest Expense	116,282	110,806	92,100	70,516	(21,584)
Uncollectible Accounts	-	-	-	-	-
Subtotal	116,282	1,134,374	1,272,100	715,166	(556,934)
CAPITAL					
Equipment Acquired through Lease	\$ -	\$ (50,000)	\$ -	\$ -	\$ -
Subtotal	-	(50,000)	-	-	-
Total Division 1420/1421	116,282	1,084,374	1,272,100	715,166	(556,934)
SOLID WASTE DISPOSAL FACILITY					
CONTRACTUAL SERVICES					
Professional Services	\$ 257,875	\$ 66,045	\$ 225,000	\$ -	\$ (225,000)
Subtotal	257,875	66,045	225,000	-	(225,000)
Total Division 1422	257,875	66,045	225,000	-	(225,000)

SOLID WASTE FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
RECYCLING					
PAYROLL					
Foreman	\$ 56,032	\$ 44,134	\$ 56,032	\$ 48,362	\$ (7,670)
Foreman I	42,679	43,037	42,679	-	(42,679)
Senior Heavy Equipment Operator	33,012	33,884	-	36,921	36,921
Compost Office Attendent	31,728	52,167	-	33,219	33,219
Environmental Technician	39,144	39,502	-	40,312	40,312
Equipment Operator I	-	-	32,240	-	(32,240)
Equipment Operator II	-	-	33,526	-	(33,526)
Household Hazardous Waste Tech	-	-	39,144	-	(39,144)
Temporary/Part Time	6,181	6,386	10,000	-	(10,000)
Overtime	16,504	11,807	5,000	7,500	2,500
Health Insurance	59,197	76,450	81,029	50,676	(30,353)
Social Security	16,524	16,956	16,975	12,792	(4,183)
State Pension	27,892	28,416	27,790	21,753	(6,037)
Workers Compensation	6,525	7,668	8,149	7,918	(231)
Longevity Pay	1,920	2,505	2,400	900	(1,500)
Life Insurance	236	253	240	186	(54)
Performance Pay	-	-	6,055	-	(6,055)
Performance Pay Additives	-	-	1,428	-	(1,428)
Subtotal	337,573	363,165	362,687	260,539	(102,148)
CONTRACTUAL SERVICES					
Dues and Subscriptions	\$ 302	\$ 250	\$ 500	\$ 500	\$ -
Professional Services	184,946	261,935	400,000	750,000	350,000
Subtotal	185,248	262,185	400,500	750,500	350,000
PARTS AND SUPPLIES					
Office Supplies	\$ 780	\$ 599	\$ 1,800	\$ 1,800	\$ -
Maintenance Supplies	32,080	19,430	55,000	55,000	-
Clothing	512	429	500	650	150
Subtotal	33,373	20,457	57,300	57,450	150
CAPITAL					
Equipment	\$ -	\$ 4,702	\$ -	\$ -	\$ -
INTRACITY					
Cost Allocation	\$ 27,612	\$ 18,641	\$ 30,000	\$ 20,000	\$ (10,000)
Fleet Parts and Fuel	33,154	34,335	47,000	45,000	(2,000)
Transfer to Other Funds	-	-	-	4,624	4,624
Depreciation	6,709	6,709	-	6,000	6,000
Subtotal	67,475	59,685	77,000	75,624	(1,376)
Total Division 1423	623,670	710,193	897,487	1,144,113	246,626

SOLID WASTE FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
LANDFILL					
PAYROLL					
Director of 1% Projects	\$ 15,252	\$ 30,682	\$ -	\$ -	\$ -
Staff Engineer	14,807	-	-	-	-
Deputy Director of Public Works	28,261	2,475	45,000	46,355	1,355
Landfill Manager	65,927	66,377	66,020	77,088	11,068
Landfill Foreman	43,854	43,662	-	-	-
Engineer	-	-	-	62,839	62,839
Heavy Equipment Operator	64,557	64,067	-	198,169	198,169
Landfill Worker	22,904	51,887	-	87,360	87,360
Equipment Operator III	34,527	39,581	82,477	-	(82,477)
Equipment Operator II	-	-	64,556	-	(64,556)
Equipment Operator I	-	-	61,360	-	(61,360)
Landfill Attendant	45,409	44,507	44,149	44,148	(1)
Labor	203	38,481	58,240	-	(58,240)
Temporary/Part Time	15,880	18,631	20,000	24,000	4,000
Overtime	1,529	24,408	30,000	30,000	-
Health Insurance	82,050	83,382	131,233	148,042	16,809
Social Security	26,134	31,498	36,093	41,972	5,879
State Pension	40,894	51,091	57,018	67,372	10,354
Workers Compensation	7,700	11,736	11,246	25,979	14,733
Longevity Pay	1,167	1,691	1,700	2,070	370
Life Insurance	328	436	344	540	196
Performance Pay	-	-	14,488	-	(14,488)
Performance Pay Additives	-	-	3,415	-	(3,415)
Subtotal	511,383	604,592	727,339	855,935	128,596
CONTRACTUAL SERVICES					
Professional Development	\$ 6,801	\$ 4,347	\$ 15,000	\$ 15,000	\$ -
Local Meeting Expense	51	-	1,000	1,000	-
Dues and Subscriptions	1,099	1,021	1,500	1,500	-
Professional Services	273,851	165,958	400,000	750,000	350,000
Printing	-	-	1,000	500	(500)
Advertising	807	575	1,000	1,000	-
Tipping Fees	-	-	-	-	-
Telecommunications	3,349	3,300	5,000	5,000	-
Electric/Natural Gas	1,249	-	-	-	-
Rental	-	-	10,000	10,000	-
Maintenance	17,687	12,570	100,000	75,000	(25,000)
Subtotal	304,895	187,771	534,500	859,000	324,500
PARTS AND SUPPLIES					
Office Supplies	\$ 2,734	\$ 1,193	\$ 3,000	\$ 1,500	\$ (1,500)
Food and Medical Supplies	-	-	1,000	1,000	-
Maintenance Supplies	18,976	26,729	30,000	30,000	-
Petroleum Products	4,737	5,254	10,000	10,000	-
Clothing	811	1,144	2,000	2,500	500
Small Equipment	-	2,464	37,600	15,000	(22,600)
Subtotal	27,258	36,784	83,600	60,000	(23,600)

SOLID WASTE FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
	Actuals	Actuals	Adopted	Proposed	from 2019 to
			Budget	Budget	2020
LANDFILL					
CAPITAL					
Landfill Closure Expenditures/Reserve	\$ 511,218	\$ (2,306,914)	\$ -	\$ -	\$ -
Equipment	(1,700)	115,849	-	-	-
Improvements	-	-	1,500,000	-	(1,500,000)
Subtotal	509,518	(2,191,065)	1,500,000	-	(1,500,000)
INTRA CITY					
Fleet Parts Inventory and Fuel	181,809	255,691	350,000	300,000	(50,000)
Transfer to Other Funds	-	-	-	13,559	13,559
Depreciation	265,942	270,527	-	270,000	270,000
Subtotal	539,262	559,318	452,000	623,559	171,559
Total Division 1424	1,892,316	(802,601)	3,297,439	2,398,494	(898,945)

BELVOIR RANCH

PAYROLL

Ranch Manager	\$ 35,808	\$ 38,188	\$ 35,880	\$ 41,789	\$ 5,909
Temporary/Part Time	4,816	6,108	5,000	-	(5,000)
Overtime	682	7,795	6,000	8,000	2,000
Health Insurance	6,889	7,838	8,843	8,491	(352)
Social Security	3,160	3,983	3,204	3,878	674
State Pension	4,807	6,056	5,285	5,814	529
Workers Compensation	1,232	1,765	1,625	2,400	775
Longevity Pay	900	900	900	900	-
Uniform Allowance	110	110	110	110	-
Performance Pay	-	-	1,077	-	(1,077)
Performance Pay Additives	-	-	258	-	(258)
Subtotal	58,444	72,785	68,230	71,424	3,194

CONTRACTUAL SERVICES

Professional Services	\$ 41,565	\$ 19,985	\$ 45,000	\$ 45,000	\$ -
Licenses and Fees	7,054	13,790	15,000	15,000	-
Property Tax	12,958	13,875	13,875	15,000	1,125
Telecommunications	281	409	500	500	-
Electric/Natural Gas	8,467	15,705	13,600	16,000	2,400
Subtotal	70,325	63,764	87,975	91,500	3,525

PARTS AND SUPPLIES

Maintenance Supplies	\$ 30,418	\$ 28,970	\$ 29,125	\$ 30,000	\$ 875
Subtotal	30,418	28,970	29,125	30,000	875

CAPITAL

Equipment	\$ -	\$ -	\$ 35,000	\$ 35,000	\$ -
Subtotal	-	-	35,000	35,000	-

SOLID WASTE FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change
BELVOIR RANCH	Actuals	Actuals	Adopted Budget	Proposed Budget	from 2019 to 2020
INTRA CITY					
Cost Allocation	\$ 8,470	\$ 4,780	\$ 9,000	\$ 6,000	\$ (3,000)
Fleet Parts and Fuel	17,380	19,976	17,000	21,500	4,500
Transfer to Other Funds	-	-	-	762	
Depreciation	6,868	5,526	-	5,500	5,500
Subtotal	32,718	30,283	26,000	33,762	7,000
Total Division 1425	191,906	195,801	246,330	261,686	14,594
TOTAL	\$ 13,097,867	\$ 14,603,213	\$ 16,573,784	\$ 18,015,303	\$ 1,440,757

CIVIC CENTER FUND

REVENUE

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
CHARGES FOR SERVICES					
Civic Center Exhibits	\$ 24	\$ 336	\$ 500	\$ 1,000	\$ 500
Civic Center Ticket Sales	435,275	839,558	1,889,542	1,889,500	(42)
Civic Center Promotional Sales	3,261	9,262	10,000	10,000	-
Civic Center Concessions	193	597	2,500	65,000	62,500
Civic Center Labor	72,787	52,302	67,000	67,000	-
Postage and Handling	8,332	4,262	-	-	-
Malt Beverage Sales	-	-	-	60,000	60,000
Subtotal	519,872	906,318	1,969,542	2,092,500	122,958
MISCELLANEOUS					
Civic Center Utility Surcharge	\$ 1,000	\$ 4,959	\$ 7,000	\$ 7,000	\$ -
Civic Center Seat Surcharge	-	-	8,750	8,750	-
Loss on Subsidies	(13,645)	(16,889)	-	-	-
Civic Center Capital Impr Ticket Surcharge	-	19,678	-	30,000	30,000
Civic Center Rentals	56,325	50,256	67,500	74,999	7,499
Miscellaneous Donations	-	-	-	15,000	15,000
Miscellaneous	42,698	43,519	5,000	-	(5,000)
Subtotal	86,378	101,523	88,250	135,749	47,499
TRANSFERS					
Transfers from General Fund	\$ 200,000	\$ 160,000	\$ 120,000	\$ 120,000	\$ -
Subtotal	200,000	160,000	120,000	120,000	-
TOTAL	\$ 806,250	\$ 1,167,840	\$ 2,177,792	\$ 2,348,249	\$ 170,457

CIVIC CENTER FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Director of Civic Center	\$ 81,453	\$ 45,296	\$ 60,000	\$ 63,860	\$ 3,860
Office Manager	44,663	40,100	-	39,688	39,688
Box Office Manager	35,124	51,838	50,000	45,000	(5,000)
Assistant Box Office Manager	28,484	24,574	28,484	-	(28,484)
Civic Center Technical Director	53,321	53,679	57,481	61,000	3,519
Assistant Technical Director	-	-	-	50,000	50,000
Temporary/Part Time	48,445	87,419	201,000	200,000	(1,000)
Overtime	-	515	-	-	-
Health Insurance	66,217	50,356	79,210	63,994	(15,216)
Social Security	22,877	22,965	30,370	35,215	4,845
State Pension	31,135	20,117	24,735	35,457	10,722
Workers Compensation	6,122	6,605	6,161	21,797	15,636
Longevity Pay	3,670	1,910	3,600	780	(2,820)
Life Insurance	240	144	240	228	(12)
Termination Pay	(11,526)	(24,432)	-	-	-
Performance Pay	-	-	6,240	-	(6,240)
Performance Pay Additives	-	-	1,471	-	(1,471)
Subtotal	410,224	381,087	548,992	617,019	68,027
CONTRACTUAL SERVICES					
Professional Development	\$ 125	\$ 4,320	\$ 2,500	\$ 2,500	\$ -
Local Meeting Expense	44	-	100	100	-
Dues and Subscriptions	760	733	-	1,330	1,330
Professional Services	45,525	58,670	140,000	135,000	(5,000)
Licenses and Fees	234	496	-	-	-
Credit Card Charges	29,518	29,338	-	-	-
Advertising	21,704	61,302	186,000	186,000	-
Postage and Freight	1,518	849	1,500	1,500	-
Events and Activities	175,500	528,871	955,000	955,000	-
Telecommunications	3,107	2,754	4,200	4,200	-
Electric/Natural Gas	75,586	88,903	75,000	77,250	2,250
Rental	11,651	63,134	170,000	150,000	(20,000)
Maintenance	18,883	19,094	20,000	20,000	-
Subtotal	384,153	858,465	1,554,300	1,532,880	(21,420)
PARTS AND SUPPLIES					
Office Supplies	\$ 6,104	\$ 4,513	\$ 3,500	\$ 5,500	\$ 2,000
Food and Medical Supplies	2,798	8,786	38,500	38,500	-
Maintenance Supplies	10,136	8,371	7,500	7,500	-
Small Equipment	10,347	4,626	5,000	15,000	10,000
Subtotal	29,384	26,295	54,500	66,500	12,000

CIVIC CENTER FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted	Proposed	2019 to 2020
			Budget	Budget	
INTRA CITY					
Fleet Parts Inventory and Fuel	\$ 149	\$ 674	\$ -	\$ -	\$ -
Transfer to Other Funds	-	-	-	5,850	5,850
Building Housekeeping	16,395	17,748	20,000	25,000	5,000
Subtotal	16,544	18,422	20,000	30,850	10,850
MISCELLANEOUS					
Depreciation	\$ 101,380	\$ 101,011	\$ -	\$ 101,000	\$ 101,000
Subtotal	101,380	101,011	-	101,000	101,000
TOTAL	\$ 941,686	\$ 1,385,280	\$ 2,177,792	\$ 2,348,249	\$ 170,457

ICE & EVENTS CENTER FUND

REVENUE

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
CHARGES FOR SERVICES					
Ice Center Concessions	\$ 40,385	\$ 52,735	\$ 65,000	\$ 65,000	\$ -
Ice Rental	97,908	99,970	190,000	164,503	(25,497)
Public Hockey	6,455	37,895	11,000	12,000	1,000
Adult Hockey	19,369	21,172	33,000	35,000	2,000
Youth Hockey	2,647	7,201	12,000	15,000	3,000
Skate Rental Income	4,044	3,330	6,500	9,000	2,500
Open Skate	27,775	33,034	45,000	60,000	15,000
Learn to Skate	9,982	12,549	12,000	8,000	(4,000)
Skate Sharpening	894	1,843	4,000	4,000	-
Ice Center Birthday Parties	13,220	17,580	26,000	25,000	(1,000)
Ice Center Special Events	1,990	40,407	30,000	50,000	20,000
Ice Center Advertising	9,650	9,024	30,000	30,000	-
Ice Center Vending	2,407	2,956	5,260	7,000	1,740
Ice Center Laser Tag	15,307	20,895	25,000	25,000	-
Ice Center Miniature Golf	29,026	30,038	40,000	50,000	10,000
Ice Center Merchandise	2,790	2,706	5,000	5,000	-
Ice Center Room Rental	47,681	4,856	19,000	3,000	(16,000)
Ice Center Curling Revenue	-	912	-	-	-
Ice Center Bumper Car Revenue	-	15	-	30,000	30,000
Ice Center Hockey Ticket Sales Revenue	-	-	-	3,000	3,000
Ice Center Miscellaneous Activities	2,000	1,794	5,000	2,000	(3,000)
Subtotal	333,529	400,912	563,760	602,503	38,743
MISCELLANEOUS					
Miscellaneous	\$ 540	\$ 363	\$ 1,000	\$ 3,000	\$ 2,000
Subtotal	540	363	1,000	3,000	2,000
TRANSFERS					
Transfers from General Fund	\$ 120,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ -
Subtotal	120,000	80,000	80,000	80,000	-
TOTAL	\$ 454,069	\$ 481,274	\$ 644,760	\$ 685,503	\$ 40,743

ICE & EVENTS CENTER FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted Budget	Proposed Budget	2019 to 2020
PAYROLL					
Ice & Events Coordinator	\$ 6,000	\$ 61,614	\$ 62,287	\$ 64,150	1,863
Foreman I	38,995	37,324	36,816	37,920	1,104
Recreation Program Specialist	37,712	38,230	41,425	42,683	1,258
Maintenance Tech	22,856	26,877	31,200	32,136	936
Temporary/Part Time	26,167	41,891	100,000	65,000	(35,000)
Ice Rink Supervisors	70,493	58,079	-	45,000	45,000
Overtime	10,583	5,266	2,500	2,500	-
Health Insurance	19,994	34,181	38,547	40,765	2,218
Social Security	15,611	20,126	20,978	22,138	1,160
State Pension	13,657	20,075	21,672	24,092	2,420
Workers Compensation	5,854	8,490	8,950	13,703	4,753
Longevity Pay	65	195	500	-	(500)
Life Insurance	120	159	170	180	10
Termination Pay	12,932	(1,219)	-	-	-
Performance Pay	-	-	5,151	-	(5,151)
Performance Pay Additives	-	-	1,214	-	(1,214)
Subtotal	281,039	351,288	371,410	390,267	18,857
CONTRACTUAL SERVICES					
Professional Development	\$ 1,666	\$ 4,035	\$ 4,500	\$ 4,500	-
Dues and Subscriptions	631	414	500	1,000	500
Professional Services	4,463	12,786	17,800	15,000	(2,800)
Licenses and Fees	60	57	1,200	1,200	-
Credit Card Charges	3,859	5,670	4,800	4,800	-
Advertising	5,592	4,960	-	-	-
Events and Activities	283	3,200	1,250	1,250	-
Telecommunications	3,036	3,281	3,000	3,000	-
Electric/Natural Gas	104,794	115,307	111,000	115,000	4,000
Maintenance	39,447	45,534	40,000	40,000	-
Subtotal	163,830	195,244	184,050	185,750	1,700
PARTS AND SUPPLIES					
Office Supplies	\$ 1,553	\$ 2,761	\$ -	\$ 2,000	2,000
Food and Medical Supplies	15	-	2,000	-	(2,000)
Maintenance Supplies	23,657	14,931	20,000	18,000	(2,000)
Small Equipment	-	3,483	3,000	3,000	-
Subtotal	25,225	21,175	25,000	23,000	(2,000)

ICE & EVENTS CENTER FUND

EXPENDITURES

	2017	2018	2019	2020	\$ Change from
	Actuals	Actuals	Adopted	Proposed	2019 to 2020
			Budget	Budget	
COST OF GOODS SOLD					
Cost of Adult Hockey	\$ 5,190	\$ 8,941	\$ 4,000	\$ 10,000	\$ 6,000
Cost of Hockey Lessons	800	979	1,000	3,000	2,000
Cost of Learn to Skate	107	695	900	900	-
Cost of Skate Sharpening	-	-	1,400	1,400	-
Cost of Birthday Parties	3,757	4,997	4,500	8,000	3,500
Concessions Expense	27,379	30,213	30,000	30,000	-
Laser Tag Expense	2,200	500	2,000	3,000	1,000
Miniature Golf Expense	934	1,933	1,500	1,500	-
Merchandise Expense	-	856	4,000	4,000	-
Subtotal	43,733	54,703	61,300	79,800	18,500
INTRA CITY					
Fleet Parts Inventory and Fuel	\$ -	\$ -	\$ 3,000	\$ -	\$ (3,000)
Fleet Parts and Fuel	3,019	2,486	-	3,000	3,000
Transfer to Other Funds	-	-	-	3,686	3,686
Subtotal	3,019	2,486	3,000	6,686	3,686
MISCELLANEOUS					
Depreciation	\$ 127,382	\$ 121,000	\$ -	\$ -	\$ -
Subtotal	127,382	121,000	-	-	-
TOTAL	\$ 644,228	\$ 745,895	\$ 644,760	\$ 685,503	\$ 40,743

PERMANENT FUND



PERMANENT FUND

REVENUE

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
INTEREST					
Interest	\$ 4,196	\$ 8,530	\$ 2,000	\$ 2,000	-
Subtotal	4,196	8,530	2,000	2,000	-
MISCELLANEOUS					
Cemetery Lots	\$ 16,560	\$ 22,375	\$ -	\$ -	-
Subtotal	16,560	22,375	-	-	-
TOTAL REVENUES	\$ 20,756	\$ 30,905	\$ 2,000	\$ 2,000	\$ -

EXPENDITURES

	2017 Actuals	2018 Actuals	2019 Adopted Budget	2020 Proposed Budget	\$ Change from 2019 to 2020
MISCELLANEOUS					
Transfer to Other Funds	\$ 3,612	\$ 8,350	\$ 2,000	\$ 2,000	-
Subtotal	3,612	8,350	2,000	2,000	-
TOTAL EXPENDITURES	\$ 3,612	\$ 8,350	\$ 2,000	\$ 2,000	\$ -